

Executive Summary

Finance Committee

Held July 25, 2023

Capital Purchase Requests reviewed:

- Threshold
 - o None
- Non-Threshold:
 - None

Discussion Items

- Financial recovery
 - Reviewed of the 13-week cash flow projections
 - Reviewed status of payor negotiations for re-contracting
 - Advanced Health is moving to an FFS contract on 08/01/2023
 - Update on bank discussions
 - Update on ECG work

Financial Results:

- See attached Narrative and financials
 - June 2023 financials showed an Operating loss of \$1.2 Million and overall loss at \$1.5 Million. Year to date has an Operating loss of \$32.3 million and overall loss at \$34.5 million. We booked a \$2.6 Million entry for Defined Benefit Pension Plan expense this month that is typically done during the audit period.
 - Cash and Cash equivalents balance as of May 2023 is \$65.43 million, a decline of \$507 thousand from last month

Next meeting:

Next Meeting - August 29, 2023



Month End Financial Narrative For month ending June 30, 2023

Overall, Bay Area hospital lost \$1.5M in June vs. a budget loss of \$492K and last year's loss of \$22.7M. Contract Labor, Prepaid Pension and Supply costs were the drivers of the increased loss over run rate. Gross Revenue for the month finished strong at \$51.5 Million. Year-to-date performance of \$34.5M loss is still significantly off budget (\$29.5M), but favorable to last year-to-date loss by \$25.6M. Below is a breakdown of the financials.

Bay Area Hospital														
Consolidated Income Statement - June 2023														
					* *	* * P R E	LIM	INAR	Y * * *	*				
			Мо	onth to Date						Ye	ar to Date			
	Actual	Budget	Variance	Var %	Prior Year	Variance	Var %	Actual	Budget	Variance	Var %	Prior Year	Variance	Var %
Total Gross Patient Revenue	51,525,787	45,146,974	6,378,812	14.1%	46,769,320	4,756,467	10.2%	577,667,872	549,288,186	28,379,686	5.2%	563,462,002	14,205,870	2.5%
Total Deductions	29,581,994	28,153,445	(1,428,549)	-5.1%	44,863,895	15,281,900	34.1%	372,205,006	342,533,579	(29,671,427)	-8.7%	382,808,649	10,603,643	2.8%
Net Healthcare Revenue	21,943,792	16,993,529	4,950,263	29.1%	1,905,425	20,038,367	1051.6%	205,462,866	206,754,607	(1,291,741)	-0.6%	180,653,353	24,809,513	13.7%
Other Oper Revenue	175,343	103,815	71,528	68.9%	158,328	17,015	10.7%	2,516,596	1,263,079	1,253,517	99.2%	1,417,187	1,099,408	77.6%
Total Net Revenue	22,119,135	17,097,344	5,021,791	29.4%	2,063,753	20,055,382	971.8%	207,979,462	208,017,686	(38,224)	0.0%	182,070,540	25,908,921	14.2%
Net to Gross Ratio	42.9%	37.9%			4.4%			36.0%	37.9%			32.3%		
Total Operating Expenses	23,296,768	17,632,358	(5,664,410)	-32.1%	25,234,267	1,937,498	7.7%	240,260,293	213,524,172	(26,736,121)	-12.5%	242,583,588	2,323,296	1.0%
Net Operating Income	(1,177,633)	(535,014)	(642,619)	120.1%	(23,170,514)	21,992,881	-94.9%	(32,280,831)	(5,506,486)	(26,774,345)	486.2%	(60,513,048)	28,232,217	-46.7%
Net Income	(1,533,786)	(491,760)	(1,042,025)	211.9%	(22,700,374)	21,166,588	-93.2%	(34,532,463)	(4,980,231)	(29,552,231)	593.4%	(60,157,131)	25,624,669	-42.6%

VOLUMES

Inpatient Discharge

- Inpatient discharges for the month were above budget by 145 patients (512 vs. 367) and 88 above last year (424). This is partially due to more Babies born and more Inpatient Surgeries this year vs last year. In addition the budget did not include full volumes for the APU.
- Year to date we remain above budget and slightly below last year (5,348 vs. 4,466 budget vs. 5,350 last year).

ED Visits

- ED visits were below budget (2,154 visits this month vs. 2,238 budget) and below last year (vs. 2,358). Compared to last year, we are seeing fewer low acuity patients.
- YTD visits are 25,705 vs. 27,232 budget vs last year-to-date of 27,180.

Cardiac Cath Cases

- This month we had 100 cases vs last year same month of 76. We have averaged about 98 cases per month in the cath lab this year vs 100 average per month last year.
- Year-to-date we have had 27 fewer Cath cases than last year 1,170 vs. 1,197 due to staffing issues.

Imaging

- Is up over the same month last year by 963 billed procedures (6,858 vs. 5,895), with the majority of the increase being due to outpatient volume growth in Mammography, MRI, Cat Scanning and Diagnostic Ultrasound.
- Year-to-date we are 12% ahead of last year (77,631 vs. 69,833).



REVENUES

Gross Revenues

- June Gross Revenues were ahead of budget \$6.4M or 14.1% and over last year by \$4.8M or 10.2%. Emergency Room, Family Birth Center, Inpatient Nursing Units, Imaging, Cath Lab, Pharmacy and Lab all showed favorable year to year increase.
- Compared to budget, Inpatient Gross Revenues were \$4.1M over budget and \$2.9M above last year. Outpatient Revenues were \$2.2M ahead of Budget and \$1.9M ahead of last year.
- Departments with the largest favorable Revenue variances year to date compared to last year were Emergency Room \$6.2M, Imaging \$6.5M, Cath Lab \$4.1M and Operating Room \$1.6M.

Deductions from Revenue

- As a %, Deductions from Revenue is lower than budget at 57.1% vs. 62.1% (42.9% and 37.9% revenue realization rates). Overall, FY22 was 67.7% or 32.3% revenue realization rate. Trends show collection rates gradually improving over the past 12 months. Overall, net healthcare revenue was favorable to budget \$5.0M for the month and at breakeven year to date.
- Year to Date, FY23 Deductions from revenue stand at 64.0%. An adjustment was made during June to the allowance reserve bringing fiscal year to date numbers in line with and reflecting improving realization rates. The year to date realization rate averages out at 36.0% (1.9% below budget). The largest driver of this change is the mix of payers away from Commercial and an increase in other governmental payors and the budget not reflecting the declining reimbursement changes experienced in FY2022.
- YTD Medicare has decreased from 44.7% to 40.3% and Medicare Advantaged has increased from 11.98% to 14.96% (total change of 55.28% vs 56.68% last year), Capitated Medicaid is up slightly at 17.11% last year to 17.74% this year. Commercial payors have decreased from 16.4% to 15.9%.



Other Revenues

- For the month actuals were \$175K vs \$104K Budget vs \$158K last year. We received \$27.6K in payments for 340b retail scripts filled, \$15K from EPIC Training and cafeteria revenue has been running higher than historical levels.
- YTD \$2.5M actual vs \$1.3M budget vs \$1.4M last year. We are billing for EPIC Training provided by BAH Staff and 340b Contract Pharmacy. Year to date revenue totals \$690K and \$436K respectively.



Net Revenue

- Net Revenue for the month was ahead of budget by \$5.0M and ahead of last year by \$20.0M (Actual of \$22.1M vs. Budget of \$17.1M vs. Last Year of \$2.1M).
- Year-to-date Net Revenues are \$38K below budget and \$25.9M ahead of last year (Actual of \$208.0M vs. Budget of \$208.0M vs. Last Year of \$182.1M).

EXPENSES

Salaries

- Salaries are 6.5% over budget and slightly higher than last year (Actual \$7.0M vs Budget \$6.6M vs Last Year \$6.7M).
- Year to date salaries are \$3.9M over budget and \$3.5M over last year (\$82.6M vs \$78.7M vs \$79.1M).

Contract labor

- Higher than budget (\$2.2M vs \$1.0M) as most contract labor was removed from the budget. Compared to last year, contract labor costs are down \$1.9M.
- Year to date Contract labor is more than double budget; however, it is \$3.7M lower than last year (\$27.0M vs \$12.1M vs \$30.7M)
- The prior 3-month average for contract labor is \$2.2M; this month is even with the run rate.
- Departments with the highest amounts of contract labor variances for the month include Prefontaine Cardiology Physicians (\$198K), Anesthesia Physicians (\$142K), Intermediate Care (\$241K) and Patient Accounting (\$106K).

Benefits

- Overall Benefits expense for the month of June was \$2.0M over budget and \$3.7M under last year (\$3.9M actual vs \$1.9M budget and \$191K last year). GASB 6768-Prepaid Pension Expense recorded during June based on the year-end Actuarial Report, added \$2.6M of expense. Group Health Insurance was \$291K under budget during June. Retirement and Other Benefits \$263K favorable as well.
- Year-to-date benefits are \$2.8M over budget (\$25.8M vs. \$23.0M) and \$5.2M ahead of last year's spend (\$20.6M).

Physician and Pro-fees

- Over budget \$7K and favorable to last year for the month (\$1.4M actual vs. 1.4M budget and \$2.4M last year).
- Year-to-date is over budget and slightly under the prior year (\$18.4M actual vs. \$17.0M budget and \$18.6M last year) with the largest variance in consulting fees.



Supplies

- This month actual spend was \$4.5M vs \$3.0M budget vs \$3.7M last year:
 - o Inventory write-off \$557K Main Pharmacy \$492K / Cancer Center Pharmacy \$125K.
 - o Cardiac/Vascular/Ortho/Other Implants \$218K over budget for the month.
 - Drugs/Radiopharmaceuticals \$382K over budget.
 - OR Supplies \$245K over budget.
- Year-to-Date spend is over budget \$3.7M and under last year \$2.1M (\$40.7M actual vs \$37.0M budget and \$42.9M last year). Decreased Drug Spend is the main driver of the decrease from last year (\$3.9M).

Purchased Services

- \$334K unfavorable to budget for the month due to higher than budgeted costs in recruitment expense and Management Services. \$3.9M favorable to last year due to prior year EPIC Physician Clinic Conversion Costs (\$1.7M vs. \$1.3M budget vs \$5.5M last year)
- Year-to-date we were \$762K unfavorable to budget and \$5.3M favorable to last year (\$17.0M vs \$16.2M budget vs. \$22.3M last year). We have spent \$1.3M less on Maintenance Costs this year compared to last year and last year included EPIC Conversion Costs.

Lease/Rentals

- Below budget and over prior year due to Newmark and Bright Beginning leases being re-classified to amortization for the new Accounting rules (GASB 87) and lower housing rental expense (\$15K vs. \$91K budget and -\$334K last year).
- YTD is similar in reasons and magnitude (\$229K vs \$1.1M budget and \$462K last year).

Depreciation

- Slightly ahead of budget for the month by \$998K and under last year (\$998K vs \$951K budget and \$1.7M last year).
- The offset for the lower Lease expense is an increase for the Newmark and Bright Beginning Leases in this category. This fiscal year includes Subscription Amortization as well.
- Year-to-date is similar (\$12.1M actual vs. \$11.6M budget and \$12.0M last year).

Other Operating expense

- Over budget by \$146K (\$1.5M Actual vs \$1.4M Budget and \$1.3M Last Year). The majority of the expense is due to provider tax.
- Year-to-date we are below budget and slightly ahead of last year due to Insurance and Provider Tax costs (\$16.4M Actual vs. \$16.8M Budget and \$16.0M Last Year).

****PRELIMINARY***

						LIVE	_	INAK	I					
				nth to Date							ar to Date			
	Actual	Budget	Variance	Var %	Prior Year	Variance	Var %	Actual	Budget	Variance	Var %	Prior Year	Variance	Var %
Gross Patient Revenue														
Inpatient Revenue	20,626,783	16,477,752	4,149,032	25.2%	17,745,825	2,880,958	16.2%	244,910,615	200,479,312	44,431,303	22.2%	236,510,653	8,399,962	3.6%
Outpatient Revenue	30,899,003	28,669,222	2,229,781	7.8%	29,023,494	1,875,509	6.5%	332,757,257	348,808,874	(16,051,617)	-4.6%	326,951,349	5,805,908	1.8%
Total Gross Patient Revenue	51,525,787	45,146,974	6,378,812	14.1%	46,769,320	4,756,467	10.2%	577,667,872	549,288,186	28,379,686	5.2%	563,462,002	14,205,870	2.5%
Deductions	29,597,271	27,625,217	(1,972,054)	-7.1%	50,639,175	21,041,904	41.6%	365,907,082	336,106,810	(29,800,272)	-8.9%	377,302,643	11,395,561	3.0%
Bad Debt	(241,594)	353,782	595,376	168.3%	(5,953,801)	(5,712,207)	95.9%	2,597,566	4,304,352	1,706,786	39.7%	3,526,733	929,167	26.3%
Charity	226,317	174,445	(51,871)	-29.7%	178,521	(47,796)	-26.8%	3,700,357	2,122,417	(1,577,940)	-74.3%	1,979,272	(1,721,085)	-87.0%
Total Deductions	29,581,994	28,153,445	(1,428,549)	-5.1%	44,863,895	15,281,900	34.1%	372,205,006	342,533,579	(29,671,427)	-8.7%	382,808,649	10,603,643	2.8%
Net Healthcare Revenue	21,943,792	16,993,529	4,950,263	29.1%	1,905,425	20,038,367	1051.6%	205,462,866	206,754,607	(1,291,741)	-0.6%	180,653,353	24,809,513	13.7%
Other Oper Revenue	175,343	103,815	71,528	68.9%	158,328	17,015	10.7%	2,516,596	1,263,079	1,253,517	99.2%	1,417,187	1,099,408	77.6%
Total Net Revenue	22,119,135	17,097,344	5,021,791	29.4%	2,063,753	20,055,382	971.8%	207,979,462	208,017,686	(38,224)	0.0%	182,070,540	25,908,921	14.2%
Net to Gross Ratio	42.9%	37.9%			4.4%			36.0%	37.9%			32.3%		
Salaries	6,978,563	6,550,585	(427,977)	-6.5%	6,684,246	(294,316)	-4.4%	82,568,363	78,695,940	(3,872,423)	-4.9%	79,063,347	(3,505,015)	-4.4%
Contract Labor	2,227,163	992,416	(1,234,747)	-124.4%	4,080,898	1,853,734	45.4%	27,015,663	12,074,400	(14,941,263)	-123.7%	30,675,777	3,660,114	11.9%
Benefits	3,942,094	1,890,952	(2,051,142)	-108.5%	191,634	(3,750,460)	-1957.1%	25,812,811	23,006,581	(2,806,229)	-12.2%	20,620,518	(5,192,293)	-25.2%
Physician & Prof Fee	1,403,860	1,396,342	(7,518)	-0.5%	2,394,550	990,690	41.4%	18,429,238	16,988,829	(1,440,409)	-8.5%	18,585,277	156,039	0.8%
Supplies	4,532,892	3,040,857	(1,492,036)	-49.1%	3,688,716	(844,176)	-22.9%	40,724,205	36,997,089	(3,727,116)	-10.1%	42,871,619	2,147,414	5.0%
Purchased Services	1,668,844	1,334,750	(334,094)	-25.0%	5,523,099	3,854,255	69.8%	17,001,597	16,239,462	(762,135)	-4.7%	22,313,802	5,312,206	23.8%
Leases/Rentals	15,000	91,383	76,382	83.6%	(313,591)	(328,592)	104.8%	229,365	1,111,821	882,455	79.4%	462,023	232,658	50.4%
Depreciation	998,270	950,860	(47,410)	-5.0%	1,691,184	692,914	41.0%	12,062,287	11,568,802	(493,484)	-4.3%	11,975,114	(87,173)	-0.7%
Other Oper Expense	1,530,081	1,384,212	(145,868)	-10.5%	1,293,532	(236,549)	-18.3%	16,416,764	16,841,248	424,484	2.5%	16,016,111	(400,654)	-2.5%
Total Operating Expenses	23,296,768	17,632,358	(5,664,410)	-32.1%	25,234,267	1,937,498	7.7%	240,260,293	213,524,172	(26,736,121)	-12.5%	242,583,588	2,323,296	1.0%
Net Operating Income	(1,177,633)	(535,014)	(642,619)	120.1%	(23,170,514)	21,992,881	-94.9%	(32,280,831)	(5,506,486)	(26,774,345)	486.2%	(60,513,048)	28,232,217	-46.7%
Investment Income	(352,429)	6,815	(359,244)	-5271.2%	(969,131)	616,702	-63.6%	(1,055,837)	82,919	(1,138,756)	-1373.3%	(7,283,239)	6,227,402	-85.5%
Other Nonop Inc(Exp)	193,689	140,815	52,874	37.5%	1,611,092	(1,417,403)	-88.0%	1,340,012	1,713,251	(373,239)	-21.8%	9,019,950	(7,679,939)	-85.1%
Interest Expense	(197,413)	(104,377)	(93,036)	89.1%	(171,821)	(25,591)	14.9%	(2,535,806)	(1,269,915)	(1,265,891)	99.7%	(1,380,794)	(1,155,012)	83.6%
Net Income	(1,533,786)	(491,760)	(1,042,025)	211.9%	(22,700,374)	21,166,588	-93.2%	(34,532,463)	(4,980,231)	(29,552,231)	593.4%	(60,157,131)	25,624,669	-42.6%
Bad Debt % of GR	-0.5%	0.8%	-1.3%		-12.7%			0.4%	0.8%	-0.3%		0.6%		
Bad Debt % of NR	-1.1%	2.1%	-3.2%		-312.5%			1.3%	2.1%	-0.8%		2.0%		
Bad Debt/Charity % of GR	0.0%	1.2%	-1.2%		-12.3%			1.1%	1.2%	-0.1%		1.0%		
Contractual %	-57.4%	-62.4%	4.9%	70.40/	-95.9%	4447 40/		-64.4%	-62.4%	-2.1%	100.00/	-67.9%	47.740/	50.00/
Operating Margin	-5.3% -6.9%	-3.1% -2.9%	-2.2% -4.1%	70.1% 141.1%	-1122.7% -1100.0%	1117.4% 1093.0%	-99.4%	-15.5% -16.6%	-2.6% -2.4%	-12.9% -14.2%	486.3% 593.5%	-33.2% -33.0%	17.71% 16.44%	-53.3% -49.7%
Net Margin %	-6.9% (179,363)	-2.9% 415,846		-165.9%	(21,479,330)	21,299,967	-99.4% -99.2%	-16.6% (20,218,544)	-2.4% 6,062,316				10.44%	-49.7% -58.3%
Operating EBIDTA Operating EBIDTA %					(21,479,330)							(40 E27 024)	20 240 200	
			(690,029)		40.40.00/		-99.2%	(20,210,344)		(27,267,829)	-449.8%	(48,537,934)	28,319,390	
EDIDTA	-0.8%	2.4%	-3.2%	-133.3%	-1040.8%	1040.0%		-9.7%	2.9%	-12.6%	-433.6%	-26.7%	16.94%	-63.5%
EBIDTA		2.4% 563,477	-3.2% (996,399)	-133.3% -176.8%	(20,837,368)	1040.0% 20,499,266	-99.2% -98.4%	-9.7% (19,934,370)	2.9% 7,858,486	-12.6% (28,779,825)	-433.6% -366.2%	-26.7% (46,801,223)	16.94% 26,866,853	-63.5% -57.4%
EBIDTA %	-0.8% (338,102) -1.5%	2.4% 563,477 3.3%	-3.2% (996,399) -4.8%	-133.3% -176.8% -146.4%	(20,837,368) -1009.7%	1040.0% 20,499,266 1008.2%	-98.4%	-9.7% (19,934,370) -9.6%	2.9% 7,858,486 3.8%	-12.6% (28,779,825) -13.4%	-433.6% -366.2% -353.7%	-26.7% (46,801,223) -25.7%	16.94% 26,866,853 16.12%	-63.5% -57.4% -62.7%
EBIDTA % Discharges	-0.8% (338,102) -1.5% 512	2.4% 563,477 3.3% 367	-3.2% (996,399) -4.8% 145	-133.3% -176.8% -146.4% 39.5%	(20,837,368) -1009.7% 424	1040.0% 20,499,266 1008.2% 88	-98.4% 20.8%	-9.7% (19,934,370) -9.6% 5,348	2.9% 7,858,486 3.8% 4,466	-12.6% (28,779,825) -13.4% 882	-433.6% -366.2% -353.7% 19.7%	-26.7% (46,801,223) -25.7% 5,350	16.94% 26,866,853 16.12% (2)	-63.5% -57.4% -62.7% 0.0%
EBIDTA % Discharges Patient Days	-0.8% (338,102) -1.5% 512 1,947	2.4% 563,477 3.3% 367 1,466	-3.2% (996,399) -4.8% 145 481	-133.3% -176.8% -146.4% 39.5% 32.8%	(20,837,368) -1009.7% 424 1,689	1040.0% 20,499,266 1008.2% 88 258	-98.4% 20.8% 15.3%	-9.7% (19,934,370) -9.6% 5,348 22,217	2.9% 7,858,486 3.8% 4,466 17,892	-12.6% (28,779,825) -13.4% 882 4,325	-433.6% -366.2% -353.7% 19.7% 24.2%	-26.7% (46,801,223) -25.7% 5,350 25,566	16.94% 26,866,853 16.12% (2) (3,349)	-63.5% -57.4% -62.7% 0.0% -13.1%
EBIDTA % Discharges Patient Days Adjusted Days	-0.8% (338,102) -1.5% 512 1,947 4,864	2.4% 563,477 3.3% 367 1,466 4,017	-3.2% (996,399) -4.8% 145 481 847	-133.3% -176.8% -146.4% 39.5% 32.8% 21.1%	(20,837,368) -1009.7% 424 1,689 4,451	1040.0% 20,499,266 1008.2% 88 258 412	-98.4% 20.8% 15.3% 9.3%	-9.7% (19,934,370) -9.6% 5,348 22,217 52,403	2.9% 7,858,486 3.8% 4,466 17,892 49,022	-12.6% (28,779,825) -13.4% 882 4,325 3,381	-433.6% -366.2% -353.7% 19.7% 24.2% 6.9%	-26.7% (46,801,223) -25.7% 5,350 25,566 60,908	16.94% 26,866,853 16.12% (2) (3,349) (8,505)	-63.5% -57.4% -62.7% 0.0% -13.1% -14.0%
EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges	-0.8% (338,102) -1.5% 512 1,947 4,864 1,279	2.4% 563,477 3.3% 367 1,466 4,017 1,006	-3.2% (996,399) -4.8% 145 481 847 273	-133.3% -176.8% -146.4% 39.5% 32.8% 21.1% 27.2%	(20,837,368) -1009.7% 424 1,689 4,451 1,117	1040.0% 20,499,266 1008.2% 88 258	-98.4% 20.8% 15.3%	-9.7% (19,934,370) -9.6% 5,348 22,217	2.9% 7,858,486 3.8% 4,466 17,892	-12.6% (28,779,825) -13.4% 882 4,325	-433.6% -366.2% -353.7% 19.7% 24.2%	-26.7% (46,801,223) -25.7% 5,350 25,566	16.94% 26,866,853 16.12% (2) (3,349)	-63.5% -57.4% -62.7% 0.0% -13.1%
EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Day	-0.8% (338,102) -1.5% 512 1,947 4,864 1,279 3.80	2.4% 563,477 3.3% 367 1,466 4,017 1,006 3.99	-3.2% (996,399) -4.8% 145 481 847 273 3.32	-133.3% -176.8% -146.4% 39.5% 32.8% 21.1% 27.2% 0.83	(20,837,368) -1009.7% 424 1,689 4,451 1,117 3.98	1040.0% 20,499,266 1008.2% 88 258 412 162	-98.4% 20.8% 15.3% 9.3% 14.5%	-9.7% (19,934,370) -9.6% 5,348 22,217 52,403 12,614	2.9% 7,858,486 3.8% 4,466 17,892 49,022 12,236	-12.6% (28,779,825) -13.4% 882 4,325 3,381 378	-433.6% -366.2% -353.7% 19.7% 24.2% 6.9% 3.1%	-26.7% (46,801,223) -25.7% 5,350 25,566 60,908 12,746	16.94% 26,866,853 16.12% (2) (3,349) (8,505) (132)	-63.5% -57.4% -62.7% 0.0% -13.1% -14.0% -1.0%
EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Day Net Rev Incl BD/APD	-0.8% (338,102) -1.5% 512 1,947 4,864 1,279 3.80 4,512	2.4% 563,477 3.3% 367 1,466 4,017 1,006 3.99 4,231	-3.2% (996,399) -4.8% 145 481 847 273 3.32 281	-133.3% -176.8% -146.4% 39.5% 32.8% 21.1% 27.2% 0.83 6.6%	(20,837,368) -1009.7% 424 1,689 4,451 1,117 3.98 428	1040.0% 20,499,266 1008.2% 88 258 412 162	-98.4% 20.8% 15.3% 9.3% 14.5%	-9.7% (19,934,370) -9.6% 5,348 22,217 52,403 12,614	2.9% 7,858,486 3.8% 4,466 17,892 49,022 12,236	-12.6% (28,779,825) -13.4% 882 4,325 3,381 378	-433.6% -366.2% -353.7% 19.7% 24.2% 6.9% 3.1%	-26.7% (46,801,223) -25.7% 5,350 25,566 60,908 12,746	16.94% 26,866,853 16.12% (2) (3,349) (8,505) (132)	-63.5% -57.4% -62.7% 0.0% -13.1% -14.0% -1.0%
EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Day Net Rev Incl BD/APD SWB/APD	-0.8% (338,102) -1.5% 512 1,947 4,864 1,279 3.80 4,512 2,703	2.4% 563,477 3.3% 367 1,466 4,017 1,006 3.99 4,231 2,349	-3.2% (996,399) -4.8% 145 481 847 273 3.32 281 (355)	-133.3% -176.8% -146.4% 39.5% 32.8% 21.1% 27.2% 0.83 6.6% -15.1%	(20,837,368) -1009.7% 424 1,689 4,451 1,117 3.98 428 2,461	1040.0% 20,499,266 1008.2% 88 258 412 162 4,084 242	-98.4% 20.8% 15.3% 9.3% 14.5% 954.0% 9.8%	-9.7% (19,934,370) -9.6% 5,348 22,217 52,403 12,614	2.9% 7,858,486 3.8% 4,466 17,892 49,022 12,236	-12.6% (28,779,825) -13.4% 882 4,325 3,381 378 (297) (263)	-433.6% -366.2% -353.7% 19.7% 24.2% 6.9% 3.1% -7.0% -11.3%	26.7% (46,801,223) -25.7% 5,350 25,566 60,908 12,746	16.94% 26,866,853 16.12% (2) (3,349) (8,505) (132) 955 444	-63.5% -57.4% -62.7% 0.0% -13.1% -14.0% -1.0% 32.2% 20.7%
EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Day Net Rev Incl BD/APD SWB/APD Salary/APD	-0.8% (338,102) -1.5% 512 1,947 4,864 1,279 3.80 4,512 2,703 1,893	2.4% 563,477 3.3% 367 1,466 4,017 1,006 3.99 4,231 2,349 1,878	3.2% (996,399) 4.8% 145 481 847 273 3.32 281 (355) (15)	-133.3% -176.8% -146.4% 39.5% 32.8% 21.1% 27.2% 0.83 -6.6% -15.1% -0.8%	(20,837,368) -1009.7% 424 1,689 4,451 1,117 3.98 428 2,461 2,418	1040.0% 20,499,266 1008.2% 88 258 412 162 4,084 242 (526)	-98.4% 20.8% 15.3% 9.3% 14.5% 954.0% 9.8% -21.7%	-9.7% (19,934,370) -9.6% 5,348 22,217 52,403 12,614 3,921 2,584 2,091	2.9% 7,858,486 3.8% 4,466 17,892 49,022 12,236 4,218 2,321 1,852	-12.6% (28,779,825) -13.4% 882 4,325 3,381 378 (297) (263) (240)	-433.6% -366.2% -353.7% 19.7% 24.2% 6.9% 3.1% -7.0% -11.3% -12.9%	26.7% (46,801,223) -25.7% 5,350 25,566 60,908 12,746 2,966 2,140 1,802	16.94% 26,866,853 16.12% (2) (3,349) (8,505) (132) 955 444 289	-63.5% -57.4% -62.7% 0.0% -13.1% -14.0% -1.0% 32.2% 20.7% 16.1%
EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Day Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD	-0.8% (338,102) -1.5% 512 1,947 4,864 1,279 3.80 4,512 2,703	2.4% 563,477 3.3% 367 1,466 4,017 1,006 3.99 4,231 2,349	-3.2% (996,399) -4.8% 145 481 847 273 3.32 281 (355)	-133.3% -176.8% -146.4% 39.5% 32.8% 21.1% 27.2% 0.83 6.6% -15.1%	(20,837,368) -1009.7% 424 1,689 4,451 1,117 3.98 428 2,461	1040.0% 20,499,266 1008.2% 88 258 412 162 4,084 242 (526) 103	-98.4% 20.8% 15.3% 9.3% 14.5% 954.0% 9.8% -21.7% 12.5%	-9.7% (19,934,370) -9.6% 5,348 22,217 52,403 12,614	2.9% 7,858,486 3.8% 4,466 17,892 49,022 12,236	-12.6% (28,779,825) -13.4% 882 4,325 3,381 378 (297) (263)	-433.6% -366.2% -353.7% 19.7% 24.2% 6.9% 3.1% -7.0% -11.3%	26.7% (46,801,223) -25.7% 5,350 25,566 60,908 12,746	16.94% 26,866,853 16.12% (2) (3,349) (8,505) (132) 955 444	-63.5% -57.4% -62.7% -0.0% -13.1% -14.0% -1.0% -20.7% 16.1% 10.4%
EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Discharges Per Adjusted Day Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD	-0.8% (338,102) -1.5% 512 1,947 4,864 1,279 3.80 4,512 2,703 1,893 932	2.4% 563,477 3.3% 367 1,466 4,017 1,006 3.99 4,231 2,349 1,878 757	-3.2% (996,399) -4.8% 145 481 847 273 3.32 281 (355) (15) (175)	-133.3% -176.8% -146.4% 39.5% 32.8% 21.1% 27.2% 0.83 6.6% -15.1% -0.8% -23.1%	(20,837,368) -1009.7% 424 1,689 4,451 1,117 3.98 428 2,461 2,418 829	1040.0% 20,499,266 1008.2% 88 258 412 162 4,084 242 (526)	-98.4% 20.8% 15.3% 9.3% 14.5% 954.0% 9.8% -21.7%	-9.7% (19,934,370) -9.6% 5,348 22,217 52,403 12,614 3,921 2,584 2,091 777	2.9% 7,858,486 3.8% 4,466 17,892 49,022 12,236 4,218 2,321 1,852 755	-12.6% (28,779,825) -13.4% 882 4,325 3,381 378 (297) (263) (240) (22)	-433.6% -366.2% -353.7% 19.7% 24.2% 6.9% 3.1% -7.0% -11.3% -12.9% -3.0%	26.7% (46,801,223) -25.7% 5,350 25,566 60,908 12,746 2,966 2,140 1,802 704	16.94% 26,866,853 16.12% (2) (3,349) (8,505) (132) 955 444 289 73	-63.5% -57.4% -62.7% 0.0% -13.1% -14.0% -1.0% 32.2% 20.7% 16.1%
EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Day Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge	-0.8% (338,102) -1.5% 512 1,947 4,864 1,279 3.80 4,512 2,703 1,893 932 603	2.4% 563,477 3.3% 367 1,466 4,017 1,006 3.99 4,231 2,349 1,878 757	-3.2% (996,399) -4.8% 145 481 847 273 3.32 281 (355) (15) (175)	-133.3% -176.8% -146.4% 39.5% 32.8% 21.1% 27.2% 0.83 6.6% -15.1% -0.8% -23.1%	(20,837,368) -1009.7% 424 1,689 4,451 1,117 3.98 428 2,461 2,418 829	1040.0% 20,499,266 1008.2% 88 258 412 162 4,084 242 (526) 103 (225)	-98.4% 20.8% 15.3% 9.3% 14.5% 954.0% 9.8% -21.7% 12.5%	-9.7% (19,934,370) -9.6% 5,348 22,217 52,403 12,614 3,921 2,584 2,091 777	2.9% 7,858,486 3.8% 4,466 17,892 49,022 12,236 4,218 2,321 1,852 755 690	-12.6% (28,779,825) -13.4% 882 4,325 3,381 378 (297) (263) (240) (22)	-433.6% -366.2% -353.7% 19.7% 24.2% 6.9% 3.1% -7.0% -11.3% -12.9% -3.0%	-26.7% (46,801,223) -25.7% 5,350 25,566 60,908 12,746 2,966 2,140 1,802 704 568	16.94% 26,866,853 16.12% (2) (3,349) (8,505) (132) 955 444 289 73	-63.5% -57.4% -62.7% -0.0% -13.1% -14.0% -1.0% -20.7% 16.1% 10.4%
EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Discharges Per Adjusted Day Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD	-0.8% (338,102) -1.5% 512 1,947 4,864 1,279 3.80 4,512 2,703 1,893 932	2.4% 563,477 3.3% 367 1.466 4,017 1,006 3.99 4,231 2,349 1,878 757 692	3.2% (996,399) 4.8% 145 481 847 273 3.32 281 (355) (15) (175) 89	-133.3% -176.8% -146.4% 39.5% 32.8% 21.1% 27.2% 0.83 6.6% -15.1% -0.8% -23.1% 12.9%	(20,837,368) -1009.7% 424 1,689 4,451 1,117 3.98 428 2,461 2,418 829 829	1040.0% 20,499,266 1008.2% 88 258 412 162 4,084 242 (526) 103	-98.4% 20.8% 15.3% 9.3% 14.5% 954.0% 9.8% -21.7% 12.5% -27.2%	9.7% (19,934,370) -9.6% 5,348 22,217 52,403 12,614 3,921 2,584 2,091 777 665	2.9% 7,858,486 3.8% 4,466 17,892 49,022 12,236 4,218 2,321 1,852 755	-12.6% (28,779,825) -13.4% 882 4,325 3,381 378 (297) (263) (240) (22) 25	-433.6% -366.2% -353.7% 19.7% 24.2% 6.9% 3.1% -7.0% -11.3% -12.9% -3.0% 3.6%	26.7% (46,801,223) -25.7% 5,350 25,566 60,908 12,746 2,966 2,140 1,802 704	16.94% 26,866,853 16.12% (2) (3,349) (8,505) (132) 955 444 289 73 97	-63.5% -57.4% -62.7% -0.0% -13.1% -14.0% -1.0% -1.0% -1.0%
EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Discharges Per Adjusted Day Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge Net Rev Incl BD/Adj DC	-0.8% (338,102) -1.5% 512 1,947 4,864 1,279 3.80 4,512 2,703 1,893 932 603	2.4% 563,477 3.3% 367 1,466 4,017 1,006 3.99 4,231 2,349 1,878 757 692	3.2% (996,399) 4.8% 145 481 847 273 3.32 281 (355) (15) (175) 89	-133.3% -176.8% -146.4% 39.5% 32.8% 21.1% 27.2% 0.83 6.6% -15.1% -0.8% -23.1% 12.9%	(20,837,368) -1009.7% 424 1,689 4,451 1,117 3.98 428 2,461 2,418 829 829	1040.0% 20,499,266 1008.2% 88 258 412 162 4,084 242 (526) 103 (225)	-98.4% 20.8% 15.3% 9.3% 14.5% 954.0% 9.8% -21.7% 12.5% -27.2%	-9.7% (19,934,370) -9.6% 5,348 22,217 52,403 12,614 3,921 2,584 2,091 777 665	2.9% 7,858,486 3.8% 4,466 17,892 49,022 12,236 4,218 2,321 1,852 755 690	-12.6% (28,779,825) -13.4% 882 4,325 3,381 378 (297) (263) (240) (22) 25	-433.6% -366.2% -353.7% 19.7% 24.2% 6.9% 3.1% -7.0% -11.3% -12.9% -3.0% 3.6%	-26.7% (46,801,223) -25.7% 5,350 25,566 60,908 12,746 2,966 2,140 1,802 704 568	16.94% 26,866,853 16.12% (2) (3,349) (8,505) (132) 955 444 289 73 97	-63.5% -57.4% -62.7% 0.0% -13.1% -14.0% -1.0% -20.7% 16.1% 10.4% 17.1%
EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Discharges Per Adjusted Discharges Per Adjusted Discharges Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge Net Rev Incl BD/Adj DC SWB/Adj DC	-0.8% (338,102) -1.5% 512 1,947 4,864 1,279 3.80 4,512 2,703 1,893 932 603	2.4% 563,477 3.3% 367 1,466 4,017 1,006 3.99 4,231 2,349 1,878 757 692	3.2% (996,399) 4.8% 145 481 847 273 3.32 281 (355) (15) (175) 89	-133.3% -176.8% -146.4% 39.5% 32.8% 21.1% -0.83 6.6% -15.1% -0.8% -23.1% 12.9%	(20,837,368) -1009.7% 424 1,689 4,451 1,117 3.98 428 2,461 2,418 829 829 1,705 9,805	1040.0% 20,499,266 1008.2% 88 258 412 162 4,084 242 (526) 103 (225)	-98.4% 20.8% 15.3% 9.3% 14.5% 954.0% 9.8% -21.7% 12.5% -27.2% 906.2% 4.8%	-9.7% (19,934,370) -9.6% 5,348 22,217 52,403 12,614 3,921 2,584 2,091 777 665	2.9% 7,858,486 3.8% 4,466 17,892 49,022 12,236 4,218 2,321 1,852 755 690	-12.6% (28,779,825) -13.4% -882 -4,325 -3,381 -378 	-433.6% -366.2% -353.7% 19.7% 24.2% 6.9% 3.1% -7.0% -11.3% -12.9% -3.0% 3.6% -15.4%	-26.7% (46,801,223) -25.7% 5,350 25,566 60,908 12,746 2,140 1,802 704 568	16.94% 26,866,853 16.12% (2) (3,349) (8,505) (132) 955 444 289 73 97	-63.5% -57.4% -62.7% -0.0% -13.1% -14.0% -1.0% -1.0% -1.0% -1.0% -1.1% -1.1% -1.1% -1.4% -1.4% -1.4% -1.9%
EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Discharges Per Adjusted Discharges Per Adjusted Day Net Rev Incl BD/APD Salary/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge Net Rev Incl BD/Adj DC SWB/Adj DC Salary/AdJ DC	-0.8% (338,102) -1.5% 512 1,947 4,864 1,279 3,80 4,512 2,703 1,893 932 603 17,157 10,280 7,198	2.4% 563,477 3.3% 367 1,466 4,017 1,006 3.99 4,231 2,349 1,878 757 692	3.2% (996,399) 4.8% 145 481 847 273 3.32 281 (355) (15) (175) 89	-133.3% -176.8% -146.4% 39.5% 32.8% 21.1% 27.2% 0.83 6.6% -0.8% -23.1% -2.3.1% -2.9% -2.5% -9.6% 4.0%	(20,837,368) -1009.7% 424 1,689 4,451 1,117 3.98 428 2,461 2,418 829 829 1,705 9,805 9,634	1040.0% 20,499,266 1008.2% 88 258 412 162 4,084 242 (526) 103 (225) 15,452 475 (2,436)	-98.4% 20.8% 15.3% 9.3% 14.5% 954.0% 9.8% -21.7% 12.5% -27.2% 906.2% 4.8% -25.3%	9.7% (19,934,370 -9.6% 5,348 22,217 52,403 12,614 3,921 2,584 2,091 777 665 16,288 10,734 8,687	2.9% 7,858,486 3.8% 4,466 17,892 49,022 12,236 4,218 2,321 1,852 755 690 16,897 9,298 7,418	-12.6% (28,779,825) -13.4% -882 -4,325 -3,381 -378 (297) (263) (240) (22) -25 (609) (1,435) (1,269)	-433.6% -366.2% -353.7% 19.7% 24.2% 6.9% 3.1% -7.0% -11.3% -12.9% -3.0% -3.6% -15.4% -17.1%	-26.7% (46,801,223) -25.7% 5,350 25,566 60,908 12,746 2,140 1,802 704 568 41,174 10,228 8,610	16.94% 26,866,853 16.12% (2) (3,349) (8,505) (132) 955 444 289 73 97 2,115 506 77	-63.5% -57.4% -62.7% 0.0% -13.1% -14.0% -1.0% -20.7% 16.1% 10.4% 17.1% -14.9% 0.9%
EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Discharges Per Adjusted Day Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge Net Rev Incl BD/Adj DC SWB/Adj DC SuBary/Adj DC Salary/Adj DC Supply Cost/Adj DC	-0.8% (338,102) -1.5% 512 1,947 4,864 1,279 3.80 4,512 2,703 1,893 932 603 17,157 10,280 7,198 3,544 2,294	2.4% 563,477 3.3% 367 1,466 4,017 1,006 3.99 4,231 2,349 1,878 757 692 16,900 9,382 7,501 3,024 2,765	3.2% (996,399) 4.8% 145 481 847 273 3.32 281 (355) (15) (175) (175) 89 257 (898) 304 (520) 471	-133.3% -176.8% -146.4% 39.5% 32.8% 21.1% -0.83 6.6% -15.1% -0.8% -23.1% 12.9%	(20,837,368) -1009.7% 424 1,689 4,451 1,117 3.98 428 2,461 2,418 829 829 1,705 9,805 9,634 3,301 3,300	1040.0% 20,499,266 1008.2% 88 258 412 162 4,084 242 (526) 103 (225) 15,452 475 (2,436) 243 (1,006)	-98.4% 20.8% 15.3% 9.3% 14.5% 954.0% 9.8% -21.7% 12.5% -27.2% 906.2% 4.8% -25.3% 7.4%	-9.7% (19,934,370 -9.6% 5,348 22,217 52,403 12,614 3,921 2,584 2,091 777 665 16,288 10,734 8,687 3,228 2,762	2.9% 7,858,486 3.8% 4,466 17,892 49,022 12,236 4,218 2,321 1,852 755 690 16,897 9,298 7,418 3,024 2,765	-12.6% (28,779,825) -13.4% -882 -4,325 -3,381 -378 (297) (263) (240) (22) -25 (609) (1,435) (1,269) (205) -2	-433.6% -366.2% -353.7% 24.2% 6.9% -3.1% -7.0% -11.3% -12.9% -3.0% 3.6% -15.4% -17.1% -6.8%	-26.7% (46,801,223) -25.7% 5,350 25,566 60,908 12,746 2,140 1,802 704 568 14,174 10,228 8,610 3,364 2,715	16.94% 26,866,853 16.12% (2) (3,349) (8,505) (132) 955 444 289 73 97 2,115 506 77 (135) 48	-63.5% -57.4% -62.7% 0.0% -13.1% -14.0% -1.0% -20.7% 16.1% 10.4% 17.1% -14.9% 4.9% -4.0%
EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Discharges Per Adjusted Discharges Per Adjusted Discharges Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge Net Rev Incl BD/Adj DC SWB/Adj DC Subary/Adj DC Supply Cost/Adj DC Cother Expense/Adj DC Other Expense/Adj DC Pct of Net Revenue SWB	-0.8% (338,102) -1.5% 512 1,947 4,864 1,279 3.80 4,512 2,703 1,893 932 603 17,157 10,280 7,198 3,544 2,294	2.4% 563,477 3.3% 367 1,466 4,017 1,006 3.99 4,231 2,349 1,878 757 692 16,900 9,382 7,501 3,024 2,765	3.2% (996,399) 4.8% 145 481 847 273 3.32 281 (355) (15) (175) 89 257 (898) 304 (520) 471	-133.3% -176.8% -146.4% 39.5% 32.8% 21.1% -0.83 6.6% -15.1% -0.8% -23.1% 12.9%	(20,837,368) -1009.7% 424 1,689 4,451 1,1117 3.98 428 2,461 2,418 829 829 1,705 9,805 9,634 3,301 3,300	1040.0% 20,499,266 1008.2% 88 258 412 162 4,084 242 (526) 103 (225) 15,452 475 (2,436) 243 (1,006)	-98.4% 20.8% 15.3% 9.3% 14.5% 954.0% 9.8% -21.7% 12.5% -27.2% 906.2% 4.8% -25.3% 7.4%	9.7% (19,934,370 -9.6% 5,348 22,217 52,403 12,614 2,584 2,091 777 665 16,288 10,734 8,687 3,228 2,762	2.9% 7,858,486 3.8% 4,466 17,892 49,022 12,236 4,218 2,321 1,852 755 690 16,897 9,298 7,418 3,024 2,765	-12.6% (28,779,825) -13.4% 882 4,325 3,381 378 (297) (263) (240) (22) 25 (609) (1,435) (1,269) (205) 2	-433.6% -366.2% -353.7% 24.2% 6.9% -3.1% -7.0% -11.3% -12.9% -3.0% 3.6% -15.4% -17.1% -6.8%	-26.7% (46,801,223) -25.7% 5,350 25,566 60,908 12,746 2,140 1,802 704 568 14,174 10,228 8,610 3,364 2,715	16.94% 26,866,853 16.12% (2) (3,349) (8,505) (132) 955 444 289 73 97 2,115 506 77 (135) 48	-63.5% -57.4% -62.7% 0.0% -13.1% -14.0% -1.0% -20.7% 16.1% 10.4% 17.1% -14.9% 4.9% -4.0%
EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Discharges Per Adjusted Discharges Per Adjusted Discharges Net Rev Incl BD/APD SwB/APD Salary/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge Net Rev Incl BD/Adj DC SwB/Adj DC Salary/Adj DC Salary/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Pct of Net Revenue	-0.8% (338,102) -1.5% 512 1,947 4,864 1,279 3.80 4,512 2,703 1,893 932 603 17,157 10,280 7,198 3,544 2,294	2.4% 563,477 3.3% 367 1,466 4,017 1,006 3.99 4,231 2,349 1,878 757 692 16,900 9,382 7,501 3,024 2,765 55.5% 17.9%	3.2% (996,399) 4.8% 145 481 847 273 3.32 281 (355) (15) (175) 89 257 (898) 304 (520) 471	-133.3% -176.8% -146.4% 39.5% 32.8% 21.1% -0.83 6.6% -15.1% -0.8% -23.1% 12.9%	(20,837,368) -1009.7% 424 1,689 4,451 1,117 3.98 428 2,461 2,418 829 829 1,705 9,805 9,634 3,301 3,300	1040.0% 20,499,266 1008.2% 88 258 412 162 4,084 242 (526) 103 (225) 15,452 475 (2,436) 243 (1,006)	-98.4% 20.8% 15.3% 9.3% 14.5% 954.0% 9.8% -21.7% 12.5% -27.2% 906.2% 4.8% -25.3% 7.4%	-9.7% (19,934,370) -9.6% 5,348 22,217 52,403 12,614 3,921 2,584 2,091 777 665 16,288 10,734 8,687 3,228 2,762 65.9% 19.8%	2.9% 7,858,486 3.8% 4,466 17,892 49,022 12,236 4,218 2,321 1,852 755 690 16,897 9,298 7,418 3,024 2,765 55.0% 17.9%	.12.6% (28,779,825) .13.4% .882 .4,325 .3,381 .378 .(297) (263) (240) (22) .25 .(609) (1,435) (1,269) (205) .2 .2 .10.9% -1.9%	-433.6% -366.2% -353.7% 24.2% 6.9% -3.1% -7.0% -11.3% -12.9% -3.0% 3.6% -15.4% -17.1% -6.8%	-26.7% (46,801,223) -25.7% 5,350 25,566 60,908 12,746 2,140 1,802 704 568 14,174 10,228 8,610 3,364 2,715	16.94% 26,866,853 16.12% (2) (3,349) (8,505) (132) 955 444 289 73 97 2,115 506 77 (135) 48 6.3% 3.9%	-63.5% -57.4% -62.7% 0.0% -13.1% -14.0% -1.0% -20.7% 16.1% 10.4% 17.1% -14.9% 4.9% -4.0%
EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Discharges Per Adjusted Discharges Per Adjusted Discharges Net Rev Incl BD/APD SwB/APD Salary/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge Net Rev Incl BD/Adj DC SwB/Adj DC Salary/Adj DC Salary/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Pct of Net Revenue SWB Supplies Other Expense	-0.8% (338,102) -1.5% 512 1,947 4,864 1,279 3.80 4,512 2,703 1,893 932 603 17,157 10,280 7,198 3,544 2,294	2.4% 563,477 3.3% 367 1,466 4,017 1,006 3.99 4,231 2,349 1,878 757 692 16,900 9,382 7,501 3,024 2,765	3.2% (996,399) 4.8% 145 481 847 273 3.32 281 (355) (15) (175) 89 257 (898) 304 (520) 471	-133.3% -176.8% -146.4% 39.5% 32.8% 21.1% -0.83 6.6% -15.1% -0.8% -23.1% 12.9%	(20,837,368) -1009.7% 424 1,689 4,451 1,1117 3.98 428 2,461 2,418 829 829 1,705 9,805 9,634 3,301 3,300	1040.0% 20,499,266 1008.2% 88 258 412 162 4,084 242 (526) 103 (225) 15,452 475 (2,436) 243 (1,006)	-98.4% 20.8% 15.3% 9.3% 14.5% 954.0% 9.8% -21.7% 12.5% -27.2% 906.2% 4.8% -25.3% 7.4%	9.7% (19,934,370 -9.6% 5,348 22,217 52,403 12,614 2,584 2,091 777 665 16,288 10,734 8,687 3,228 2,762	2.9% 7,858,486 3.8% 4,466 17,892 49,022 12,236 4,218 2,321 1,852 755 690 16,897 9,298 7,418 3,024 2,765	-12.6% (28,779,825) -13.4% 882 4,325 3,381 378 (297) (263) (240) (22) 25 (609) (1,435) (1,269) (205) 2	-433.6% -366.2% -353.7% 24.2% 6.9% -3.1% -7.0% -11.3% -12.9% -3.0% 3.6% -15.4% -17.1% -6.8%	-26.7% (46,801,223) -25.7% 5,350 25,566 60,908 12,746 2,140 1,802 704 568 14,174 10,228 8,610 3,364 2,715	16.94% 26,866,853 16.12% (2) (3,349) (8,505) (132) 955 444 289 73 97 2,115 506 77 (135) 48	-63.5% -57.4% -62.7% 0.0% -13.1% -14.0% -1.0% -20.7% 16.1% 10.4% 17.1% -14.9% 4.9% -4.0%
EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Discharges Per Adjusted Discharges Per Adjusted Discharges Net Rev Incl BD/APD SuB/APD Salary/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge Net Rev Incl BD/Adj DC SWB/Adj DC SuB/Adj DC Salary/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Pct of Net Revenue SWB Supplies Other Expense FTE's	-0.8% (338,102) -1.5% -512 -1.947 -4.864 -1.279 -3.80 -4.512 -2.703 -1.893 -932 -603 -17,157 -10,280 -7,198 -3,544 -2,294 -59.9% -20.7% -13.4%	2.4% 563,477 3.3% 367 1,466 4,017 1,006 3.99 4,231 2,349 1,878 757 692 16,900 9,382 7,501 3,024 2,765 55.5% 17.9% 16.4%	-3.2% (996,399) -4.8% -145 -481 -847 -273 -3.32 -281 (355) (15) (175) (175) -89 -257 (898) -304 (520) -471 -4.4% -2.8% -3.0%	-133.3% -176.8% -146.4% 39.5% 32.8% 21.1% -27.2% 0.83 6.6% -15.1% -0.8% -23.1% 12.9% -9.6% 4.0% -17.2% 17.0%	(20,837,368) -1009.7% 424 1,689 4,451 1,1117 3.98 428 2,461 2,418 829 829 1,705 9,805 9,634 3,301 3,300 575.0% 193.6%	1040.0% 20,499,266 1008.2% 88 258 412 162 4,084 242 (526) 103 (225) 15,452 475 (2,436) 243 (1,006) 515.1% 172.9% 180.2%	-98.4% 20.8% 15.3% 9.3% 14.5% 954.0% 9.8% -21.7% 12.5% -27.2% 906.2% 4.8% -25.3% 7.4% -30.5%	9.7% (19,934,370 -9.6% 5,348 22,217 52,403 12,614 2,584 2,091 777 665 16,288 10,734 8,687 3,228 2,762 65.9% 19.8% 17.0%	2.9% 7,858,486 3.8% 4,466 17,892 49,022 12,236 4,218 2,321 1,852 755 690 16,897 9,298 7,418 3,024 2,765 55.0% 17.9% 16.4%	-12.6% (28,779,825) -13.4% -882 -4,325 -3,381 -378 (297) (263) (240) (22) -25 (609) (1,435) (1,269) (205) -2 -10.9% -1.9% -0.6%	-433.6% -366.2% -353.7% 19.7% 24.2% 6.9% 3.1% -7.0% -11.3% -12.9% -3.0% 3.6% -15.4% -17.1% 6.8% 0.1%	26.7% (46,801,223) -25.7% 5,350 25,566 60,908 12,746 2,966 2,140 1,802 704 568 14,174 10,228 8,610 3,364 2,715 72.2% 23.7% 19.2%	16.94% 26,866,853 16.12% (2) (3,349) (8,505) (132) 955 444 289 73 97 2,115 506 77 (135) 48 6.3% 3.9% 2.2%	-63.5% -57.4% -62.7% 0.0% -13.1% -14.0% -1.0% -1.0% -1.0% -1.1% 10.4% -1.1% -1.49% -1.9% -1.9% -1.0%
EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Discharges Per Adjusted Discharges Per Adjusted Discharges Net Rev Incl BD/APD SuB/APD Salary/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge Net Rev Incl BD/Adj DC SWB/Adj DC Salary/Adj DC Salary/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Other Expense/Adj DC Other Expense SWB Supplies Other Expense FTE'S	-0.8% (338,102) -1.5% 512 1,947 4,864 1,279 3.80 4,512 2,703 1,893 932 603 17,157 10,280 7,198 3,544 2,294 59.9% 20.7% 13.4%	2.4% 563,477 3.3% 367 1,466 4,017 1,006 3.99 4,231 2,349 1,878 757 692 16,900 9,382 7,501 3,024 2,765 55.5% 17.9% 16.4%	3.2% (996,399) 4.8% 145 481 847 273 3.32 281 (355) (15) (175) 89 257 (898) 304 (520) 471 4.4% -2.8% 3.0%	-133.3% -176.8% -176.8% -146.4% -39.5% -32.8% -27.2% -0.83 -6.6% -15.1% -0.8% -23.1% -9.6% -4.0% -17.2% -17.2%	(20,837,368) -1009.7% 424 1,689 4,451 1,117 3.98 428 2,461 2,418 829 829 1,705 9,805 9,634 3,301 3,300 575.0% 193.6%	1040.0% 20,499,266 1008.2% 88 258 412 162 4,084 242 (526) 103 (225) 15,452 475 (2,436) 243 (1,006) 515.1% 172.9% 180.2%	-98.4% 20.8% 15.3% 14.5% 954.0% 9.8% -21.7% 12.5% -27.2% 906.2% 4.8% -25.3% 7.4% -30.5%	-9.7% (19,934,370) -9.6% 5,348 22,217 52,403 12,614 3,921 2,584 2,091 777 665 16,288 10,734 8,687 3,228 2,762 65.9% 19.8% 17.0%	2.9% 7,858,486 3.8% 4,466 17,892 49,022 12,236 4,218 2,321 1,852 755 690 16,897 9,298 7,418 3,024 2,765 55.0% 17.9% 16,4%	.12.6% (28,779,825) .13.4% .882 .4,325 .3,381 .378 .(297) (263) (240) (22) .25 .(609) (1,435) (1,269) (205) .2 .1.9% .0.6%	-433.6% -366.2% -365.2% 19.7% 24.2% 6.9% 3.1% -7.0% -11.3% -12.9% -3.0% -3.6% -15.4% -17.1% -6.8% 0.1%	-26.7% (46,801,223) -25.7% 5,350 25,566 60,908 12,746 2,966 2,140 1,802 704 568 14,174 10,228 8,610 3,364 2,715 72.2% 23.7% 19.2%	16.94% 26,866,853 16.12% (2) (3,349) (8,505) (132) 955 444 289 73 97 2,115 506 77 (135) 48 6.3% 3.9% 2.2%	-63.5% -57.4% -62.7% 0.0% -13.1% -14.0% -1.0% -20.7% 16.1% 10.4% 17.19 14.9% -4.9% -4.0% -1.8%
EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Discharges Per Adjusted Discharges Per Adjusted Discharges Net Rev Incl BD/APD SWB/APD Salary/APD Other Expense/APD Per Adjusted Discharge Net Rev Incl BD/Adj DC SWB/Adj DC Salary/Adj DC Salary/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Other Expense/Adj DC Pct of Net Revenue SWB Supplies Other Expense FTE'S Total Salary FTE's Total Contract FTE's	-0.8% (338,102) -1.5% 512 1,947 4,864 1,279 3.80 4,512 2,703 1,893 932 603	2.4% 563,477 3.3% 367 1,466 4,017 1,006 3.99 4,231 2,349 1,878 757 692 16,900 9,382 7,501 3,024 2,765 55.5% 17.9% 16.4%	3.2% (996,399) 4.8% 145 481 847 273 3.32 281 (355) (15) (175) 89 257 (898) 304 (520) 471 -4.4% -2.8% 3.0%	-133.3% -176.8% -146.4% 39.5% 32.8% 21.1% -0.83 6.6% -15.1% -0.8% -23.1% 12.9% 4.0% -17.2% 17.0%	(20,837,368) -1009.7% 424 1,689 4,451 1,117 3.98 428 2,461 2,418 829 829 1,705 9,805 9,634 3,301 3,300 575.0% 193.6% 193.6% 814.96 139.15	1040.0% 20,499,266 1008.2% 88 258 412 162 4,084 242 (526) 103 (225) 15,452 475 (2,436) 243 (1,006) 515.1% 172.9% 180.2%	-98.4% 20.8% 15.3% 9.3% 14.5% 954.0% 9.8% -21.7% 12.5% -27.2% 906.2% 4.8% -25.3% 7.4% -30.5%	-9.7% (19,934,370) -9.6% 5,348 22,217 52,403 12,614 3,921 2,584 2,091 777 665 16,288 10,734 8,687 3,228 2,762 65.9% 19.8% 17.0%	2.9% 7,858,486 3.8% 4,466 17,892 49,022 12,236 4,218 2,321 1,852 755 690 16,897 9,298 7,418 3,024 2,765 55.0% 17.9% 16.4%	-12.6% (28,779,825) -13.4% -882 -4,325 -3,381 -378 -(297) (263) (240) (22) -25 -(609) (1,435) (1,269) (205) -2 -10.9% -1.9% -0.6% -0.6%	-433.6% -366.2% -353.7% 19.7% 24.2% 6.9% -11.3% -12.9% -3.0% 3.6% -15.4% -17.1% -6.8% 0.1%	-26.7% (46,801,223) -25.7% 5,350 25,566 60,908 12,746 2,966 2,140 1,802 704 568 14,174 10,228 8,610 3,364 2,715 72.2% 23.7% 19.2%	16.94% 26,866,853 16.12% (2) (3,349) (8,505) (132) 955 444 289 73 97 2,115 506 77 (135) 48 6.3% 3.9% 2.2%	-63.5% -57.4% -62.7% 0.0% -13.1% -14.0% -1.0% -1.0% -1.0% -1.1% -1.0% -1
EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Discharges Per Adjusted Discharges Per Adjusted Discharges Net Rev Incl BD/APD Salary/APD Salary/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge Net Rev Incl BD/Adj DC SWB/Adj DC Salary/Adj DC Salary/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Other Expense/Adj DC Pct of Net Revenue SWB Supplies Other Expense FTE's Total Salary FTE's Total Facility Paid FTE's Total Facility Paid FTEs	-0.8% (338,102) -1.5%	2.4% 563,477 3.3% 367 1,466 4,017 1,006 3.99 4,231 2,349 1,878 757 692 16,900 9,382 7,501 3,024 2,765 55.5% 17.9% 16.4% 795.46 53.97 849.43	-3.2% (996,399) -4.8% -145 -481 -847 -273 -3.32 -281 (355) (15) (175) 89 -257 (898) 304 (520) 471 -2.8% -3.0% -(79.58) (48.12) (127.70)	-133.3% -176.8% -146.4% 39.5% 32.8% 21.1% -27.2% 0.83 6.6% -15.1% -0.8% -23.1% -15.9% -9.6% 4.0% -17.2% 17.0%	(20,837,368) -1009.7% 424 1,689 4,451 1,1117 3.98 428 2,461 2,418 829 829 1,705 9,634 3,301 3,300 575.0% 193.6% 814.96 139.15 954.12	1040.0% 20,499,266 1008.2% 88 258 412 162 4,084 242 (526) 103 (225) 15,452 4,75 (2,436) 243 (1,006) 515.1% 172.9% 180.2% (60.07) 37.06 (23.02)	-98.4% 20.8% 15.3% 9.3% 14.5% 954.0% 9.8% -21.7% 12.5% -27.2% 906.2% 4.8% -25.3% 7.4% -30.5% -7.4% 26.6% -2.4%	9.7% (19,934,370 -9.6% 5,348 22,217 52,403 12,614 2,584 2,091 777 665 665 16,288 10,734 8,687 3,228 2,762 65.9% 19.8% 17.0% 848.19 88.14 936.34	2.9% 7,858,486 3.8% 4,466 17,892 49,022 12,236 4,218 2,321 1,852 755 690 16,897 9,298 7,418 3,024 2,765 55.0% 17.9% 16.4% 848.44 53.98 902.42	-12.6% (28,779,825) -13.4% 882 4,325 3,381 378 (297) (263) (240) (22) 25 (609) (1,435) (1,269) (205) 2 -10.9% -1.9% -0.6%	-433.6% -366.2% -353.7% 19.7% 24.2% 6.9% 3.1% -7.0% -3.0% -3.6% -15.4% 0.1%	-26.7% (46,801,223) -25.7% 5,350 25,566 60,908 12,746	16.94% 26,866,853 16.12% (2) (3,349) (8,505) (132) 955 444 289 73 97 2,115 506 77 (135) 48 6.3% 3.9% 2.2%	-63.5% -57.4% -62.7% 0.0% -13.1% -14.0% -1.0% -1.0% -1.0% -1.1% -1.0% -1
EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Discharges Per Adjusted Discharges Per Adjusted Discharges Net Rev Incl BD/APD SuB/APD Salary/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge Net Rev Incl BD/Adj DC SWB/Adj DC SuB/Adj DC Salary/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Pct of Net Revenue SWB Supplies Other Expense FTE'S Total Salary FTE's Total Contract FTE's Total Facility Paid FTEs Paid FTE per AOB	-0.8% (338,102) -1.5% 512 1,947 4,864 1,279 3.80 4,512 2,703 1,893 932 603 17,157 10,280 7,198 3,544 2,294 59,9% 20.7% 13.4% 875.04 102.09 977.13 6.03	2.4% 563,477 3.3% 367 1,466 4,017 1,006 3.99 4,231 2,349 1,878 757 692 16,900 9,382 7,501 3,024 2,765 55.5% 17.9% 16.4% 795.46 53.97 849.43 6.34	3.2% (996,399) 4.8% 145 481 847 273 3.32 281 (355) (15) (175) 89 257 (898) 304 (520) 471 4.4% -2.8% 3.0%	-133.3% -176.8% -176.8% -146.4% -39.5% -32.8% -27.2% -0.83 -6.6% -15.1% -0.8% -23.1% -9.6% -4.0% -17.2% -17.2% -17.0%	(20,837,368) -1009.7% 424 1,689 4,451 1,1117 3.98 428 2,461 2,418 829 829 1,705 9,805 9,634 3,301 3,300 575.0% 193.6% 193.6% 193.6%	1040.0% 20,499,266 1008.2% 88 258 412 162 4,084 242 (526) 103 (225) 15,452 475 (2,436) 243 (1,006) 515.1% 172.9% 180.2% (60.07) 37.06 (23.02) 0.40	-98.4% 20.8% 15.3% 9.3% 14.5% 954.0% 9.8% -21.7% -21.7% -27.2% 906.2% 4.8% -25.3% 7.4% -30.5% -7.4% 26.6% -2.4% 6.3%	-9.7% (19,934,370) -9.6% 5,348 22,217 52,403 12,614 3,921 2,584 2,091 777 665 16,288 10,734 8,687 3,228 2,762 65.9% 19.8% 17.0% 848.19 88.14 936.34 6.52	2.9% 7,858,486 3.8% 4,466 17,892 49,022 12,236 4,218 2,321 1,852 755 690 16,897 9,298 7,418 3,024 2,765 55,0% 17,9% 16,4% 848,44 53,98 902,42 6,72	.12.6% (28,779,825) .13.4% .882 .4,325 .3,381 .378 .(297) (263) (240) (22) .25 .(609) (1,435) (1,269) (205) .2 .10.9% .1.9% .0.6% .0.25 (34.17) (33.92) .0.20	-433.6% -366.2% -353.7% 24.2% 6.9% 3.1% -7.0% -11.3% -12.9% -3.0% -3.6% -15.4% -17.1% -6.8% 0.1%	-26.7% (46,801,223) -25.7% 5,350 25,566 60,908 12,746 2,966 2,140 1,802 704 568 14,174 10,228 8,610 3,364 2,715 72.2% 23.7% 19.2% 884.13 80.88 965.02 5.78	16.94% 26,866,853 16.12% (2) (3,349) (8,505) (132) 955 444 289 73 97 2,115 506 77 (135) 48 6.3% 3.9% 2.2% 35.94 (7.26) 28.68 (0.74)	-63.5% -57.4% -62.7% -0.0% -13.1% -14.0% -1.0% -1.0% -1.0% -1.0% -1.1% -14.9% -1.9% -1.9% -1.8% -1.8% -1.8% -1.8%
EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Discharges Per Adjusted Discharges Per Adjusted Discharges Net Rev Incl BD/APD Salary/APD Salary/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge Net Rev Incl BD/Adj DC SWB/Adj DC Salary/Adj DC Salary/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Other Expense/Adj DC Pct of Net Revenue SWB Supplies Other Expense FTE's Total Salary FTE's Total Facility Paid FTE's Total Facility Paid FTEs	-0.8% (338,102) -1.5%	2.4% 563,477 3.3% 367 1,466 4,017 1,006 3.99 4,231 2,349 1,878 757 692 16,900 9,382 7,501 3,024 2,765 55.5% 17.9% 16.4% 795.46 53.97 849.43 6.34	-3.2% (996,399) -4.8% -145 -481 -847 -273 -3.32 -281 (355) (15) (175) 89 -257 (898) 304 (520) 471 -2.8% -3.0% -(79.58) (48.12) (127.70)	-133.3% -176.8% -146.4% 39.5% 32.8% 21.1% -27.2% 0.83 6.6% -15.1% -0.8% -23.1% -15.9% -9.6% 4.0% -17.2% 17.0%	(20,837,368) -1009.7% 424 1,689 4,451 1,1117 3.98 428 2,461 2,418 829 829 1,705 9,805 9,634 3,301 3,300 575.0% 193.6% 193.6% 193.6%	1040.0% 20,499,266 1008.2% 88 258 412 162 4,084 242 (526) 103 (225) 15,452 4,75 (2,436) 243 (1,006) 515.1% 172.9% 180.2% (60.07) 37.06 (23.02)	-98.4% 20.8% 15.3% 9.3% 14.5% 954.0% 9.8% -21.7% 12.5% -27.2% 906.2% 4.8% -25.3% 7.4% -30.5% -7.4% 26.6% -2.4%	9.7% (19,934,370 -9.6% 5,348 22,217 52,403 12,614 2,584 2,091 777 665 665 16,288 10,734 8,687 3,228 2,762 65.9% 19.8% 17.0% 848.19 88.14 936.34	2.9% 7,858,486 3.8% 4,466 17,892 49,022 12,236 4,218 2,321 1,852 755 690 16,897 9,298 7,418 3,024 2,765 55.0% 17.9% 16.4% 848.44 53.98 902.42	-12.6% (28,779,825) -13.4% 882 4,325 3,381 378 (297) (263) (240) (22) 25 (609) (1,435) (1,269) (205) 2 -10.9% -1.9% -0.6%	-433.6% -366.2% -353.7% 19.7% 24.2% 6.9% 3.1% -7.0% -3.0% -3.6% -15.4% 0.1%	-26.7% (46,801,223) -25.7% 5,350 25,566 60,908 12,746 2,966 2,140 1,802 704 568 14,174 10,228 8,610 3,364 2,715 72.2% 23.7% 19.2% 884.13 80.88 965.02 5.78	16.94% 26,866,853 16.12% (2) (3,349) (8,505) (132) 955 444 289 73 97 2,115 506 77 (135) 48 6.3% 3.9% 2.2%	-63.5% -57.4% -62.7% 0.0% -13.1% -14.0% -1.0% -1.0% -1.0% -1.1% -1.0% -1

Income Statement 2023 - June 2023 7/18/2023 10:22

		2022	2022	2022	2022	2022	2022	2022	2023	2023	2023	2023	2023	2023
Gross Pat	tient Revenue	JunMTD	JulMTD	AugMTD	SepMTD	OctMTD	NovMTD	DecMTD	JanMTD	FebMTD	MarMTD	AprMTD	MayMTD	JunMTD
01033141	Inpatient Revenue	17,745,825	16,839,892	19,036,683	16,552,366	18,947,417	21,945,875	23,974,676	24,362,551	20,710,145	21,088,768	20,839,409	19,986,049	20,626,783
	Outpatient Revenue	29,023,494	22,961,287	27,804,027	25,269,488	25,455,664	27,088,171	27,405,149	27,508,431	27,644,069	31,028,139	27,750,060	31,943,769	30,899,003
Total Gro	ss Patient Revenue	46,769,320	39,801,179	46,840,710	41,821,853	44,403,082	49,034,046	51,379,826	51,870,982	48,354,214	52,116,907	48,589,469	51,929,818	51,525,787
	-													
	Deductions	50,639,175	25,244,814	30,623,410	26,570,878	27,819,136	32,196,607	32,132,943	33,365,240	32,435,472	33,072,230	29,566,270	33,282,812	29,597,271
	Bad Debt Charity	(5,953,801) 178,521	585,416 387,780	(394,368) 1,080,078	769,491 83,403	278,332 182,868	(22,457) 101,534	837,064 208,473	283,391 321,876	(405,605) 209,505	1,035,073 300,082	(262,640) 332,402	135,463 266,039	(241,594) 226,317
Total Ded	<u> </u>	44,863,895	26,218,010	31,309,120	27,423,772	28,280,336	32,275,684	33,178,480	33,970,507	32,239,373	34,407,385	29,636,032	33,684,313	29,581,994
Total Dea	uctions	44,000,000	20,210,010	31,303,120	21,420,112	20,200,000	32,273,004	33,170,400	33,370,307	02,200,010	34,407,000	23,030,032	30,004,010	23,301,334
Net Health	ncare Revenue	1,905,425	13,583,169	15,531,590	14,398,081	16,122,746	16,758,362	18,201,346	17,900,475	16,114,841	17,709,522	18,953,437	18,245,505	21,943,792
	Other Oper Revenue	158,328	103,411	92,746	135,288	110,628	84,050	280,086	80,957	818,583	253,437	203,908	178,159	175,343
Total Net		2,063,753	13,686,580	15,624,337	14,533,370	16,233,374	16,842,412	18,481,431	17,981,432	16,933,424	17,962,959	19,157,345	18,423,663	22,119,135
Expenses		4.4%	34.4%	33.4%	34.8%	36.6%	34.3%	36.0%	34.7%	35.0%	34.5%	39.4%	35.5%	42.9%
	Salaries Contract Labor	6,684,246 4,080,898	7,612,366 1,937,755	6,843,560 2,330,260	6,675,760 1,666,011	6,764,373 2,163,593	7,025,547 3,123,071	7,015,901 2,282,270	6,956,439 2,460,412	6,198,810 2,327,280	6,902,484 2,624,324	6,370,387 2,357,975	7,224,173 1,515,548	6,978,563 2,227,163
	Benefits	4,060,696 191,634	1,586,170	1,776,365	1,757,407	1,819,103	2,007,389	1,727,933	2,460,412	2,327,260	2,024,324	2,357,975	2,427,019	3,942,094
	Physician & Prof Fee	2,394,550	1,553,452	1,770,303	1,737,407	1,424,163	1.373.426	1,849,806	1.892.513	1,425,340	1,365,276	1,646,570	1,702,490	1.403.860
	Supplies	3,688,716	3,351,313	3,394,317	2,417,220	3,331,031	3,334,830	3,381,559	3,449,654	3,316,941	3,061,350	3,314,555	3,838,544	4,532,892
	Purchased Services	5,523,099	1,286,415	1,206,051	1,541,037	1,335,105	1,341,732	1,283,821	1,600,948	1,192,919	1,232,713	1,528,901	1,783,110	1,668,844
	Leases/Rentals	(313,591)	35,801	29,679	17,533	25,035	1,180	24,039	28,105	14,397	7,127	10,073	21,397	15,000
	Depreciation	1,691,184	997,807	994,783	996,194	996,124	982,344	983,634	981,041	1,020,995	988,299	972,436	1,150,360	998,270
	Other Oper Expense	1,293,532	1,170,784	1,352,675	1,288,610	1,384,639	1,382,030	1,446,050	1,416,940	1,201,536	1,384,052	1,451,844	1,407,522	1,530,081
Total Ope	rating Expenses	25,234,267	19,531,864	19,298,676	17,781,128	19,243,165	20,571,549	19,995,012	21,005,197	18,767,036	19,801,833	19,897,905	21,070,161	23,296,768
Net Opera	ating Income	(23,170,514)	(5,845,284)	(3,674,340)	(3,247,758)	(3,009,790)	(3,729,137)	(1,513,581)	(3,023,765)	(1,833,612)	(1,838,874)	(740,559)	(2,646,498)	(1,177,633)
	Investment Income	(969,131)	1,811,453	(2,219,478)	(2,525,944)	(672,723)	1,915,113	(151,049)	1,273,138	(1,164,412)	1,063,050	316,012	(348,569)	(352,429)
	Other Nonop Inc(Exp) Interest Expense	1,611,092 (171,821)	131,310 (133,237)	97,400 (145,409)	52,636 (142,178)	85,883 (150,328)	78,779 (142,058)	244,666 (613,800)	45,254 (203,032)	57,550 (197,762)	71,775 (206,012)	147,051 (200,255)	134,018 (204,321)	193,689 (197,413)
Net Incom		(22,700,374)	(4,035,758)	(5,941,826)	(5,863,244)	(3,746,959)	(1,877,304)	(2,033,763)	(1,908,404)	(3,138,236)	(910,061)	(477,752)	(3,065,370)	(1,533,786)
Net incom														
	Operating Margin %	-1122.7%	-42.7%	-23.5%	-22.3%	-18.5%	-22.1%	-8.2%	-16.8%	-10.8%	-10.2%	-3.9%	-14.4%	-5.3%
	Operating Margin % Net Margin %	-1122.7% -1100.0%	-42.7% -29.5%	-23.5% -38.0%	-22.3% -40.3%	-18.5% -23.1%	-22.1% -11.1%	-8.2% -11.0%	-16.8% -10.6%	-10.8% -18.5%	-10.2% -5.1%	-3.9% -2.5%	-14.4% -16.6%	-5.3% -6.9%
	Operating Margin % Net Margin % Operating EBIDA	-1122.7% -1100.0% (21,479,330)	-42.7% -29.5% (4,847,477)	-23.5% -38.0% (2,679,557)	-22.3% -40.3% (2,251,564)	-18.5% -23.1% (2,013,667)	-22.1% -11.1% (2,746,793)	-8.2% -11.0% (529,947)	-16.8% -10.6% (2,042,723)	-10.8% -18.5% (812,617)	-10.2% -5.1% (850,575)	-3.9% -2.5% 231,877	-14.4% -16.6% (1,496,138)	-5.3% -6.9% (179,363)
	Net Margin % Operating EBIDA Operating EBIDA %	-1100.0% (21,479,330) -1040.8%	-29.5% (4,847,477) -35.4%	-38.0% (2,679,557) -17.1%	-40.3% (2,251,564) -15.5%	-23.1% (2,013,667) -12.4%	-11.1% (2,746,793) -16.3%	-11.0% (529,947) -2.9%	-10.6% (2,042,723) -11.4%	-18.5% (812,617) -4.8%	-5.1% (850,575) -4.7%	-2.5% 231,877 1.2%	-16.6% (1,496,138) -8.1%	-6.9% (179,363) -0.8%
	Net Margin % Operating EBIDA Operating EBIDA % EBDITA Margin	-1100.0% (21,479,330) -1040.8% -1009.7%	-29.5% (4,847,477) -35.4% -21.2%	-38.0% (2,679,557) -17.1% -30.7%	-40.3% (2,251,564) -15.5% -32.5%	-23.1% (2,013,667) -12.4% -16.0%	-11.1% (2,746,793) -16.3% -4.5%	-11.0% (529,947) -2.9% -2.4%	-10.6% (2,042,723) -11.4% -4.0%	-18.5% (812,617) -4.8% -11.3%	-5.1% (850,575) -4.7% 1.6%	-2.5% 231,877 1.2% 3.6%	-16.6% (1,496,138) -8.1% -9.3%	-6.9% (179,363) -0.8% -1.5%
	Net Margin % Operating EBIDA Operating BBIDA % EBDITA Margin Discharges	-1100.0% (21,479,330) -1040.8% -1009.7% 424	-29.5% (4,847,477) -35.4% -21.2% 385	-38.0% (2,679,557) -17.1% -30.7% 394	-40.3% (2,251,564) -15.5% -32.5% 374	-23.1% (2,013,667) -12.4% -16.0% 402	-11.1% (2,746,793) -16.3% -4.5% 403	-11.0% (529,947) -2.9% -2.4% 496	-10.6% (2,042,723) -11.4% -4.0% 498	-18.5% (812,617) -4.8% -11.3% 452	-5.1% (850,575) -4.7% 1.6% 494	-2.5% 231,877 1.2% 3.6% 478	-16.6% (1,496,138) -8.1% -9.3% 460	-6.9% (179,363) -0.8% -1.5% 512
	Net Margin % Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days	-1100.0% (21,479,330) -1040.8% -1009.7% 424 1,689	-29.5% (4,847,477) -35.4% -21.2% 385 1,508	-38.0% (2,679,557) -17.1% -30.7% 394 1,521	-40.3% (2,251,564) -15.5% -32.5% 374 1,512	-23.1% (2,013,667) -12.4% -16.0% 402 1,736	-11.1% (2,746,793) -16.3% -4.5% 403 2,026	-11.0% (529,947) -2.9% -2.4% 496 2,270	-10.6% (2,042,723) -11.4% -4.0% 498 2,261	-18.5% (812,617) -4.8% -11.3% 452 1,798	-5.1% (850,575) -4.7% 1.6% 494 1,936	-2.5% 231,877 1.2% 3.6% 478 1,942	-16.6% (1,496,138) -8.1% -9.3% 460 1,760	-6.9% (179,363) -0.8% -1.5% 512 1,947
	Net Margin % Operating EBIDA Operating EBIDA % EBUTA Margin Discharges Patient Days Adjusted Days	-1100.0% (21,479,330) -1040.8% -1009.7% 424 1,689 4,451	-29.5% (4,847,477) -35.4% -21.2% 385 1,508 3,564	-38.0% (2,679,557) -17.1% -30.7% 394 1,521 3,742	-40.3% (2,251,564) -15.5% -32.5% 374 1,512 3,820	-23.1% (2,013,667) -12.4% -16.0% 402 1,736 4,068	-11.1% (2,746,793) -16.3% -4.5% 403 2,026 4,527	-11.0% (529,947) -2.9% -2.4% 496 2,270 4,865	-10.6% (2,042,723) -11.4% -4.0% 498 2,261 4,814	-18.5% (812,617) -4.8% -11.3% 452 1,798 4,198	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528	-16.6% (1,496,138) -8.1% -9.3% 460 1,760 4,573	-6.9% (179,363) -0.8% -1.5% 512 1,947 4,864
Por Adjus	Net Margin % Operating EBIDA Operating BBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges	-1100.0% (21,479,330) -1040.8% -1009.7% 424 1,689	-29.5% (4,847,477) -35.4% -21.2% 385 1,508	-38.0% (2,679,557) -17.1% -30.7% 394 1,521	-40.3% (2,251,564) -15.5% -32.5% 374 1,512	-23.1% (2,013,667) -12.4% -16.0% 402 1,736	-11.1% (2,746,793) -16.3% -4.5% 403 2,026 4,527 900	-11.0% (529,947) -2.9% -2.4% 496 2,270 4,865 1,063	-10.6% (2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060	-18.5% (812,617) -4.8% -11.3% 452 1,798 4,198 1,055	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115	-16.6% (1,496,138) -8.1% -9.3% 460 1,760 4,573 1,195	-6.9% (179,363) -0.8% -1.5% 512 1,947 4,864 1,279
Per Adjus	Net Margin % Operating EBIDA Operating BBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges ted Day	-1100.0% (21,479,330) -1040.2% -1009.7% 424 1,689 4,451 1,117	-29.5% (4,847,477) -35.4% -21.2% 385 1,508 3,564 910	-38.0% (2,679,557) -17.1% -30.7% 394 1,521 3,742 969	-40.3% (2,251,564) -15.5% -32.5% 374 1,512 3,820 945	-23.1% (2,013,667) -12.4% -16.0% 402 1,736 4,068 942	-11.1% (2,746,793) -16.3% -4.5% 403 2,026 4,527 900 5.03	-11.0% (529,947) -2.9% -2.4% 496 2,270 4,865 1,063 4.58	-10.6% (2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 4.54	-18.5% (812,617) -4.8% -11.3% 452 1,798 4,198 1,055 3.98	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3.92	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4.06	-16.6% (1,496,138) -8.1% -9.3% 460 1,760 4,573 1,195 3.83	-6.9% (179,363) -0.8% -1.5% 512 1,947 4,864 1,279 3.80
Per Adjus	Net Margin % Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges ted Day Net Revenue/APD	-1100.0% (21,479,330) -1040.8% -1009.7% 424 1,689 4,451 1,117	-29.5% (4,847,477) -35.4% -21.2% 385 1,508 3,564 910	-38.0% (2,679,557) -17.1% -30.7% 394 1,521 3,742 969	-40.3% (2,251,564) -15.5% -32.5% 374 1,512 3,820	-23.1% (2,013,667) -12.4% -16.0% 402 1,736 4,068 942	-11.1% (2,746,793) -16.3% -4.5% 403 2,026 4,527 900 5.03 3,702	-11.0% (529,947) -2.9% -2.4% 496 2,270 4,865 1,063 4.58 3,741	-10.6% (2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 4.54 3,718	-18.5% (812,617) -4.8% -11.3% 452 1,798 4,198 1,055 3.98 3,839	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3.92 3,701	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4.06 4,186	-16.6% (1,496,138) -8.1% -9.3% 460 1,760 4,573 1,195 3.83 3,990	-6.9% (179,363) -0.8% -1.5% 512 1,947 4,864 1,279 3.80 4,512
Per Adjus	Net Margin % Operating EBIDA Operating BBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges ted Day	-1100.0% (21,479,330) -1040.2% -1009.7% 424 1,689 4,451 1,117	-29.5% (4,847,477) -35.4% -21.2% 385 1,508 3,564 910	-38.0% (2,679,557) -17.1% -30.7% 394 1,521 3,742 969	-40.3% (2,251,564) -15.5% -32.5% 374 1,512 3,820 945	-23.1% (2,013,667) -12.4% -16.0% 402 1,736 4,068 942	-11.1% (2,746,793) -16.3% -4.5% 403 2,026 4,527 900 5.03	-11.0% (529,947) -2.9% -2.4% 496 2,270 4,865 1,063 4.58	-10.6% (2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 4.54	-18.5% (812,617) -4.8% -11.3% 452 1,798 4,198 1,055 3.98	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3.92	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4.06	-16.6% (1,496,138) -8.1% -9.3% 460 1,760 4,573 1,195 3.83	-6.9% (179,363) -0.8% -1.5% 512 1,947 4,864 1,279 3.80
Per Adjus	Net Margin % Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges ted Day Net Revenue/APD Net Revenue/APD Net Revenue/APD	-1100.0% (21,479,330) -1040.8% -1009.7% 424 1,689 4,451 1,117	-29.5% (4,847,477) -35.4% -21.2% 385 1,508 3,564 910 3,811 3,811	-38.0% (2,679,557) -17.1% -30.7% 394 1,521 3,742 969 4,150 4,150	-40.3% (2,251,564) -15.5% -32.5% 374 1,512 3,820 945 3,769 3,769	-23.1% (2,013,667) -12.4% -16.0% 402 1,736 4,068 942 3,963 3,963	-11.1% (2,746,793) -16.3% -4.5% 403 2,026 4,527 900 5.03 3,702 3,702	-11.0% (529,947) -2.9% -2.4% 496 2,270 4,865 1,063 4.58 3,741	-10.6% (2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 -4.54 3,718 3,718 2,417 1,956	-18.5% (812,617) -4.8% -11.3% 452 1,798 4,198 1,055 3.98 3,839 3,839 2,524 2,031	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3.92 3,701	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4.06 4,186 4,186	-16.6% (1,496,138) -8.1% -9.3% 460 1,760 4,573 1,195 3.83 3,990 3,990	-6.9% (179,363) -0.8% -1.5% 512 1,947 4,864 1,279 3.80 4,512 4,512 2,703 1,893
Per Adjus	Net Margin % Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges ted Day Net Revenue/APD Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD	-1100.0% (21,479,330) -1040.8% -1009.7% 424 1,689 4,451 1,117 428 428 2,461 2,418 829	-29.5% (4,847,477) -35.4% -21.2% 385 1,508 3,564 910 3,811 3,811 3,811 3,25 2,679 940	-38.0% (2,679,557) -17.1% -30.7% 394 1,521 3,742 969 	-40.3% (2,251,564) -15.5% -32.5% 374 1,512 3,820 945 	-23.1% (2,013,667) -12.4% -16.0% -402 1,736 4,068 942 	-11.1% (2,746,793) -16.3% -4.5% 403 2,026 4,527 900 5.03 3,702 3,702 2,685 2,242 737	-11.0% (529,947) -2.9% 496 2,270 4,865 1,063 4.58 3,741 3,741 2,267 1,911 695	-10.6% (2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 -4.54 3,718 3,718 2,417 1,956 717	-18.5% (812,617) -4.8% -11.3% 452 1,798 4,198 1,055 3.98 3,839 3,839 2,524 2,031 790	-5.1% (850,575) -4.7% -4.8% 494 1,936 4,784 1,221 3.92 3,701 3,701 2,459 1,991 640	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4.06 4,186 4,186 2,423 1,928 732	-16.6% (1,496,138) -8.1% -9.3% 460 1,760 4,573 1,195 3.83 3,990 3,990 2,442 1,911 839	-6.9% (179,363) -0.8% -1.5% 512 1,947 4,864 1,279 3.80 4,512 4,512 2,703 1,893 932
	Net Margin % Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges ted Day Net Revenue/APD Net Rev Incl BD/APD SWB/APD Salary/APD Salary/APD Supply Cost/APD Other Expense/APD	-1100.0% (21,479,330) -1040.8% -1009.7% 424 1,689 4,451 1,117 428 428 2,461 2,418	-29.5% (4,847,477) -35.4% -21.2% 385 1,508 3,564 910 3,811 3,811 3,811 3,125 2,679	-38.0% (2,679,557) -17.1% -30.7% 394 1,521 3,742 969 -4,150 4,150 4,150 2,926 2,451	-40.3% (2,251,564) -15.5% -32.5% 374 1,512 3,820 945 3,769 3,769 2,644 2,184	-23.1% (2,013,667) -12.4% -16.0% 402 1,736 4,068 942 3,963 3,963 3,963 2,642 2,195	-11.1% (2,746,793) -16.3% -4.5% 403 2,026 4,527 900 5.03 3,702 3,702 2,685 2,242	-11.0% (529,947) -2.9% 496 -2,270 4,865 1,063 4.58 3,741 3,741 2,267 1,911	-10.6% (2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 -4.54 3,718 3,718 2,417 1,956	-18.5% (812,617) -4.8% -11.3% 452 1,798 4,198 1,055 3.98 3,839 3,839 2,524 2,031	-5.1% (850,575) -4.7% 494 1,936 4,784 1,221 3.92 3,701 3,701 2,459 1,991	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4.06 4,186 4,186 2,423 1,928	-16.6% (1,496,138) -8.1% -9.3% 460 1,760 4,573 1,195 3.83 3,990 3,990 2,442 1,911	-6.9% (179,363) -0.8% -1.5% 512 1,947 4,864 1,279 3.80 4,512 4,512 2,703 1,893
	Net Margin % Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges ted Day Net Revenue/APD Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD ted Discharge	-1100.0% (21,479,330) -1040.8% -1009.7% 424 1,689 4,451 1,117 428 428 2,461 2,418 829 829	-29.5% (4,847,477) -35.4% -21.2% 385 1,508 3,564 910 3,811 3,811 3,125 2,679 940 764	-38.0% (2,679,557) -17.1% -30.7% 394 1,521 3,742 969 4,150 4,150 2,926 2,451 907 728	-40.3% (2,251,564) -15.5% -32.5% 374 1,512 3,820 945 3,769 3,769 2,644 2,184 633 709	-23.1% (2,013,667) -12.4% -16.0% 402 1,736 4,068 942 3,963 3,963 2,642 2,195 819 690	-11.1% (2,746,793) -16.3% -4.5% 403 2,026 4,527 900 5.03 3,702 3,702 2,685 2,242 737 609	-11.0% (\$29,947) -2.9% -9.4% 496 2,270 4,865 1,063 4.58 3,741 3,741 2,267 1,911 695 677	-10.6% (2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 -4.54 3,718 3,718 2,417 1,956 717 687	-18.5% (812,617) -4.8% -11.3% 452 1,798 4,198 1,055 3.98 3,839 3,839 2,524 2,031 790 626	-5.1% (850,575) -4.7% -4.7% -4.94 -1.936 -4.784 -1.221 -3.92 -3.701 -2.459 -1.991 -640 -575	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4.06 4,186 4,186 2,423 1,928 732 684	-16.6% (1,496,138) -8.1% -9.3% 460 1,760 4,573 1,195 3.83 3,990 3,990 2,442 1,911 839 680	-6.9% (179,363) -0.8% -1.5% 512 1,947 4,864 1,279 3.80 4,512 4,512 2,703 1,893 932 603
	Net Margin % Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges ted Day Net Revenue/APD Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD ted Discharge Net Revenue/APD	-1100.0% (21,479,330) -1040.8% -1009.7% 424 1,689 4,451 1,117 428 428 2,461 2,418 829 829	-29.5% (4,847,477) -35.4% -21.2% 385 1,508 3,564 910 	-38.0% (2,679,557) -17.1% -30.7% -394 1,521 3,742 969 -4,150 4,150 4,150 2,926 2,451 907 728	-40.3% (2,251,564) -15.5% -32.5% 374 1,512 3,820 945 	-23.1% (2,013,667) -12.4% -16.0% 402 1,736 4,068 942 3,963 3,963 2,642 2,195 819 690	-11.1% (2,746,793) -16.3% -4.5% 403 2,026 4,527 900 5.03 3,702 3,702 2,685 2,242 737 609	-11.0% (\$29,947) -2.9% 496 -2,270 4,865 1,063 4.58 3,741 3,741 3,741 695 677	-10.6% (2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 4.54 3,718 3,718 3,718 2,417 1,956 717 687	-18.5% (812,617) -4.8% -11.3% 452 1,798 4,198 1,055 3.98 3,839 3,839 2,524 2,031 790 626	-5.1% (850,575) -4.7% 494 1,936 4,784 1,221 3.92 3,701 3,701 2,459 1,991 640 575	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4.06 4,186 4,186 2,423 1,928 732 684	-16.6% (1,496,138) -8.1% -9.3% 460 1,760 4,573 1,195 3.83 3,990 3,990 2,442 1,911 839 680	-6.9% (179,363) -0.8% -1.5% 512 1,947 4,864 1,279 3.80 4,512 4,512 2,703 1,893 932 603
	Net Margin % Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges ted Day Net Revenue/APD Net Rev Incl BD/APD Sulary/APD Sulary/APD Supply Cost/APD Other Expense/APD ted Discharge Net Revenue/Adj DC	-1100.0% (21,479,330) -1040.8% -1009.7% 424 1,689 4,451 1,117 428 428 2,461 2,418 829 829	-29.5% (4,847,477) -35.4% -21.2% 385 1,508 3,564 910 3,811 3,811 3,811 3,125 2,679 940 764	-38.0% (2,679,557) -17.1% -30.7% 394 1,521 3,742 969 -4,150 4,150 2,926 2,451 907 728	-40.3% (2,251,564) -15.5% -32.5% 374 1,512 3,820 945 	-23.1% (2,013,667) -12.4% -16.0% -402 1,736 4,068 942 	-11.1% (2,746,793) -16.3% -4.5% 403 2,026 4,527 900 5.03 3,702 2,685 2,242 737 609	-11.0% (529,947) -2.9% 496 2,270 4,865 1,063 4.58 3,741 3,741 2,267 1,911 695 677	-10.6% (2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 -4.54 3,718 3,718 2,417 1,956 717 687	-18.5% (812,617) -4.8% -11.3% 452 1,798 4,198 1,055 3.98 3,839 2,524 2,031 790 626	-5.1% (850,575) -4.7% 494 1,936 4,784 1,221 3.92 3,701 3,701 2,459 1,991 640 575	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4.06 4,186 4,186 2,423 1,928 732 684	-16.6% (1,496,138) -8.1% -9.3% 460 1,760 4,573 1,195 3.83 3,990 3,990 2,442 1,911 839 680	-6.9% (179,363) -0.8% -1.5% 512 1,947 4,864 1,279 3.80 4,512 4,512 2,703 1,893 932 603
	Net Margin % Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges ted Day Net Revenue/APD Net Revenue/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD ted Discharge Net Revenue/Adj DC Net Rev Incl BD/Adj DC SWB/Adj DC SWB/Adj DC SWB/Adj DC	-1100.0% (21,479,330) -1040.8% -1009.7% 424 1,689 4,451 1,117 428 428 2,461 2,418 829 829 1,705 1,705 9,805	-29.5% (4,847,477) -35.4% -21.2% 385 1,508 3,564 910 	-38.0% (2,679,557) -17.1% -30.7% 394 1,521 3,742 969 -4,150 2,926 2,451 907 728 -16,021 16,021 16,021 11,295	-40.3% (2,251,564) -15.5% -32.5% 374 1,512 3,820 945 	-23.1% (2,013,667) -12.4% -16.0% 402 1,736 4,068 942 3,963 3,963 2,642 2,195 819 690	-11.1% (2,746,793) -16.3% -4.5% 403 2,026 4,527 900 5.03 3,702 2,685 2,242 737 609	-11.0% (\$29,947) -2.9% 496 -2,270 -4,865 -1,063 -4.58 -3,741 -2,267 -1,911 -695 -677 -17,123 -17,123 -17,123 -10,373	-10.6% (2,042,723) -11.4% -4.0% -4.98 2,261 4,814 1,060 -4.54 3,718 2,417 1,956 717 687	-18.5% (812,617) -4.8% -11.3% 452 1,798 4,198 1,055 3.98 3,839 2,524 2,031 790 626	-5.1% (850,575) -4.7% -4.7% 494 1,936 4,784 1,221 3.92 3,701 2,459 1,991 640 575	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4.06 4,186 2,423 1,928 732 684 17,006 17,006 9,846	-16.6% (1,496,138) -8.1% -9.3% 460 1,760 4,573 1,195 3.83 3,990 2,442 1,911 839 680 	-6.9% (179,363) -0.8% -1.5% 512 1,947 4,864 1,279 3.80 4,512 2,703 1,893 932 603 17,157 17,157 10,280
	Net Margin % Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges ted Day Net Revenue/APD Net Revenue/APD Supply Cost/APD Salary/APD Supply Cost/APD Other Expense/APD ted Discharge Net Revenue/Adj DC Net Revenue/Adj DC SwB/Adj DC Salary/Adj DC Salary/Adj DC Salary/Adj DC Salary/Adj DC Salary/Adj DC	-1100.0% (21,479,330) -1040.8% -1009.7% 424 1,689 4,451 1,117 428 428 2,461 2,418 829 829 1,705 1,705 1,705 9,805 9,634	-29.5% (4,847,477) -35.4% -21.2% 385 1,508 3,564 910 3,811 3,125 2,679 940 764 14,927 14,927 14,927 12,238 10,495	-38.0% (2,679,557) -17.1% -30.7% 394 1,521 3,742 969 4,150 2,926 2,451 907 728 16,021 16,021 11,295 9,463	-40.3% (2,251,564) -15.5% -32.5% 374 1,512 3,820 945 3,769 2,644 2,184 633 709 15,237 15,237 10,687 8,828	-23.1% (2,013,667) -12.4% -16.0% 402 1,736 4,068 942 3,963 3,963 2,642 2,195 819 690 17,114 17,114 17,114 17,114 17,114 17,114 17,114	-11.1% (2,746,793) -16.3% -4.5% 403 2,026 4,527 900 5.03 3,702 2,685 2,242 737 609 	-11.0% (\$29,947) -2.9% -9.4% 496 2,270 4,865 1,063 4.58 3,741 3,741 2,267 1,911 695 677 17,123 17,123 17,123 10,373 8,747	-10.6% (2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 -4.54 3,718 3,718 2,417 1,956 717 687 	-18.5% (812,617) -4.8% -11.3% 452 1,798 4,198 1,055 3.98 3,839 2,524 2,031 790 626 15,270 15,270 10,039 8,079	-5.1% (850,575) -4.7% -4.94 -1.936 -4.784 -1.221 -3.92 -3.701 -2.459 -1.991 -640 -575 -14.506 -14.506 -9.635 -7.804	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4.06 4,186 2,423 1,928 732 684 17,006 17,006 9,846 7,832	-16.6% (1,496,138) -8.1% -9.3% 460 1,760 4,573 1,195 3.83 3,990 2,442 1,911 839 680 15,265 15,265 9,343 7,312	-6.9% (179,363) -0.8% -1.5% 512 1,947 4,864 1,279 3.80 4,512 2,703 1,893 932 603 17,157 17,157 17,157
	Net Margin % Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges ted Day Net Revenue/APD Net Revenue/APD Salary/APD Salary/APD Supply Cost/APD Other Expense/APD ted Discharge Net Revenue/APD Other Expense/APD ted Discharge Net Revenue/Adj DC Net Revenue/Adj DC SuB/Adj DC Subply Cost/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC	-1100.0% (21,479,330) -1040.8% -1009.7% 424 1,689 4,451 1,117 428 428 2,461 2,418 829 829 1,705 1,705 9,603 3,301	-29.5% (4,847,477) -35.4% -21.2% 385 1,508 3,564 910 	-38.0% (2,679,557) -17.1% -30.7% 394 1,521 3,742 969 -4,150 4,150 2,926 2,451 907 728 	-40.3% (2,251,564) -15.5% -32.5% 374 1,512 3,820 945 	-23.1% (2,013,667) -12.4% -16.0% 402 1,736 4,068 942 3,963 3,963 2,642 2,195 819 690 17,114 17,114 11,408 9,477 3,536	-11.1% (2,746,793) -16.3% -4.5% 403 2,026 4,527 900 5.03 3,702 2,685 2,242 737 609 	-11.0% (\$29,947) -2.9% 496 -2,270 4,865 1,063 -4.58 3,741 3,741 3,741 695 677 	-10.6% (2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 4.54 3,718 3,718 2,417 1,956 717 687 	-18.5% (812,617) -4.8% -11.3% 452 1,798 4,198 1,055 3.98 3,839 2,524 2,031 790 626 15,270 15,270 10,039 8,079 3,143	-5.1% (850,575) -4.7% -4.94 -1.936 -4.784 -1.221 -3.92 -3.701 -3.701 -2.459 -1.991 -640 -575 -14.506 -14.506 -9.635 -7.804 -2.508	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4.06 4,186 4,186 2,423 1,928 732 684 17,006 17,006 9,846 7,832 2,974	-16.6% (1,496,138) -8.1% -9.3% -460 1,760 4,573 1,195 3.83 3,990 3,990 2,442 1,911 839 680 	-6.9% (179,363) -0.8% -1.5% 512 1,947 4,864 1,279 3.80 4,512 4,512 2,703 1,893 932 603
Per Adjus	Net Margin % Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges ted Day Net Revenue/APD Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD ted Discharge Net Revenue/Aj DC Net Rev Incl BD/Adj DC SWB/Adj DC Sulary/Adj DC SwB/Adj DC Sulary/Adj DC Sulary/Adj DC Sulary/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC Other Expense/Adj DC	-1100.0% (21,479,330) -1040.8% -1009.7% 424 1,689 4,451 1,117 428 428 2,461 2,418 829 829 1,705 1,705 1,705 9,805 9,634	-29.5% (4,847,477) -35.4% -21.2% 385 1,508 3,564 910 3,811 3,125 2,679 940 764 14,927 14,927 14,927 12,238 10,495	-38.0% (2,679,557) -17.1% -30.7% 394 1,521 3,742 969 4,150 2,926 2,451 907 728 16,021 16,021 11,295 9,463	-40.3% (2,251,564) -15.5% -32.5% 374 1,512 3,820 945 3,769 2,644 2,184 633 709 15,237 15,237 10,687 8,828	-23.1% (2,013,667) -12.4% -16.0% 402 1,736 4,068 942 3,963 3,963 2,642 2,195 819 690 17,114 17,114 17,114 17,114 17,114 17,114 17,114	-11.1% (2,746,793) -16.3% -4.5% 403 2,026 4,527 900 5.03 3,702 2,685 2,242 737 609 	-11.0% (\$29,947) -2.9% -9.4% 496 2,270 4,865 1,063 4.58 3,741 3,741 2,267 1,911 695 677 17,123 17,123 17,123 10,373 8,747	-10.6% (2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 -4.54 3,718 3,718 2,417 1,956 717 687 	-18.5% (812,617) -4.8% -11.3% 452 1,798 4,198 1,055 3.98 3,839 2,524 2,031 790 626 15,270 15,270 10,039 8,079	-5.1% (850,575) -4.7% -4.94 -1.936 -4.784 -1.221 -3.92 -3.701 -2.459 -1.991 -640 -575 -14.506 -14.506 -9.635 -7.804	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4.06 4,186 2,423 1,928 732 684 17,006 17,006 9,846 7,832	-16.6% (1,496,138) -8.1% -9.3% 460 1,760 4,573 1,195 3.83 3,990 2,442 1,911 839 680 15,265 15,265 9,343 7,312	-6.9% (179,363) -0.8% -1.5% 512 1,947 4,864 1,279 3.80 4,512 4,512 2,703 1,893 932 603 -17,157 17,157 17,157 17,157
	Net Margin % Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges ted Day Net Revenue/APD Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD ted Discharge Net Revenue/Aj DC Net Rev Incl BD/Adj DC SWB/Adj DC Sulary/Adj DC SwB/Adj DC Sulary/Adj DC Sulary/Adj DC Sulary/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC Other Expense/Adj DC	-1100.0% (21,479,330) -1040.8% -1009.7% 424 1,689 4,451 1,117 428 428 2,461 2,418 829 829 1,705 1,705 9,603 3,301	-29.5% (4,847,477) -35.4% -21.2% 385 1,508 3,564 910 	-38.0% (2,679,557) -17.1% -30.7% 394 1,521 3,742 969 -4,150 4,150 2,926 2,451 907 728 	-40.3% (2,251,564) -15.5% -32.5% 374 1,512 3,820 945 	-23.1% (2,013,667) -12.4% -16.0% 402 1,736 4,068 942 3,963 3,963 2,642 2,195 819 690 17,114 17,114 11,408 9,477 3,536	-11.1% (2,746,793) -16.3% -4.5% 403 2,026 4,527 900 5.03 3,702 2,685 2,242 737 609 	-11.0% (\$29,947) -2.9% 496 -2,270 4,865 1,063 -4.58 3,741 3,741 3,741 695 677 	-10.6% (2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 4.54 3,718 3,718 2,417 1,956 717 687 	-18.5% (812,617) -4.8% -11.3% 452 1,798 4,198 1,055 3.98 3,839 2,524 2,031 790 626 15,270 15,270 10,039 8,079 3,143	-5.1% (850,575) -4.7% -4.94 -1.936 -4.784 -1.221 -3.92 -3.701 -3.701 -2.459 -1.991 -640 -575 -14.506 -14.506 -9.635 -7.804 -2.508	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4.06 4,186 4,186 2,423 1,928 732 684 17,006 17,006 9,846 7,832 2,974	-16.6% (1,496,138) -8.1% -9.3% -460 1,760 4,573 1,195 3.83 3,990 3,990 2,442 1,911 839 680 	-6.9% (179,363) -0.8% -1.5% 512 1,947 4,864 1,279 3.80 4,512 2,703 1,893 932 603
Per Adjus	Net Margin % Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges ted Day Net Revenue/APD Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD ted Discharge Net Revenue/Adj DC Net Rev Incl BD/Adj DC SWB/Adj DC Salary/Adj DC Supply Cost/Adj DC Other Expense/Adj DC	-1100.0% (21,479,330) -1040.8% -1009.7% 424 1,689 4,451 1,117 428 428 2,461 2,418 829 829 1,705 1,705 9,805 9,634 3,301 3,300	-29.5% (4,847,477) -35.4% -21.2% 385 1,508 3,564 910 3,811 3,811 3,125 2,679 940 764 14,927 14,927 12,238 10,495 3,683 2,994	-38.0% (2,679,557) -17.1% -30.7% 394 1,521 3,742 969 -4,150 2,926 2,451 907 728 -16,021 16,021 11,295 9,463 3,501 2,809	-40.3% (2,251,564) -15.5% -32.5% 374 1,512 3,820 945 3,769 2,644 2,184 633 709 15,237 15,237 10,687 8,828 2,558 2,868	-23.1% (2,013,667) -12.4% -16.0% -402 1,736 4,068 942 	-11.1% (2,746,793) -16.3% -4.5% 403 2,026 4,527 900 5.03 3,702 2,685 2,242 737 609 	-11.0% (\$29,947) -2.9% 496 2,270 4,865 1,063 4.58 3,741 2,267 1,911 695 677 17,123 17,123 10,373 8,747 3,181 3,101	-10.6% (2,042,723) -11.4% -4.0% -4.98 2,261 4,814 1,060 -4.54 3,718 2,417 1,956 717 687 	-18.5% (812,617) -4.8% -11.3% 452 1,798 4,198 1,055 3.98 3,839 2,524 2,031 790 626 	-5.1% (850,575) -4.7% -4.7% -4.94 -1,936 -4,784 -1,221 -3.92 -3,701 -2,459 -1,991 -640 -575 	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4.06 4,186 2,423 1,928 732 684 17,006 17,006 9,846 7,832 2,974 2,780	-16.6% (1,496,138) -8.1% -9.3% -460 1,760 4,573 1,195 3.83 3,990 2,442 1,911 839 680 	-6.9% (179,363) -0.8% -1.5% 512 1,947 4,864 1,279 3.80 4,512 2,703 1,893 932 603
Per Adjus	Net Margin % Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges ted Day Net Revenue/APD Net Revenue/APD Salary/APD Salary/APD Salary/APD Supply Cost/APD Other Expense/APD ted Discharge Net Revenue/Adj DC Net Revenue/Adj DC Salary/Adj DC Salary/Adj DC Supply Cost/Adj DC Stervenue SWB	-1100.0% (21,479,330) -1040.8% -1009.7% 424 1,689 4,451 1,117 428 428 2,461 2,418 829 829 1,705 1,705 1,705 9,805 9,634 3,301 3,300	-29.5% (4,847,477) -35.4% -21.2% 385 1,508 3,564 910 	-38.0% (2,679,557) -17.1% -30.7% -30.7% -394 1,521 3,742 969 -4,150 2,926 2,451 907 728 -16,021 16,021 11,295 9,463 3,501 2,809	-40.3% (2,251,564) -15.5% -32.5% 374 1,512 3,820 945 3,769 2,644 2,184 633 709 15,237 15,237 10,687 8,828 2,558 2,868	-23.1% (2,013,667) -12.4% -16.0% 402 1,736 4,068 942 3,963 3,963 2,642 2,195 819 690 17,114 17,114 11,408 9,477 3,536 2,981	-11.1% (2,746,793) -16.3% -4.5% 403 2,026 4,527 900 5.03 3,702 2,685 2,242 737 609 	-11.0% (\$29,947) -2.9% -9.4% -496 -2,270 -4,865 -1,063 -4.58 -3,741 -3,741 -3,741 -695 -677 -17,123 -1	-10.6% (2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 -4.54 3,718 3,718 2,417 1,956 717 687 	-18.5% (812,617) -4.8% -11.3% 452 1,798 4,198 1,055 3.98 3,839 2,524 2,031 790 626 15,270 15,270 10,039 8,079 3,143 2,489	-5.1% (850,575) -4.7% -4.94 -1.936 -4.784 -1.221 -3.92 -3.701 -3.701 -2.459 -1.991 -640 -575 -1.506 -14.506 -1.506 -1.508 -2.508 -2.252 -66.4%	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4.06 4,186 2,423 1,928 732 684 17,006 17,006 9,846 7,832 2,974 2,780	-16.6% (1,496,138) -8.1% -9.3% 460 1,760 4,573 1,195 3.83 3,990 2,442 1,911 839 680 15,265 15,265 9,343 7,312 3,212 2,602	-6.9% (179,363) -0.8% -1.5% 512 1,947 4,864 1,279 3.80 4,512 4,512 2,703 1,893 932 603
Per Adjus	Net Margin % Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges ted Day Net Revenue/APD Net Revenue/APD Salary/APD Salary/APD Supply Cost/APD Other Expense/APD ted Discharge Net Revenue/ADD Supply Cost/APD Salary/APD Supply Cost/APD Other Expense/APD Ted Discharge Net Revenue/Adj DC Net Revenue/Adj DC Supply Cost/Adj DC Supply Supplies	-1100.0% (21,479,330) -1040.8% -1009.7% 424 1,689 4,451 1,117 428 428 428 42,461 2,418 829 829 1,705 1,705 9,805 9,634 3,301 3,300 575.0% 193.6%	-29.5% (4,847,477) -35.4% -21.2% 385 1,508 3,564 910 	-38.0% (2,679,557) -17.1% -30.7% -30.7% -30.969 -4.150 -4.150 -4.150 -2.926 -2.451 -907 -728 -16,021 -11,295 -9,463 -3,501 -2,809 -70.5% -21,9%	-40.3% (2,251,564) -15.5% -32.5% 374 1,512 3,820 945 	-23.1% (2,013,667) -12.4% -16.0% 402 1,736 4,068 942 3,963 3,963 2,642 2,195 819 690 17,114 17,114 11,408 9,477 3,536 2,981	-11.1% (2,746,793) -16.3% -4.5% 403 2,026 4,527 900 5.03 3,702 2,685 2,242 737 609 	-11.0% (\$29,947) -2.9% 496 -2,270 4,865 1,063 -4.58 3,741 3,741 3,741 695 677 	-10.6% (2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 4.54 3,718 3,718 2,417 1,956 717 687 	-18.5% (812,617) -4.8% -11.3% 452 1,798 4,198 1,055 3.98 3,839 2,524 2,031 790 626 15,270 15,270 10,039 8,079 3,143 2,489	-5.1% (850,575) -4.7% 494 1,936 4,784 1,221 3.92 3,701 3,701 2,459 1,991 640 575 14,506 9,635 7,804 2,508 2,252	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4.06 4,186 4,186 2,423 1,928 732 684 17,006 17,006 9,846 7,832 2,974 2,780	-16.6% (1,496,138) -8.1% -9.3% -460 1,760 4,573 1,195 3.83 3,990 2,442 1,911 839 680 	-6.9% (179,363) -0.8% -1.5% 512 1,947 4,864 1,279 3.80 4,512 2,703 1,893 932 603
Per Adjus	Net Margin % Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges ted Day Net Revenue/APD Net Rev Incl BD/APD SWB/APD Salary/APD Salary/APD Supply Cost/APD Other Expense/APD ted Discharge Net Revenue/Adj DC Net Revenue/Adj DC Salary/Adj DC Salary/Adj DC Supply Cost/Adj DC Tevenue SWB Supplies Other Expense Total Salary FTE's	-1100.0% (21,479,330) -1040.8% -1009.7% 424 1,689 4,451 1,117 428 428 2,461 2,418 829 829 1,705 1,705 1,705 9,805 9,634 3,301 3,300 575.0% 193.6% 193.6%	-29.5% (4,847,477) -35.4% -21.2% 385 1,508 3,564 910 3,811 3,125 2,679 940 764 	-38.0% (2,679,557) -17.1% -30.7% -30.7% -394 1,521 3,742 969 -4,150 2,926 2,451 907 728 -16,021 16,021 11,295 9,463 3,501 2,809 -70.5% 21,9% 17.5%	-40.3% (2,251,564) -15.5% -32.5% 374 1,512 3,820 945 3,769 2,644 2,184 633 709 15,237 15,237 10,687 8,828 2,558 2,868 70.1% 16.8% 18.8%	-23.1% (2,013,667) -12.4% -16.0% 402 1,736 4,068 942 3,963 3,963 2,642 2,195 819 690 17,114 17,114 17,114 11,408 9,477 3,536 2,981 66.7% 20.7% 17.4%	-11.1% (2,746,793) -16.3% -4.5% 403 2,026 4,527 900 5.03 3,702 2,685 2,242 737 609 18,612 18,612 13,500 11,271 3,704 3,060 72.5% 19.9% 16.4%	-11.0% (\$29,947) -2.9% -9.4% -496 -2,270 -4,865 -1,063 -4.58 -3,741 -3,741 -3,741 -695 -677 -17,123 -1	-10.6% (2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 -4.54 3,718 3,718 2,417 1,956 717 687 	-18.5% (812,617) -4.8% -11.3% 452 1,798 4,198 1,055 3.98 3,839 2,524 2,031 790 626 15,270 15,270 10,039 8,079 3,143 2,489 65.7% 20.6% 16.3%	-5.1% (850,575) -4.7% -4.7% -4.94 -1.936 -4.784 -1.221 -3.92 -3.701 -3.701 -2.459 -1.991 -640 -575	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4.06 4,186 2,423 1,928 732 684 17,006 17,006 9,846 7,832 2,974 2,780 57.9% 17.5% 16.3%	-16.6% (1,496,138) -8.1% -9.3% -460 -1,760 -4,573 -1,195 -3.83 -3,990 -2,442 -1,911 -839 -680	-6.9% (179,363) -0.8% -1.5% 512 1,947 4,864 1,279 3.80 4,512 4,512 2,703 1,893 932 603
Per Adjus	Net Margin % Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges ted Day Net Revenue/APD Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD ted Discharge Net Revenue/AJ DC Net Rev Incl BD/Adj DC SWB/Adj DC SWB/Adj DC Sulary/ADD Sulary/ADD SUB/ADD SUB	-1100.0% (21,479,330) -1040.8% -1009.7% 424 1,689 4,451 1,117 428 428 2,461 2,418 829 829 1,705 1,705 9,805 9,634 3,301 3,300 575.0% 193.6% 193.6%	-29.5% (4,847,477) -35.4% -21.2% 385 1,508 3,564 910 	-38.0% (2,679,557) -17.1% -30.7% -30.7% -30.969 -4.150 -4.150 -4.150 -2.926 -2.926 -2.451 -907 -728 -16,021 -11,295 -9.463 -3,501 -2,809 -70.5% -21.9% -17.5% -851.68 -76.60	-40.3% (2,251,564) -15.5% -32.5% 374 1,512 3,820 945 	-23.1% (2,013,667) -12.4% -16.0% 402 1,736 4,068 942 3,963 2,642 2,195 819 690 17,114 17,114 11,408 9,477 3,536 2,981 66.7% 20.7% 17.4%	-11.1% (2,746,793) -16.3% -4.5% 403 2,026 4,527 900 5.03 3,702 2,685 2,242 737 609	-11.0% (\$29,947) -2.9% 496 -2,270 4,865 1,063 4.58 3,741 3,741 3,741 695 677 17,123 17,123 10,373 10,373 8,747 3,181 3,101	-10.6% (2,042,723) -11.4% -4.0% -4.0% -4.98 -2,261 -4.814 -1,060 -4.54 -3,718 -3,718 -3,718 -3,718 -7,17 -687 -16,882	-18.5% (812,617) -4.8% -11.3% -4.198 -4,198 -1,055 -3.98 -3,839 -2,524 -2,031 -790 -626 	-5.1% (850,575) -4.7% 494 1,936 4,784 1,221 3.92 3,701 3,701 2,459 1,991 640 575 -14,506 9,635 7,804 2,508 2,252 66.4% 17.3% 15.5% 851.85 118.33	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4.06 4,186 4,186 2,423 1,928 732 684 17,006 17,006 17,006 9,846 7,832 2,974 2,780 57,9% 16,3% 851,48 102,17	-16.6% (1,496,138) -8.1% -9.3% -460 -1,760 -4,573 -1,195 -3.83 -3,990 -2,442 -1,911 -839 -680	-6.9% (179,363) -0.8% -1.5% 512 1,947 4,864 1,279 3.80 4,512 4,512 2,703 1,893 932 603
Per Adjus	Net Margin % Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges ted Day Net Revenue/APD Net Revenue/APD Sulary/APD Supply Cost/APD Other Expense/APD ted Discharge Net Revenue/Adj DC Net Revenue/Adj DC Supply Cost/APD Other Expense/APD to Discharge Net Revenue/Adj DC Supply Cost/APD Other Expense/APD To Supply Cost/Adj DC Other Expense/Adj DC Revenue SWB Supplies Other Expense Total Salary FTE's Total Contract FTE's Total Facility Paid FTE's	-1100.0% (21,479,330) -1040.8% -1009.7% 424 1,689 4,451 1,117 428 428 2,461 2,418 829 829 1,705 1,705 9,634 3,301 3,300 575.0% 193.6% 193.6% 814.96 814.96	-29.5% (4,847,477) -35.4% -21.2% 385 1,508 3,564 910 	-38.0% (2,679,557) -17.1% -30.7% -394 1,521 3,742 969 -4,150 2,926 2,451 907 728 -16,021 11,295 9,463 3,501 2,809 -70.5% 21.9%	-40.3% (2,251,564) -15.5% -32.5% 374 1,512 3,820 945 	-23.1% (2,013,667) -12.4% -16.0% -402 1,736 4,068 942	-11.1% (2,746,793) -16.3% -4.5% 403 2,026 4,527 900 5.03 3,702 2,685 2,242 737 609 18,612 18,612 13,500 11,271 3,704 3,060 72.5% 19.9% 16.4% 867.19 109.89 977.08	-11.0% (\$29,947) -2.9% 496 2,270 4,865 1,063 4.58 3,741 2,267 1,911 695 677 17,123 10,373 8,747 3,181 3,101 60.6% 18.6% 18.6%	-10.6% (2,042,723) -11.4% -4.0% -4.98 -2,261 -4,814 -1,060 -4.54 -3,718 -3,718 -2,417 -1,956 -717 -687 -16,882 -10,974 -8,881 -3,253 -3,121 -65.0% -19.3% -18.5% -856.18 -91.36 -947.53	-18.5% (812,617) -4.8% -11.3% -452 1,798 4,198 1,055 -3.98 3,839 2,524 2,031 790 626	-5.1% (850,575) -4.7% 494 1,936 4,784 1,221 3.92 3,701 2,459 1,991 640 575 14,506 9,635 7,804 2,508 2,252 66.4% 17.3% 15.5%	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4.06 4,186 2,423 1,928 732 684 17,006 17,006 9,846 7,832 2,974 2,780 57.9% 17.5% 16.3%	-16.6% (1,496,138) -8.1% -9.3% -460 1,760 4,573 1,195 -3.83 3,990 2,442 1,911 839 680	-6.9% (179,363) -0.8% -1.5% 512 1,947 4,864 1,279 3.80 4,512 4,512 2,703 1,893 932 603 177,157 17,157 10,280 7,198 3,544 2,294 59.9% 20.7% 13.4%
Per Adjus	Net Margin % Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges ted Day Net Revenue/APD Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD ted Discharge Net Revenue/AJ DC Net Rev Incl BD/Adj DC SWB/Adj DC SWB/Adj DC Sulary/ADD Sulary/ADD SUB/ADD SUB	-1100.0% (21,479,330) -1040.8% -1009.7% 424 1,689 4,451 1,117 428 428 2,461 2,418 829 829 1,705 1,705 9,805 9,634 3,301 3,300 575.0% 193.6% 814.96 139.15 954.12 6.43	-29.5% (4,847,477) -35.4% -21.2% 385 1,508 3,564 910 	-38.0% (2,679,557) -17.1% -30.7% 394 1,521 3,742 969 -4,150 2,926 2,451 907 728 -16,021 11,295 9,463 3,501 2,809 -70.5% 21.9% 17.5% -851.68 76.60 928.27 7.69	-40.3% (2,251,564) -15.5% -32.5% 374 1,512 3,820 945 	-23.1% (2,013,667) -12.4% -16.0% 4,02 1,736 4,068 942 3,963 2,642 2,195 819 690 17,114 17,114 17,114 17,114 17,114 17,114 17,114 17,114 17,114 17,114 17,114 17,114 17,114 17,114 17,114 17,14 1	-11.1% (2,746,793) -16.3% -4.5% 403 2,026 4,527 900 5.03 3,702 2,685 2,242 737 609 18,612 18,612 13,500 11,271 3,704 3,060 72.5% 19.9% 16.4% 867.19 109.89 977.08 6.48	-11.0% (\$29,947) -2.9% 496 2,270 4,865 1,063 4.58 3,741 2,267 1,911 695 6777 17,123 10,373 8,747 3,181 3,101 60.6% 18.6% 18.1%	-10.6% (2,042,723) -11.4% -4.0% -4.0% -4.81 -4.1,060 -4.54 -3,718 -2,417 -1,956 -717 -687 -16,882 -16,882 -10,974 -8,881 -3,253 -3,121 -65.0% -19,3% -18,5%	-18.5% (812,617) -4.8% -11.3% -4.198 -4.198 -1.055 -3.98 -3.839 -2.524 -2.031 -790 -626 	-5.1% (850,575) -4.7% 494 1,936 4,784 1,221 3.92 3,701 3,701 2,459 1,991 640 575 -14,506 9,635 7,804 2,508 2,252 66.4% 17.3% 15.5% 851.85 118.33	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4.06 4,186 2,423 1,928 732 684 17,006 17,006 9,846 7,832 2,974 2,780 57.9% 17.5% 16.3% 851.48 102.17 953.65 6.32	-16.6% (1,496,138) -8.1% -9.3% -460 -1,760 -4,573 -1,195 -3.83 -3,990 -2,442 -1,911 -839 -680	-6.9% (179,363) -0.8% -1.5% -512 1,947 4,864 1,279 3.80 4,512 2,703 1,893 932 603

Income Statement 2023 -June 2023 7/18/2023 10:23

Balance Sheet (Including Foundation)			
June 2023			Audited
	<u>Jun-23</u>	<u>May-23</u>	<u>Jun-22</u>
Assets And Defered Outflows Of Resources			
Current Assets			
Cash & Cash Equivalents	12,030,483	12,226,105	17,016,99
Accounts Receivable (Net)	19,921,642	17,168,119	24,465,61
Inventory	5,205,080	5,881,252	6,261,72
Other Current Assets	4,530,204	6,059,127	4,410,739
Total Current Assets	41,687,409	41,334,603	52,155,080
Assets Limited As to Use Capital Assets	53,401,226	53,712,636	87,331,596
Depreciable Capital Assets (Net)	86,321,793	87,131,274	91,510,791
Nondepreciable Capital Assets	1,690,791	1,510,530	4,142,630
Total Capital Assets (Net)	88,012,584	88,641,804	95,653,420
Other Non Current Assets	1,132,506	1,107,129	1,135,685
Total Assets	184,233,725	184,796,172	236,275,781
Deferred Outflows Of Resources	13,730,170	17,878,901	17,878,901
Total Assets And Deferred Outflows	197,963,895	202,675,073	254,154,682
		202,675,073	254,154,682
Total Assets And Deferred Outflows Liabilities, Deferred Inflows of Resources, And Noteront Liabilities	et Position	202,675,073	254,154,682
Liabilities, Deferred Inflows of Resources, And No.		(6,609,192)	
Liabilities, Deferred Inflows of Resources, And No Current Liabilities Accounts Payable	et Position		(11,140,688
Liabilities, Deferred Inflows of Resources, And No Current Liabilities Accounts Payable Accrued Liabilities	et Position (6,758,224)	(6,609,192)	(11,140,688
Liabilities, Deferred Inflows of Resources, And No Current Liabilities Accounts Payable Accrued Liabilities Payroll, payroll taxes, witholdings	et Position (6,758,224) (3,580,718)	(6,609,192)	(11,140,688 (3,092,600 (5,393,829
Liabilities, Deferred Inflows of Resources, And No. Current Liabilities Accounts Payable Accrued Liabilities Payroll, payroll taxes, witholdings Paid Time Off Other	(6,758,224) (3,580,718) (5,389,005)	(6,609,192) (3,040,665) (5,500,779)	(11,140,688 (3,092,600 (5,393,829 (4,338,632 (6,229,262
Liabilities, Deferred Inflows of Resources, And No Current Liabilities Accounts Payable Accrued Liabilities Payroll, payroll taxes, witholdings Paid Time Off	(6,758,224) (3,580,718) (5,389,005) (5,907,652)	(6,609,192) (3,040,665) (5,500,779) (7,883,709)	(11,140,688 (3,092,600 (5,393,829 (4,338,632 (6,229,262
Liabilities, Deferred Inflows of Resources, And Note Current Liabilities Accounts Payable Accrued Liabilities Payroll, payroll taxes, witholdings Paid Time Off Other 3rd Party Settlments Payable (net)	(6,758,224) (3,580,718) (5,389,005) (5,907,652) (5,310,727)	(6,609,192) (3,040,665) (5,500,779) (7,883,709) (5,310,727)	(3,092,600 (5,393,829 (4,338,632 (6,229,262 (8,000,000
Liabilities, Deferred Inflows of Resources, And Note Current Liabilities Accounts Payable Accrued Liabilities Payroll, payroll taxes, witholdings Paid Time Off Other 3rd Party Settlments Payable (net) Revolving Line of Credit	(6,758,224) (3,580,718) (5,389,005) (5,907,652) (5,310,727)	(6,609,192) (3,040,665) (5,500,779) (7,883,709) (5,310,727)	(3,092,600 (5,393,829 (4,338,633 (6,229,263 (8,000,000 (47,876,189
Liabilities, Deferred Inflows of Resources, And Note Current Liabilities Accounts Payable Accrued Liabilities Payroll, payroll taxes, witholdings Paid Time Off Other 3rd Party Settlments Payable (net) Revolving Line of Credit Long-Term Debt in Default Classified as Current	(6,758,224) (3,580,718) (5,389,005) (5,907,652) (5,310,727) 0 (46,339,829)	(6,609,192) (3,040,665) (5,500,779) (7,883,709) (5,310,727) 0 (46,502,092)	(3,092,600 (5,393,829 (4,338,633 (6,229,263 (8,000,000 (47,876,189
Liabilities, Deferred Inflows of Resources, And Note Current Liabilities Accounts Payable Accrued Liabilities Payroll, payroll taxes, witholdings Paid Time Off Other 3rd Party Settlments Payable (net) Revolving Line of Credit Long-Term Debt in Default Classified as Current Long-Term Obligations - Current Portion	(6,758,224) (3,580,718) (5,389,005) (5,907,652) (5,310,727) 0 (46,339,829) (3,545,686)	(6,609,192) (3,040,665) (5,500,779) (7,883,709) (5,310,727) 0 (46,502,092) (3,308,572)	(11,140,68) (3,092,600 (5,393,82) (4,338,63) (6,229,26) (8,000,00) (47,876,18) (3,308,57)
Liabilities, Deferred Inflows of Resources, And Note Current Liabilities Accounts Payable Accrued Liabilities Payroll, payroll taxes, witholdings Paid Time Off Other 3rd Party Settlments Payable (net) Revolving Line of Credit Long-Term Debt in Default Classified as Current Long-Term Obligations - Current Portion Deferred Revenue Medicare accelerated payments	(6,758,224) (3,580,718) (5,389,005) (5,907,652) (5,310,727) 0 (46,339,829) (3,545,686)	(6,609,192) (3,040,665) (5,500,779) (7,883,709) (5,310,727) 0 (46,502,092) (3,308,572)	(3,092,600 (5,393,829 (4,338,633 (6,229,262 (8,000,000 (47,876,189 (3,308,573 (7,156,518
Liabilities, Deferred Inflows of Resources, And Note Current Liabilities Accounts Payable Accrued Liabilities Payroll, payroll taxes, witholdings Paid Time Off Other 3rd Party Settlments Payable (net) Revolving Line of Credit Long-Term Debt in Default Classified as Current Long-Term Obligations - Current Portion Deferred Revenue Medicare accelerated payments Total Current Liabilities	(6,758,224) (3,580,718) (5,389,005) (5,907,652) (5,310,727) 0 (46,339,829) (3,545,686) (416,669)	(6,609,192) (3,040,665) (5,500,779) (7,883,709) (5,310,727) 0 (46,502,092) (3,308,572) (500,002)	(3,092,600 (5,393,829 (4,338,63) (6,229,26) (8,000,000 (47,876,18) (3,308,57) (7,156,51) (96,536,28)
Liabilities, Deferred Inflows of Resources, And Note Current Liabilities Accounts Payable Accrued Liabilities Payroll, payroll taxes, witholdings Paid Time Off Other 3rd Party Settlments Payable (net) Revolving Line of Credit Long-Term Debt in Default Classified as Current Long-Term Obligations - Current Portion Deferred Revenue Medicare accelerated payments Total Current Liabilities Long Term Obligations (Net of Current Portion)	(6,758,224) (3,580,718) (5,389,005) (5,907,652) (5,310,727) 0 (46,339,829) (3,545,686) (416,669) (77,248,509)	(6,609,192) (3,040,665) (5,500,779) (7,883,709) (5,310,727) 0 (46,502,092) (3,308,572) (500,002) (78,655,738)	(3,092,600 (5,393,829 (4,338,632 (6,229,262 (8,000,000 (47,876,185 (3,308,573 (7,156,518 (96,536,287
Liabilities, Deferred Inflows of Resources, And Note Current Liabilities Accounts Payable Accrued Liabilities Payroll, payroll taxes, witholdings Paid Time Off Other 3rd Party Settlments Payable (net) Revolving Line of Credit Long-Term Debt in Default Classified as Current Long-Term Obligations - Current Portion Deferred Revenue Medicare accelerated payments Total Current Liabilities	(6,758,224) (3,580,718) (5,389,005) (5,907,652) (5,310,727) 0 (46,339,829) (3,545,686) (416,669)	(6,609,192) (3,040,665) (5,500,779) (7,883,709) (5,310,727) 0 (46,502,092) (3,308,572) (500,002)	(11,140,68 (3,092,60 (5,393,82 (4,338,63 (6,229,26 (8,000,00 (47,876,18 (3,308,57 (7,156,51 (96,536,28

(116,370,695)

(8,923,732)

60,157,130

(254,154,683)

(97,889,786)

(8,923,732)

(128,860,256) (128,860,256) (189,017,386)

32,998,700

(202,675,073)

(106,813,518) (125,294,427)

(94,483,901)

(9,152,201)

(103,636,102)

34,532,463

(197,963,895)

Total Liabilities

Net Position

Net Income/Loss

Deferred Inflows Of Resources

Total Liabilities & Deferred Cash Inlows

Total Liabilities, Deferred Inflows, Net Position

Bay Area Hospital

Statement of Cash Flows

Statement of Cash Flows		
June 2023	Current	Year
	<u>Month</u>	to Date
Cash flows from operating activities:		
Excess of revenues over expenses	(1,533,763)	(34,532,463)
Adjustment to reconcile excess of revenues over		
expenses to net cash provided by operating expenses:		
Depreciation & Amortization	998,270	12,062,287
Loss (gain) on disposal of property, plant & equipment	0	0
Receivables	(2,753,523)	4,543,978
Inventory of supplies	676,172	1,056,647
Other current assets	1,528,923	(119,465)
Net Pension Liability	(1,777,469)	(1,777,469)
Other non current assets/liabilities	0	30,000
Current liabilities (excluding debt & deferred revenue)	(1,398,746)	(10,405,205)
Deferred Revenue	(83,333)	416,669
Net cash provided by operating activities	(4,343,469)	(28,725,021)
. ,		
Cash flows from investing activities:		
Purchase of property, plant & equipment	(369,050)	(4,421,450)
Change in Value of Investments	311,410	930,370
Transfer Investments to Cash		33,000,000
Net cash provided by investing activities	(57,640)	29,508,920
Cash flows from financing activities:		
Deferred Inflows/Outflows of Resources	4,377,200	4,377,200
Debt/Subscription Principle Payments	(171,713)	(3,371,121)
Increase in Capital Lease Obligations		1,223,511
Revolving Line of Credit Payment		(8,000,000)
Net cash provided by financing activities	4,205,487	(5,770,410)
Net increase (decrease) in cash	(195,622)	(4,986,512)
Beginning Cash Balance	12,226,105	17,016,994
Ending Cash Balance	12,030,483	12,030,483

Bay Area Hospital Compliance Certification

Compliance Certification as of June 30, 2023		Audited						
A. Income Available for Debt Service Excess Revenue over Expenses	ė	FYE Jun-22 (60.157.130)	ć	TTM <u>Sep-22</u> (74,405,957)	¢	TTM <u>Dec-22</u> (79 533 450)	¢	TTM Jun-23 (34,532,463)
Add:	~	(00,137,130)	7	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	~	(,3,555,155)	-	(= 1,000=,1004,
Interest Expense	\$	1,380,794	\$	1,685,760	\$	2,035,451	\$	2,535,806
Depreciation	\$	11,975,113	\$	14,262,304	\$	13,655,480	\$	12,062,287
Amortization	S	36	\$		\$	(8)	\$	ie:
(Gain) or Loss on extinguishment of debt	\$	2	\$	9	\$	848	\$	I/O
(Gain) or Loss on disposition of assets	\$		\$	-	\$		\$	140
(Gain) or Loss on discontinued operations	\$	*	\$	8	\$	980	\$.16
Adj. to value of assets or liabilities (accounting adjustments)	S	25	\$	=	\$	2961	\$	
Unrealized (Gains) or Loss on marketable securities	\$	6,980,288	\$	8,195,904	\$	6,472,228	\$	215,664
(Gains) or Losses - M2M derivatives	\$	*	\$		\$	2.00	\$	70
Non-recurring - EPIC/Workday Expenses	S		S		\$		\$	E
(A.1) Income Available for Debt Service	\$	(39,820,935)	\$	(50,261,989)	\$	(57,370,291)	\$	(19,718,706)
(A,2) Debt Service Requirements (MADS) [BOW Amort Schedule]	\$	2,643,610	\$	2,643,610	\$	2,643,610	\$	2,643,610
(A.3) Ratio of Line A.1 to Line A.2		-15.06x		-19.01x		-21.70x		-7.46x
(A,4) Line A.3 must not be less than		1.15x		1.15x		1.15x		1.15x
(A.5) Borrower is in Compliance (Yes/No)		No		No		No		No
(A.3) Bullower is in companies (resymo)	-	10.000		450		17.9		
B.1 Days Cash on Hand (break out per definition)								
Cash & Equivalents	\$	17,016,994	\$	12,311,096	\$	14,336,899	\$	12,030,483
Add: Marketable Securities/Board designated Funds	\$	87,331,596	\$	69,453,715	\$	52,553,195	\$	53,401,226
Less: Trustee Held funds	\$	8	\$		\$	-	\$	2.
Less: Outstanding Principal on short term debt	\$	(8,000,000)	\$	(8,000,000)			\$	2.
Less: Proceeds from A/R factoring	\$	100	\$	-	\$	08	\$	*:
Less: Collateral Posting for Interest Rate Agreements	\$	2	\$	72	S	-	\$	
Less: Outstanding Principal on Put Indebtedness	\$		\$	3. 12	\$		\$	
Less: Outstanding Principal on Put Indebtedness Cash & Equivalents	\$	96,348,590	\$	73,764,811	\$	66,890,094	\$	65,431,709
Cash & Equivalents	-	96,348,590		73,764,811	-	66,890,094	_	65,431,709
Cash & Equivalents B.2 Cash Operating Expenses	\$		\$		\$		\$	
Cash & Equivalents B.2 Cash Operating Expenses Total Operating Expenses	\$	242,583,589	\$	279,579,437	\$	244,544,729	\$	240,260,293
Cash & Equivalents B.2 Cash Operating Expenses Total Operating Expenses Add: Interest Expenses	\$	242,583,589 1,380,794	\$ \$	279,579,437 1,685,760	\$ \$	244,544,729 2,035,451	\$	240,260,293 2,535,806
Cash & Equivalents B.2 Cash Operating Expenses Total Operating Expenses Add: Interest Expenses Less: Depreciation & Amortization	\$ \$ \$	242,583,589	\$ \$ \$	279,579,437 1,685,760	\$ \$	244,544,729	\$ \$ \$	240,260,293
Cash & Equivalents B.2 Cash Operating Expenses Total Operating Expenses Add: Interest Expenses Less: Depreciation & Amortization Less: Non-cash expenses	\$ \$ \$ \$	242,583,589 1,380,794	\$ \$	279,579,437 1,685,760	\$ \$	244,544,729 2,035,451	\$	240,260,293 2,535,806
Cash & Equivalents B.2 Cash Operating Expenses Total Operating Expenses Add: Interest Expenses Less: Depreciation & Amortization Less: Non-cash expenses Less: Losses on refinancing debt	\$ \$ \$	242,583,589 1,380,794 11,975,113	\$ \$ \$ \$	279,579,437 1,685,760 14,262,304	\$ \$ \$ \$	244,544,729 2,035,451 13,655,480	\$ \$ \$ \$	240,260,293 2,535,806
Cash & Equivalents B.2 Cash Operating Expenses Total Operating Expenses Add: Interest Expenses Less: Depreciation & Amortization Less: Non-cash expenses	\$ \$ \$ \$ \$ \$	242,583,589 1,380,794 11,975,113	\$ \$ \$ \$ \$ \$	279,579,437 1,685,760 14,262,304	\$ \$ \$ \$ \$ \$ \$	244,544,729 2,035,451 13,655,480	\$ \$ \$ \$ \$ \$ \$	240,260,293 2,535,806
Cash & Equivalents B.2 Cash Operating Expenses Total Operating Expenses Add: Interest Expenses Less: Depreciation & Amortization Less: Non-cash expenses Less: Losses on refinancing debt Less: Provision for uncollectable accounts	\$ \$ \$ \$ \$ \$	242,583,589 1,380,794 11,975,113 231,989,270	\$ \$ \$ \$ \$ \$	279,579,437 1,685,760 14,262,304	\$ \$ \$ \$ \$ \$ \$	244,544,729 2,035,451 13,655,480 232,924,699	\$ \$ \$ \$ \$ \$ \$	240,260,293 2,535,806 12,062,287
Cash & Equivalents B.2 Cash Operating Expenses Total Operating Expenses Add: Interest Expenses Less: Depreciation & Amortization Less: Non-cash expenses Less: Losses on refinancing debt Less: Provision for uncollectable accounts	\$ \$ \$ \$ \$ \$	242,583,589 1,380,794 11,975,113 231,989,270 635,587	\$ \$ \$ \$ \$ \$	279,579,437 1,685,760 14,262,304 267,002,894 731,515	\$ \$ \$ \$ \$ \$ \$	244,544,729 2,035,451 13,655,480 232,924,699 638,150	\$ \$ \$ \$ \$ \$ \$	240,260,293 2,535,806 12,062,287 230,733,813 632,147
Cash & Equivalents B.2 Cash Operating Expenses Total Operating Expenses Add: Interest Expenses Less: Depreciation & Amortization Less: Non-cash expenses Less: Losses on refinancing debt Less: Provision for uncollectable accounts Total Cash Operating Expenses	\$ \$ \$ \$ \$ \$	242,583,589 1,380,794 11,975,113 231,989,270 635,587	\$ \$ \$ \$ \$ \$	279,579,437 1,685,760 14,262,304 267,002,894 731,515	\$ \$ \$ \$ \$ \$ \$	244,544,729 2,035,451 13,655,480 232,924,699 638,150	\$ \$ \$ \$ \$ \$ \$	240,260,293 2,535,806 12,062,287 230,733,813 632,147
Cash & Equivalents B.2 Cash Operating Expenses Total Operating Expenses Add: Interest Expenses Less: Depreciation & Amortization Less: Non-cash expenses Less: Losses on refinancing debt Less: Provision for uncollectable accounts Total Cash Operating Expenses B.3 Line B2 divided by 365	\$ \$ \$ \$ \$ \$	242,583,589 1,380,794 11,975,113 231,989,270 635,587	\$ \$ \$ \$ \$ \$	279,579,437 1,685,760 14,262,304 267,002,894 731,515	\$ \$ \$ \$ \$ \$ \$	244,544,729 2,035,451 13,655,480 232,924,699 638,150	\$ \$ \$ \$ \$ \$ \$	240,260,293 2,535,806 12,062,287 230,733,813 632,147
Cash & Equivalents B.2 Cash Operating Expenses Total Operating Expenses Add: Interest Expenses Less: Depreciation & Amortization Less: Non-cash expenses Less: Losses on refinancing debt Less: Provision for uncollectable accounts Total Cash Operating Expenses B.3 Line B2 divided by 365 B.4 Ratio of Line B.1 to Line B3	\$ \$ \$ \$ \$ \$	242,583,589 1,380,794 11,975,113 231,989,270 635,587	\$ \$ \$ \$ \$ \$	279,579,437 1,685,760 14,262,304 267,002,894 731,515	\$ \$ \$ \$ \$ \$ \$	244,544,729 2,035,451 13,655,480 232,924,699 638,150	\$ \$ \$ \$ \$ \$ \$	240,260,293 2,535,806 12,062,287 230,733,813 632,147
Cash & Equivalents B.2 Cash Operating Expenses Total Operating Expenses Add: Interest Expenses Less: Depreciation & Amortization Less: Non-cash expenses Less: Losses on refinancing debt Less: Provision for uncollectable accounts Total Cash Operating Expenses B.3 Line B2 divided by 365 B.4 Ratio of Line B,1 to Line B3 B.5 Line B.4 must not be less than	\$ \$ \$ \$ \$ \$	242,583,589 1,380,794 11,975,113 231,989,270 635,587 152 75	\$ \$ \$ \$ \$ \$	279,579,437 1,685,760 14,262,304 267,002,894 731,515 101 75	\$ \$ \$ \$ \$ \$ \$ \$	244,544,729 2,035,451 13,655,480 	\$ \$\$\$\$\$\$\$	240,260,293 2,535,806 12,062,287 230,733,813 632,147 104 75
Cash & Equivalents B.2 Cash Operating Expenses Total Operating Expenses Add: Interest Expenses Less: Depreciation & Amortization Less: Non-cash expenses Less: Losses on refinancing debt Less: Provision for uncollectable accounts Total Cash Operating Expenses B.3 Line B2 divided by 365 B.4 Ratio of Line B.1 to Line B3 B.5 Line B.4 must not be less than B.6 Borrower is in Compliance (Yes/No) C.1 Unrestricted Liquid Funds Cash & Equivalents	\$ \$ \$ \$ \$ \$	242,583,589 1,380,794 11,975,113 231,989,270 635,587 152 75	\$ \$ \$ \$ \$ \$	279,579,437 1,685,760 14,262,304 267,002,894 731,515 101 75	\$ \$	244,544,729 2,035,451 13,655,480 232,924,699 638,150 105 75 Yes:	\$ \$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$	240,260,293 2,535,806 12,062,287 230,733,813 632,147 104 75 Yes:
Cash & Equivalents B.2 Cash Operating Expenses Total Operating Expenses Add: Interest Expenses Less: Depreciation & Amortization Less: Non-cash expenses Less: Losses on refinancing debt Less: Provision for uncollectable accounts Total Cash Operating Expenses B.3 Line B2 divided by 365 B.4 Ratio of Line B.1 to Line B3 B.5 Line B.4 must not be less than B.6 Borrower is in Compliance (Yes/No) C.1 Unrestricted Liquid Funds Cash & Equivalents Add: Marketable Securities/Board designated Funds	\$ \$ \$ \$ \$ \$	242,583,589 1,380,794 11,975,113 231,989,270 635,587 152 75	\$ \$ \$ \$ \$ \$	279,579,437 1,685,760 14,262,304 267,002,894 731,515 101 75	\$ \$	244,544,729 2,035,451 13,655,480 232,924,699 638,150 105 75 Yes: 14,336,899 52,553,195	\$ \$\$\$\$\$\$\$\$	240,260,293 2,535,806 12,062,287 230,733,813 632,147 104 75 Yes: 12,226,105 53,712,636
Cash & Equivalents B.2 Cash Operating Expenses Total Operating Expenses Add: Interest Expenses Less: Depreciation & Amortization Less: Non-cash expenses Less: Losses on refinancing debt Less: Provision for uncollectable accounts Total Cash Operating Expenses B.3 Line B2 divided by 365 B.4 Ratio of Line B.1 to Line B3 B.5 Line B.4 must not be less than B.6 Borrower is in Compliance (Yes/No) C.1 Unrestricted Liquid Funds Cash & Equivalents	\$ \$ \$ \$ \$ \$	242,583,589 1,380,794 11,975,113 231,989,270 635,587 152 75	\$ \$ \$ \$ \$ \$	279,579,437 1,685,760 14,262,304 267,002,894 731,515 101 75	\$ \$	244,544,729 2,035,451 13,655,480 232,924,699 638,150 105 75 Yes:	\$ \$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$	240,260,293 2,535,806 12,062,287 230,733,813 632,147 104 75 Yes: 12,226,105 53,712,636
Cash & Equivalents B.2 Cash Operating Expenses Total Operating Expenses Add: Interest Expenses Less: Depreciation & Amortization Less: Non-cash expenses Less: Losses on refinancing debt Less: Provision for uncollectable accounts Total Cash Operating Expenses B.3 Line B2 divided by 365 B.4 Ratio of Line B.1 to Line B3 B.5 Line B.4 must not be less than B.6 Borrower is in Compliance (Yes/No) C.1 Unrestricted Liquid Funds Cash & Equivalents Add: Marketable Securities/Board designated Funds	\$ \$ \$ \$ \$ \$	242,583,589 1,380,794 11,975,113 231,989,270 635,587 152 75	\$ \$ \$ \$ \$ \$	279,579,437 1,685,760 14,262,304 267,002,894 731,515 101 75	\$ \$	244,544,729 2,035,451 13,655,480 232,924,699 638,150 105 75 Yes: 14,336,899 52,553,195	* \$\$\$\$\$\$\$	240,260,293 2,535,806 12,062,287 230,733,813 632,147 104 75 Yes: 12,226,105 53,712,636
Cash & Equivalents B.2 Cash Operating Expenses Total Operating Expenses Add: Interest Expenses Less: Depreciation & Amortization Less: Non-cash expenses Less: Losses on refinancing debt Less: Provision for uncollectable accounts Total Cash Operating Expenses B.3 Line B2 divided by 365 B.4 Ratio of Line B,1 to Line B3 B.5 Line B.4 must not be less than B.6 Borrower is in Compliance (Yes/No) C.1 Unrestricted Liquid Funds Cash & Equivalents Add: Marketable Securities/Board designated Funds Unrestricted Liquid Funds	\$ \$ \$ \$ \$ \$	242,583,589 1,380,794 11,975,113 231,989,270 635,587 152 75	\$ \$ \$ \$ \$ \$	279,579,437 1,685,760 14,262,304 267,002,894 731,515 101 75	\$ \$	244,544,729 2,035,451 13,655,480 	* \$\$\$\$\$\$\$	240,260,293 2,535,806 12,062,287 230,733,813 632,147 104 75 Yes: 12,226,105 53,712,636 65,938,741
Cash & Equivalents B.2 Cash Operating Expenses Total Operating Expenses Add: Interest Expenses Less: Depreciation & Amortization Less: Non-cash expenses Less: Losses on refinancing debt Less: Provision for uncollectable accounts Total Cash Operating Expenses B.3 Line B2 divided by 365 B.4 Ratio of Line B.1 to Line B3 B.5 Line B.4 must not be less than B.6 Borrower is in Compliance (Yes/No) C.1 Unrestricted Liquid Funds Cash & Equivalents Add: Marketable Securities/Board designated Funds Unrestricted Liquid Funds C.2 Line C.1 must not be less than	\$ \$ \$ \$ \$ \$	242,583,589 1,380,794 11,975,113 231,989,270 635,587 152 75	\$ \$ \$ \$ \$ \$ \$	279,579,437 1,685,760 14,262,304 731,515 101 75	\$ \$	244,544,729 2,035,451 13,655,480 	\$ \$\$\$\$\$\$\$	240,260,293 2,535,806 12,062,287 230,733,813 632,147 104 75 Yes: 12,226,105 53,712,636 65,938,741 52,000,000

Signature of Bay Area Hospital:

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Γitle: