

Executive Summary

Finance Committee Held February 26, 2024

Capital Purchase Requests reviewed:

- Threshold: Kronos Implementation \$514,000
- Non-Threshold:
 - Mobile X-ray Radiology
 - o Perimeter Firewalls IT
 - Pre-Anesthesia Clinic Periop Services
 - Workday Budget Module Implementation Accounting

Discussion Items

 Revenue Cycle provided an update on their work thus far. Lost of progress but without expansion of staffing, leadership and systems additional improvements will be hard to realize.

Financial Results:

- See attached Narrative and financials
 - February 2024 Operating Profit was \$1.54 Million vs a budget profit of \$316 Thousand / Year to date \$603 Thousand Loss vs budget loss of \$1.4 Million
 - February 2024 Overall Profit at \$819 Thousand due to market loss on investments / Year to date \$400 Thousand Loss vs budget of \$2.6 Million Loss
 - o February 2024 Operating EBIDA POSITIVE \$2.5 Million / Year to date \$7.1 Million
 - Cash and Cash equivalents balance as of February 2024 is \$63.4 million, up \$1.9 Million from last month and down \$2.1 Million from June 2023.

Executive Summary:

None

Next meeting:

Next Meeting - April 23, 2024



Overall, Bay Area hospital earned \$819K in February vs. budgeted income of \$166K and last year's loss of \$3.1M. Gross Revenue for February was strong ending at \$63.7M overall, \$10.5M ahead of budget. Net Revenue ended the month with a Net to Gross Revenue Margin of 32.5% or \$1.6M ahead of budget. This margin reflects \$4M in high dollar Inpatients accounts with DRG payments that were significantly less than charges, resulting in a 6.2% drop in margin. High dollar accounts included patients with long length of stays and high-cost drug usage.

Work continues with the payer contract renegotiations. Regence BCBS contract increase became effective on 12/15/23 and Pacific Source will be effective 01/01/24, finally MODA contact is effective 02/15/24.

Actual operating expenses were over budget by \$401K. Expenses are higher to support the additional volumes. On a flex basis, based on actual volumes, expense spending is in line with volumes and showing a favorable variance. Overall, Net Income for the month exceeded budget by \$652K. Below is a breakdown of the financials.

Bay Area Hospital																	
Consolidated Income Statement - February 2024																	
			Mo	onth to Date				Year to Date									
	Actual	Budget	Variance	Var %	Prior Year	Variance	Var %	Actual	Budget	Variance	Var %	Prior Year	Variance	Var %			
Total Gross Patient Revenue	63,677,674	53,162,020	10,515,654	19.8%	48,354,214	15,323,460	31.7%	470,451,331	432,836,227	37,615,104	8.7%	373,505,892	96,945,439	26.0%			
Total Deductions	43,358,203	34,248,646	(9,109,557)	-26.6%	32,239,373	(11,118,830)	-34.5%	311,399,753	281,033,729	(30,366,024)	-10.8%	244,895,282	(66,504,471)	-27.2%			
Net Healthcare Revenue	20,319,471	18,913,374	1,406,097	7.4%	16,114,841	4,204,630	26.1%	159,051,578	151,802,498	7,249,080	4.8%	128,610,610	30,440,968	23.7%			
Other Oper Revenue	345,339	126,719	218,620	172.5%	818,583	(473,244)	-57.8%	2,129,820	1,013,752	1,116,068	110.1%	1,705,749	424,071	24.9%			
Total Net Revenue	20,664,810	19,040,093	1,624,717	8.5%	16,933,424	3,731,386	22.0%	161,181,398	152,816,250	8,365,148	5.5%	130,316,359	30,865,039	23.7%			
Net to Gross Ratio	32.5%	35.8%			35.0%			34.3%	35.3%			34.9%					
Total Operating Expenses	19,124,946	18,723,607	(401,339)	-2.1%	18,767,036	(357,910)	-1.9%	161,784,376	154,180,855	(7,603,520)	-4.9%	156,193,626	(5,590,750)	-3.6%			
Net Operating Income	1,539,865	316,486	1,223,378	386.6%	(1,833,612)	3,373,477	-184.0%	(602,978)	(1,364,605)	761,628	-55.8%	(25,877,267)	25,274,289	-97.7%			
Net Income	819,013	166,486	652,527	391.9%	(3,138,236)	3,957,249	-126.1%	(399,526)	(2,564,605)	2,165,079	-84.4%	(28,545,494)	28,145,968	-98.6%			

VOLUMES

Inpatient Discharge

- For the month, Inpatient discharges were 30 patients ahead of budget (537 vs. 507) and 85 above last year (452). February through March are typically the busiest months of year at the hospital with flu, respiratory and covid patients.
- Year to date we remain above budget and above last year (4,369 vs. 4,267 budgeted vs. 3,404 last year).

ED Visits

- ED visits were above budget for the month and above last year (2,150 visits this month vs. 2,016 budgeted vs. 1,937 last year). ED volumes have increased over last year, with a higher percentage of ED patients being admitted to the hospital.
- Patients leaving without been seen (LWBS) fell to .68% in February. Anything under 2% is considered best practice.
- YTD visits show 17,775 vs. 16,960 budgeted vs. last year-to-date of 16,667.



Cardiac Cath Cases

- This month there were 112 Cath Lab cases vs. budget of 98 and last year same month 89. Cath Lab volumes remain strong and were at the highest level we have seen since March 2023.
- Year -to date we had 814 cases vs. a budget of 827 and a prior year actual of 747. We are just slightly below budget due to fewer Interventional Radiology cases.

Imaging

- Is up over the same month last year by 1,330 billed procedures (7,538 vs. 6,208), with volume growth up in most areas: Cat Scanning, Diagnostic Radiology, MRI, Nuclear Medicine, and Diagnostic Ultrasound being the highest.
- Year-to-date Imaging billed procedures are 19% ahead of last year (59,570 vs. 49,931).

REVENUES

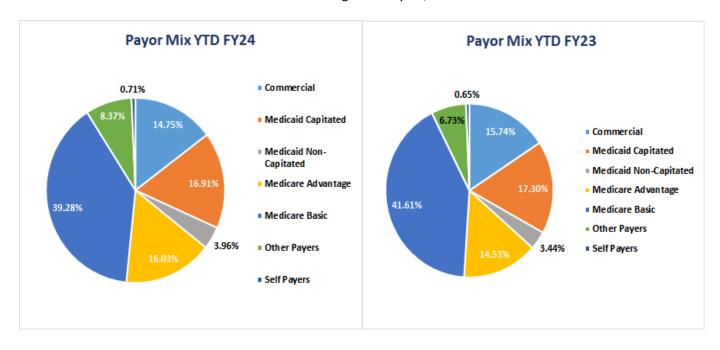
Gross Revenues

- February's Gross Revenues were ahead of budget \$10.5 Million or 19.8% and over last year by \$15.3M or 31.7%. Majority of this increase is a YTD catch-up related to delinquent documentation. Compared to budget, Inpatient Gross Revenues were \$4.5M over budget and \$6.6M above last year. Outpatient Revenues were \$6.0 Million over Budget and \$8.7M ahead of last year.
- Emergency Room, Inpatient Nursing Units, Imaging, Pharmacy, Cath Lab, and Lab all showed favorable actual vs. budget and year to year increases. The budget and actuals include a 6% price increase that took effect on July 1, 2023.
- Of the \$10.5M variance \$5.1M was due to higher volumes and \$5.4M was due to rate. The Gross Revenue budget for February was \$11,253 per adjusted patient day and actual was \$12,117.

Deductions from Revenue

- As a %, Deductions from Revenue were higher than budget at 67.5% vs. 64.2% (32.5% and 35.8% revenue realization rates). FY22 deductions rate was 65.0% or 35.0% revenue realization rate. Trends show collection rates gradually improving over the past 12 months. The budget assumed renegotiation of all payer contracts would be complete by October 2023; however, as noted earlier, most contracts are in effect after the October date. Net healthcare revenue was favorable to budget \$1.4M for the month.
- Year to Year Commercial payors have decreased from 15.7% last year to 14.7% this year a decline of 1.0%. We see the corresponding increase in the Other Payers bucket, primarily in Tricare/VA. Medicare and Medicare Advantage are slightly down from last year, 39.3% vs 41.6% last year and 16.0% vs 14.5% last year, respectively (combined total of 55.3 % vs 56.1% last year), Medicaid is close to even year to year at 21.0% this year compared to 20.7% last year.





Other Revenues

- Current month actuals were \$345K vs \$127K budget vs \$819K last year. We received \$175K in payments for 340B retail scripts filled. Last year we received \$600K in Epic Training Revenues during February 2023.
- YTD \$2.1M actual vs \$1.0M budget vs \$1.7M last year. The 340B Contract Pharmacy program is the largest driver of the increase. Year to date 340B Contract Pharmcy revenue totals \$992K. Cafeteria and Espresso Shop sales total \$748K YTD.

Net Revenue

- Net Revenue for the month was ahead of budget by \$1.6M and ahead of last year by \$3.7M (Actual of \$20.7M vs. Budget of \$19.0M vs. Last Year of \$16.9M).
- Year-to-date Net Revenues are \$8.4M ahead of budget and \$30.9M ahead of last year (Actual of \$161.2M vs. Budget of \$152.8M vs. Last Year of \$130.3M).

EXPENSES

Salaries

• Salaries were 5.5% over budget and 9.1% over last year (Actual \$6.8M vs Budget \$6.4M vs Last Year \$6.2M). We continue to hire staff and reduce our reliance on Contract labor. Patient volumes remain strong and are ahead of budget. The actual rate (Including Contract Labor) per Adjusted Patient Day of \$1,567 is below the budgeted rate of \$1,850 per Adjusted Patient Day.



• Year to date salaries were \$4.3M over budget and \$2.2M over last year (\$57.3M vs \$52.9M vs \$55.1M). YTD the actual rate per Adjusted Patient Day (Including Contract Labor) is lower than budget and lower than prior year (\$1,679 vs \$1,782 budget vs \$2,180 prior year) due to lower Contract Labor Rates.

Contract labor

- Below budget \$858K (\$1.5M vs \$2.3M). Compared to last year, contract labor costs are down \$852K. Contract labor continues to decline as we replace contract employees with permanent employees and 1099 Vendor Contracts. The prior 3-month average for contract labor is \$1.9M. The actual rate per Adjusted Patient Day of \$281 is below the budgeted rate of \$494 per Adjusted Patient Day.
- Year to date Contract labor is below budget \$4.4M and lower than last year (\$15.1M vs \$19.5M vs \$18.3M).

Benefits

- Overall Benefits expense for the month of February was \$291K unfavorable to budget and \$288K unfavorable to last year (\$2.4M actual vs \$2.1M budget and \$2.1M last year). The main driver of the unfavorable expense increase was an increase in the PTO Liability Accrual in February. Overall increase in the PTO Liability for February was \$223K.
- Year-to-date benefits are \$205K favorable to budget (\$16.6M vs. \$16.8M) and \$1.7M over last year's spend (\$14.9M).
- Overall, Salary/Wages/Benefits/Contract labor per Adjusted Patient Day for the month is \$2,016 vs a budget of \$2,287 and last year of \$2,524. The YTD amounts are \$2,065 actual vs \$2,196 budget and \$2,625 prior year.

Physician and Pro-fees

- Over budget \$93K and \$53K unfavorable to last year for the month (\$1.5M actual vs. 1.4M budget and \$1.4M last year). Unbudgeted services of Radiology Physicians and Orthopedic Physicians are driving the overage.
- Year-to-date is over budget and over the prior year (\$12.6M actual vs. \$11.4M budget and \$12.3M last year) for the same reasons as the MTD variance.

Supplies

- Current month actual spend was \$367K unfavorable to budget and \$25K unfavorable to prior year (\$3.3M actual vs. \$3.0M budget vs. \$3.3M last year). Drug expense continues as the area with the largest dollar of spend at 2.7% of Gross Revenue for February.
- Year-to-Date spend is over budget \$3.8M and \$2.6M over last year (\$28.5M actual vs \$24.7M budget and \$25.9M last year. YTD Drug expense as % of Gross Revenues is 3.0% this year vs 3.0% last year.
- Drug Spend continues to be the main driver of variances. Year over year we have 3 drugs that are used to
 treat various types of cancer and one drug that treats Multiple Sclerosis that have doubled in usage. The
 prices have only increased 2-8% but the doubling of usage has driven supply costs higher than
 budget. Unfortunately, the largest increase is for a drug that treats Lung cancer and has no alternative
 form that is less expensive.

Purchased Services

- \$173K unfavorable to budget for the month and \$213K unfavorable to last year (\$1.4M vs. \$1.2M budget vs. \$1.2M last year). Current month activity includes outsourcing Laundry & Linen and an increase for St. Charles EPIC Contract support.
- Year-to-date we were \$1.8M unfavorable to budget and \$1.1M unfavorable to the prior year (\$11.9M vs. \$10.1M budget vs. \$10.8M last year).

Lease/Rentals

- Below budget and below prior year (\$4K vs. \$24K budget and \$14K last year).
- YTD is similar due to reduction in lease rental costs (\$98.8K actual vs. \$202.4K budget and \$175.8K last year).

Depreciation

- Slightly below budget for the month by \$57K and slightly under last year (\$933K vs \$990K budget and \$1.0M last year).
- Year-to-date is similar (\$7.7M actual vs. \$7.9M budget and \$7.9M last year).

Other Operating expense

- Over budget by \$58.4K (\$1.4M Actual vs \$1.3M Budget and \$1.2M last year). The unfavorable variance was primarily due to provider tax expense. We continue to pay more in provider tax expense month to month.
- Year-to-date we are over budget as well and slightly over last year due to Provider Tax costs (\$11.9M Actual vs. \$10.5M Budget and \$10.6M last year).

Bay Area Hospital

Consolidated Income Statement - February 2024

		Month to Date						Year to Date											
		Actual	Budget	Variance	Var %	Prior Year	Variance	Var %	Actual	Budget	Variance	Var %	Prior Year	Variance	Var %				
Gross Patient	Revenue																		
	Inpatient Revenue	27,299,630	22,816,318	4,483,312	19.6%	20,710,145	6,589,485	31.8%	201,770,397	181,685,620	20,084,777	11.1%	162,369,605	39,400,792	24.3%				
	Outpatient Revenue	36,378,045	30,345,702	6,032,342	19.9%	27,644,069	8,733,976	31.6%	268,680,934	251,150,607	17,530,326		211,136,286	57,544,647	27.3%				
Total Gross P	atient Revenue	63,677,674	53,162,020	10,515,654	19.8%	48,354,214	15,323,460	31.7%	470,451,331	432,836,227	37,615,104	8.7%	373,505,892	96,945,439	26.0%				
	Daductions	40 902 502	22 741 614	(7.064.000)	20.09/	22 425 472	(0.360.031)	-25.8%	206 407 922	276 920 751	(20 669 092)	10 70/	240 200 400	(66 100 224)	-27.5%				
	Deductions Bad Debt	40,803,503 2,311,473	33,741,614 253,516	(7,061,888) (2,057,957)	-20.9% -811.8%	32,435,472 (405,605)	(8,368,031) (2,717,078)	-25.8% 669.9%	306,497,833 3,291,812	276,829,751 2,101,989	(29,668,082) (1,189,823)	-10.7% -56.6%	240,388,499 1,931,264	(66,109,334) (1,360,548)	-27.5% -70.4%				
	Charity	243,227	253,516	10,289	4.1%	209,505	(33,722)	-16.1%	1,610,107	2,101,989	491,882	23.4%	2,575,518	965,411	37.5%				
Total Deduction		43,358,203	34,248,646	(9,109,557)	-26.6%	32,239,373	(11,118,830)	-34.5%	311,399,753	281,033,729	(30,366,024)	-10.8%	244,895,282	(66,504,471)	-27.2%				
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Net Healthcar	Other Oper Revenue	20,319,471 345,339	18,913,374 126,719	1,406,097 218,620	7.4% 172.5%	16,114,841 818,583	4,204,630 (473,244)	26.1% -57.8%	159,051,578 2,129,820	151,802,498 1,013,752	7,249,080 1,116,068	4.8% 110.1%	128,610,610 1,705,749	30,440,968 424,071	23.7%				
Total Net Rev		20,664,810	19,040,093	1,624,717	8.5%	16,933,424	3,731,386	22.0%	161,181,398	152,816,250	8,365,148	5.5%	130,316,359	30,865,039	23.7%				
1014111011101	Net to Gross Ratio	32.5%	35.8%	1,021,717	0.070	35.0%	0,701,000	22.070	34.3%	35.3%	0,000,110	0.070	34.9%	00,000,000	20.770				
	Salaries	6,761,158	6,406,631	(354,527)	-5.5%	6,198,810	(562,348)	-9.1%	57,258,982	52,932,672	(4,326,310)	-8.2%	55,092,756	(2,166,226)	-3.9%				
	Contract Labor	1,475,399	2,333,457	858,058	36.8%	2,327,280	851,881	36.6%	15,072,651	19,517,407	4,444,756	22.8%	18,290,652	3,218,001	17.6%				
	Benefits	2,357,269	2,066,559	(290,710)	-14.1%	2,068,817	(288,452)	-13.9%	16,633,275	16,838,092	204,817	1.2%	14,962,327	(1,670,949)	-11.2%				
	Physician & Prof Fee	1,478,503	1,385,901	(92,602)	-6.7%	1,425,340	(53,163)	-3.7%	12,584,415	11,413,606	(1,170,809)	-10.3%	12,311,042	(273,373)	-2.2%				
	Supplies	3,341,695	2,975,004	(366,691)	-12.3%	3,316,941	(24,753)	-0.7%	28,549,336	24,728,584	(3,820,752)	-15.5%	25,976,864	(2,572,472)	-9.9%				
	Purchased Services	1,406,141	1,233,248	(172,893)	-14.0%	1,192,919	(213,223)	-17.9%	11,919,586	10,133,356	(1,786,230)	-17.6%	10,788,028	(1,131,557)	-10.5%				
	Leases/Rentals Depreciation	4,496 933,351	24,260 990,000	19,764 56,649	81.5% 5.7%	14,397 1,020,995	9,901 87,644	68.8% 8.6%	98,866 7,728,129	202,455 7,920,000	103,589 191,871	51.2% 2.4%	175,769 7,952,922	76,902 224,793	43.8% 2.8%				
	Other Oper Expense	1,366,933	1,308,546	(58,387)	-4.5%	1,020,995	(165,397)	-13.8%	11,939,135	10,494,683	(1,444,453)	-13.8%	10,643,265	(1,295,870)	-12.2%				
Total Operatin		19,124,946	18,723,607	(401,339)	-2.1%	18,767,036	(357,910)	-1.9%	161,784,376	154,180,855	(7,603,520)	-4.9%	156,193,626	(5,590,750)	-3.6%				
- Total Operation	ig Exponess	10,121,010	10,120,007	(101,000)	2.170	10,701,000	(007,010)	1.070	101,101,010	101,100,000	(1,000,020)	1.070	100,100,020	(0,000,00)	0.070				
Net Operating	Income	1,539,865	316,486	1,223,378	386.6%	(1,833,612)	3,373,477	-184.0%	(602,978)	(1,364,605)	761,628	-55.8%	(25,877,267)	25,274,289	-97.7%				
	Investment Income	(599,884)	-	(599,884)	0.0%	(1,164,412)	564,528	-48.5%	996,519	-	996,519	0.0%	(1,733,902)	2,730,421	-157.5%				
	Other Nonop Inc(Exp)	83,754	50,000	33,754	67.5%	57,550	26,204	45.5%	867,992	400,000	467,992	117.0%	793,479	74,512	9.4%				
	Interest Expense	(204,722)	(200,000)	(4,722)	2.4%	(197,762)	(6,960)	3.5%	(1,661,059)	(1,600,000)	(61,059)	3.8%	(1,727,805)	66,746	-3.9%				
Net Income	Dell Delt West OD	819,013	166,486	652,527	391.9%	(3,138,236)	3,957,249	-126.1%	(399,526)	(2,564,605)	2,165,079	-84.4%	(28,545,494)	28,145,968	-98.6%				
	Bad Debt % of GR Bad Debt % of NR	3.6% 11.4%	0.5% 1.3%	3.2% 10.0%		-0.8% -2.5%			2.1%	0.5% 1.4%	0.2% 0.7%		0.5% 1.5%						
	Bad Debt/Charity % of GR	4.0%	1.0%	3.1%		-0.4%			1.0%	1.4%	0.1%		1.2%						
	Contractual %	-68.1%	-64.4%	-3.7%		-66.7%			-66.2%	-64.9%	-1.3%		-65.6%						
	Operating Margin	7.5%	1.7%	5.8%	348.3%	-10.8%	18.3%		-0.4%	-0.9%	0.5%	-58.1%	-19.9%	19.48%	-98.1%				
	Net Margin %	4.0%	0.9%	3.1%	353.3%	-18.5%	22.5%	-121.4%	-0.2%	-1.7%	1.4%	-85.2%	-21.9%	21.66%	-98.9%				
	Operating EBIDTA	2,473,216	1,306,486	1,166,729	89.3%	(812,617)	3,285,833	-404.4%	7,125,151	6,555,395	569,756	8.7%	(17,924,345)	25,049,496	-139.8%				
	Operating EBIDTA %	12.0%	6.9%	5.1%	74.4%	-4.8%	16.8%		4.4%	4.3%	0.1%	3.1%	-13.8%	18.18%	-132.1%				
	EBIDTA %	1,957,086	1,356,486 7.1%	600,600 2.3%	44.3% 32.9%	(1,919,479) -11.3%	3,876,565 20.8%	-202.0%	8,989,662 5,6%	6,955,395 4.6%	2,034,267 1.0%	29.2% 22.5%	(18,864,767) -14.5%	27,854,429 20.05%	-147.7% -138.5%				
	Discharges	537	507	30	5.9%	452	85	18.8%	4,369	4,267	102	2.4%	3,404	965	28.3%				
	Patient Days	2.253	2,028	225	11.1%	1,798	455	25.3%	18,474	17,064	1,410	8.3%			26.3%				
	Adjusted Days	5.255	4.724	531	11.2%	4.198	1,057			11,004									
	Adjusted Discharges	1,253	1,181					25.2%	43.074	40.653	2.421	6.0%	14,632 33.659	3,842 9.416	28.0%				
Per Adjusted I	Day			71	6.0%	1,055	1,037	25.2% 18.7%	43,074 10,187	40,653 10,165					28.0% 30.1%				
		4.20	4.00	71 7.51	6.0% 1.88	1,055 3.98	197	18.7%	10,187	10,165	2,421 21	6.0%	33,659	9,416 2,356	30.1%				
	Net Rev Incl BD/APD	3,867	4.00 4,003	7.51 (137)	1.88 -3.4%	3.98 3,839	197	0.7%	10,187 3,692	10,165 3,734	2,421 21 (42)	6.0% 0.2%	33,659 7,830 3,821	9,416 2,356 (129)	-3.4%				
	SWB/APD	3,867 2,016	4.00 4,003 2,287	7.51 (137) 272	1.88 -3.4% 11.9%	3,98 3,839 2,524	197 28 (508)	0.7% -20.1%	10,187 3,692 2,065	3,734 2,196	2,421 21 (42) 131	6.0% 0.2% -1.1% 6.0%	33,659 7,830 3,821 2,625	9,416 2,356 (129) (559)	-3.4% -21.3%				
	SWB/APD Salary/APD	3,867 2,016 1,567	4.00 4,003 2,287 1,850	7.51 (137) 272 283	1.88 -3.4% 11.9% 15.3%	3.98 3,839 2,524 2,031	28 (508) (464)	0.7% -20.1% -22.8%	3,692 2,065 1,679	3,734 2,196 1,782	2,421 21 (42) 131 103	6.0% 0.2% -1.1% 6.0% 5.8%	33,659 7,830 3,821 2,625 2,180	9,416 2,356 (129) (559) (501)	-3.4% -21.3% -23.0%				
	SWB/APD Salary/APD Supply Cost/APD	3,867 2,016 1,567 636	4.00 4,003 2,287 1,850 630	7.51 (137) 272 283 (6)	1.88 -3.4% 11.9% 15.3% -1.0%	3.98 3,839 2,524 2,031 790	28 (508) (464) (154)	0.7% -20.1% -22.8% -19.5%	3,692 2,065 1,679 663	3,734 2,196 1,782 608	2,421 21 (42) 131 103 (55)	6.0% 0.2% -1.1% 6.0% 5.8% -9.0%	33,659 7,830 3,821 2,625 2,180 772	9,416 2,356 (129) (559) (501) (109)	-3.4% -21.3% -23.0% -14.1%				
Por Adjusted I	SWB/APD Salary/APD Supply Cost/APD Other Expense/APD	3,867 2,016 1,567	4.00 4,003 2,287 1,850	7.51 (137) 272 283	1.88 -3.4% 11.9% 15.3%	3.98 3,839 2,524 2,031	28 (508) (464)	0.7% -20.1% -22.8%	3,692 2,065 1,679	3,734 2,196 1,782	2,421 21 (42) 131 103	6.0% 0.2% -1.1% 6.0% 5.8%	33,659 7,830 3,821 2,625 2,180	9,416 2,356 (129) (559) (501)	-3.4% -21.3% -23.0%				
Per Adjusted l	SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Discharge	3,867 2,016 1,567 636 541	4.00 4,003 2,287 1,850 630 570	7.51 (137) 272 283 (6) 29	1.88 -3.4% 11.9% 15.3% -1.0% 5.1%	3.98 3,839 2,524 2,031 790 626	28 (508) (464) (154) (84)	0.7% -20.1% -22.8% -19.5% -13.5%	10,187 3,692 2,065 1,679 663 569	3,734 2,196 1,782 608 539	2,421 21 (42) 131 103 (55) (30)	-1.1% 6.0% 5.8% -9.0% -5.6%	33,659 7,830 3,821 2,625 2,180 772 682	9,416 2,356 (129) (559) (501) (109) (113)	-3.4% -21.3% -23.0% -14.1% -16.5%				
Per Adjusted	SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Discharge Net Rev Incl BD/Adj DC	3,867 2,016 1,567 636 541	4.00 4,003 2,287 1,850 630 570	7.51 (137) 272 283 (6) 29	1.88 -3.4% 11.9% 15.3% -1.0% 5.1%	3.98 3,839 2,524 2,031 790 626	28 (508) (464) (154) (84)	18.7% 0.7% -20.1% -22.8% -19.5% -13.5% 6.2%	3,692 2,065 1,679 663 569	10,165 3,734 2,196 1,782 608 539	2,421 21 (42) 131 103 (55) (30)	6.0% 0.2% -1.1% 6.0% 5.8% -9.0% -5.6%	33,659 7,830 3,821 2,625 2,180 772 682	9,416 2,356 (129) (559) (501) (109) (113)	-3.4% -21.3% -23.0% -14.1% -16.5%				
Per Adjusted I	SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Discharge	3,867 2,016 1,567 636 541	4.00 4,003 2,287 1,850 630 570	7.51 (137) 272 283 (6) 29	1.88 -3.4% 11.9% 15.3% -1.0% 5.1%	3.98 3,839 2,524 2,031 790 626	28 (508) (464) (154) (84)	0.7% -20.1% -22.8% -19.5% -13.5%	10,187 3,692 2,065 1,679 663 569	3,734 2,196 1,782 608 539	2,421 21 (42) 131 103 (55) (30)	-1.1% 6.0% 5.8% -9.0% -5.6%	33,659 7,830 3,821 2,625 2,180 772 682	9,416 2,356 (129) (559) (501) (109) (113)	-3.4% -21.3% -23.0% -14.1% -16.5%				
Per Adjusted l	SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Discharge Net Rev Incl BD/Adj DC SWB/Adj DC	3,867 2,016 1,567 636 541 16,222 8,458	4.00 4,003 2,287 1,850 630 570 16,011 9,148	7.51 (137) 272 283 (6) 29 212 690	1.88 -3.4% 11.9% 15.3% -1.0% 5.1% 1.3% 7.5%	3.98 3,839 2,524 2,031 790 626 15,270 10,039	28 (508) (464) (154) (84) 952 (1,582)	18.7% 0.7% -20.1% -22.8% -19.5% -13.5% 6.2% -15.8%	10,187 3,692 2,065 1,679 663 569 15,613 8,733	10,165 3,734 2,196 1,782 608 539 14,933 8,784	2,421 21 (42) 131 103 (55) (30) 680 50	6.0% 0.2% -1.1% 6.0% 5.8% -9.0% -5.6% 4.6% 0.6%	33,659 7,830 3,821 2,625 2,180 772 682 16,425 11,282	9,416 2,356 (129) (559) (501) (109) (113) (811) (2,549)	30.1% -3.4% -21.3% -23.0% -14.1% -16.5% -4.9% -22.6%				
	SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Discharge Net Rev Incl BD/Adj DC SWB/Adj DC Salary/Adj DC Supply Cost/Adj DC Other Expense/Adj DC	3,867 2,016 1,567 636 541 16,222 8,458 6,576	4.00 4,003 2,287 1,850 630 570 16,011 9,148 7,399	7.51 (137) 272 283 (6) 29 212 690 823	1.88 -3.4% 11.9% 15.3% -1.0% 5.1% 1.3% 7.5% 11.1%	3.98 3,839 2,524 2,031 790 626 15,270 10,039 8,079	197 28 (508) (464) (154) (84) 952 (1,582) (1,503)	0.7% -20.1% -22.8% -19.5% -13.5% -6.2% -15.8% -18.6%	10,187 3,692 2,065 1,679 663 569 15,613 8,733 7,101	10,165 3,734 2,196 1,782 608 539 14,933 8,784 7,127	2,421 21 (42) 131 103 (55) (30) 680 50 27	6.0% 0.2% -1.1% 6.0% 5.8% -9.0% -5.6% -4.6% 0.6% 0.4%	33,659 7,830 3,821 2,625 2,180 772 682 16,425 11,282 9,372	9,416 2,356 (129) (559) (501) (109) (113) (811) (2,549) (2,271)	30.1% -3.4% -21.3% -23.0% -14.1% -16.5% -4.9% -22.6% -24.2%				
Per Adjusted I	SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Discharge Net Rev Incl BD/Adj DC SWB/Adj DC Salary/Adj DC Supply Cost/Adj DC Other Expense/Adj DC	3,867 2,016 1,567 636 541 16,222 8,458 6,576 2,668 2,272	4.00 4,003 2,287 1,850 630 570 16,011 9,148 7,399 2,518 2,281	7.51 (137) 272 283 (6) 29 212 690 823 (149) 9	1.88 -3.4% 11.9% 15.3% -1.0% 5.1% 1.3% 7.5% 11.1% -5.9%	3.98 3.839 2,524 2,031 790 626 15,270 10,039 8,079 3,143 2,489	197 28 (508) (464) (154) (84) 952 (1,582) (1,503) (475) (217)	18.7% 0.7% -20.1% -22.8% -19.5% -13.5% 6.2% -15.8% -18.6% -15.1%	3,692 2,065 1,679 663 569 15,613 8,733 7,101 2,803 2,407	10,165 3,734 2,196 1,782 608 539 14,933 8,784 7,127 2,433 2,155	2,421 21 (42) 131 103 (55) (30) 680 50 27 (370) (252)	6.0% 0.2% -1.1% 6.0% 5.8% -9.0% -5.6% -4.6% 0.6% 0.4% -15.2%	33,659 7,830 3,821 2,625 2,180 772 682 16,425 11,282 9,372 3,317 2,931	9,416 2,356 (129) (559) (501) (109) (113) (811) (2,549) (2,271) (515) (524)	30.1% -3.4% -21.3% -23.0% -14.1% -16.5% -4.9% -22.6% -24.2% -15.5%				
	SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Discharge Net Rev Incl BD/Adj DC SWB/Adj DC Salary/Adj DC Supply Cost/Adj DC Other Expense/Adj DC renue SWB	3,867 2,016 1,567 636 541 16,222 8,458 6,576 2,668 2,272	4.00 4,003 2,287 1,850 630 570 16,011 9,148 7,399 2,518 2,281	7.51 (137) 272 283 (6) 29 212 690 823 (149) 9	1.88 -3.4% 11.9% 15.3% -1.0% 5.1% 1.3% 7.5% 11.1% -5.9%	3,98 3,839 2,524 2,031 790 626 15,270 10,039 8,079 3,143 2,489	197 28 (508) (464) (154) (84) 952 (1,582) (1,503) (475) (217)	18.7% 0.7% -20.1% -22.8% -19.5% -13.5% 6.2% -15.8% -18.6% -15.1%	10,187 3,692 2,065 1,679 663 569 15,613 8,733 7,101 2,803 2,407 55.9%	10,165 3,734 2,196 1,782 608 539 14,933 8,784 7,127 2,433 2,155 58.8%	2,421 21 (42) 131 103 (55) (30) 680 50 27 (370) (252)	6.0% 0.2% -1.1% 6.0% 5.8% -9.0% -5.6% -4.6% 0.6% 0.4% -15.2%	33,659 7,830 3,821 2,625 2,180 772 682 16,425 11,282 9,372 3,317 2,931	9,416 2,356 (129) (559) (501) (109) (113) (811) (2,549) (2,271) (515) (524)	30.1% -3.4% -21.3% -23.0% -14.1% -16.5% -4.9% -22.6% -24.2% -15.5%				
	SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Discharge Net Rev Incl BD/Adj DC SWB/Adj DC Salary/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Other Expense/Adj DC SWB SWB Supplies	3,867 2,016 1,567 636 541 16,222 8,458 6,576 2,668 2,272	4.00 4,003 2,287 1,850 630 570 16,011 9,148 7,399 2,518 2,281	7.51 (137) 272 283 (6) 29 212 690 823 (149) 9	1.88 -3.4% 11.9% 15.3% -1.0% 5.1% 1.3% 7.5% 11.1% -5.9%	3.98 3.839 2.524 2.031 790 626 15,270 10,039 8.079 3.143 2.489	197 28 (508) (464) (154) (84) 952 (1,582) (1,503) (475) (217) 13.6% 4.1%	18.7% 0.7% -20.1% -22.8% -19.5% -13.5% 6.2% -15.8% -18.6% -15.1%	10,187 3,692 2,065 1,679 663 569 15,613 8,733 7,101 2,803 2,407 55.9% 17.9%	10,165 3,734 2,196 1,782 608 539 14,933 8,784 7,127 2,433 2,155 58.8% 16.3%	2,421 21 (42) 131 103 (55) (30) 680 50 27 (370) (252) 2.9% -1.7%	6.0% 0.2% -1.1% 6.0% 5.8% -9.0% -5.6% -4.6% 0.6% 0.4% -15.2%	33,659 7,830 3,821 2,625 2,180 772 682 16,425 11,282 9,372 3,317 2,931	9,416 2,356 (129) (559) (501) (109) (113) (811) (2,549) (2,271) (515) (524) 12.8% 2.2%	30.1% -3.4% -21.3% -23.0% -14.1% -16.5% -4.9% -22.6% -24.2% -15.5%				
	SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Discharge Net Rev Incl BD/Adj DC SWB/Adj DC Salary/Adj DC Supply Cost/Adj DC Other Expense/Adj DC renue SWB	3,867 2,016 1,567 636 541 16,222 8,458 6,576 2,668 2,272	4.00 4,003 2,287 1,850 630 570 16,011 9,148 7,399 2,518 2,281	7.51 (137) 272 283 (6) 29 212 690 823 (149) 9	1.88 -3.4% 11.9% 15.3% -1.0% 5.1% 1.3% 7.5% 11.1% -5.9%	3,98 3,839 2,524 2,031 790 626 15,270 10,039 8,079 3,143 2,489	197 28 (508) (464) (154) (84) 952 (1,582) (1,503) (475) (217)	18.7% 0.7% -20.1% -22.8% -19.5% -13.5% 6.2% -15.8% -18.6% -15.1%	10,187 3,692 2,065 1,679 663 569 15,613 8,733 7,101 2,803 2,407 55.9%	10,165 3,734 2,196 1,782 608 539 14,933 8,784 7,127 2,433 2,155 58.8%	2,421 21 (42) 131 103 (55) (30) 680 50 27 (370) (252)	6.0% 0.2% -1.1% 6.0% 5.8% -9.0% -5.6% -4.6% 0.6% 0.4% -15.2%	33,659 7,830 3,821 2,625 2,180 772 682 16,425 11,282 9,372 3,317 2,931	9,416 2,356 (129) (559) (501) (109) (113) (811) (2,549) (2,271) (515) (524)	30.1% -3.4% -21.3% -23.0% -14.1% -16.5% -4.9% -22.6% -24.2% -15.5%				
Pct of Net Rev	SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Discharge Net Rev Incl BD/Adj DC SWB/Adj DC Salary/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Other Expense/Adj DC SWB SWB Supplies	3,867 2,016 1,567 636 541 16,222 8,458 6,576 2,668 2,272 52,1% 16,4% 14,0%	4.00 4,003 2,287 1,850 630 570 16,011 9,148 7,399 2,518 2,281 57.1% 15.7% 14.2%	7.51 (137) 272 283 (6) 29 212 690 823 (149) 9	1.88 -3.4% -11.9% -15.3% -1.0% -5.1% -1.3% -7.5% -1.1.1% -5.9% -0.4%	3.98 3.839 2.524 2.031 790 626 15,270 10,039 8.079 3.143 2.489 65.7% 20.6% 16.3%	197 28 (508) (464) (154) (644) 952 (1,582) (1,503) (475) (217) 13.6% 4.1% 2.3%	18.7% 0.7% -20.1% -22.8% -19.5% -13.5% 6.2% -15.8% -18.6% -15.1% -8.7%	10,187 3,692 2,065 1,679 663 569 15,613 8,733 7,101 2,803 2,407 55.9% 17,9% 15,4%	10,165 3,734 2,196 1,782 608 539 14,933 8,784 7,127 2,433 2,155 58.8% 16.3%	2,421 21 (42) 131 103 (55) (30) 680 50 27 (370) (252) 2.9% -1.7% -1.0%	6.0% 0.2% -1.1% 6.0% 5.8% -9.0% -5.6% 0.6% 0.4% -11.7%	33,659 7,830 3,821 2,625 2,180 772 682 16,425 11,282 9,372 9,372 2,931 68.7% 20.2% 17.8%	9,416 2,356 (129) (559) (501) (109) (113) (811) (2,549) (2,271) (515) (524) 12.8% 2.2%	30.1% -3.4% -21.3% -23.0% -14.1% -16.5% -4.9% -22.6% -24.2% -15.5% -17.9%				
Pct of Net Rev	SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Discharge Net Rev Incl BD/Adj DC SWB/Adj DC Salary/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Other Expense/Adj DC Other Expense/Supply Cost/Adj DC Other Expense/Supply Cost/Adj DC Other Expense/Supplies Other Expense Total Salary FTE's Total Contract FTE's	3,867 2,016 1,567 636 541 16,222 8,458 6,576 2,668 2,272 52.1% 14.0%	4.00 4,003 2,287 1,850 630 570 16,011 9,148 7,399 2,518 2,281 57.1% 15.7% 14.2%	7.51 (137) 272 283 (6) 29 212 690 823 (149) 9 5.0% -0.7% 0.2%	1.88 -3.4% -1.9% 15.3% -1.0% 5.1% 1.3% 7.5% 11.1% -5.9% 0.4%	3.98 3.839 2.524 2.031 790 626 15,270 10,039 8,079 3,143 2,489 65.7% 20.6% 16.3%	197 28 (508) (464) (154) (84) 952 (1,582) (1,503) (475) (217) 13.6% 4.1% 2.3%	18.7% 0.7% -20.1% -22.8% -19.5% -13.5% 6.2% -15.8% -15.1% -8.7% 10.5% 13.2%	10,187 3,692 2,065 1,679 663 569 15,613 8,733 7,101 2,803 2,407 55.9% 17.9% 15.4% 855.30 99.17	10,165 3,734 2,196 1,782 608 539 14,933 8,784 7,127 2,433 2,155 58.8% 16.3% 14.4% 837.01 63.81	2,421 21 (42) 131 103 (55) (30) 680 50 27 (370) (252) 2.9% -1.7% -1.0%	6.0% 0.2% -1.1% 6.0% 5.8% -9.0% -5.6% 0.6% 0.4% -15.2% -11.7%	33,659 7,830 3,821 2,625 2,180 772 682 16,425 11,282 9,372 2,931 68.7% 20,2% 17.8%	9,416 2,356 (129) (559) (501) (109) (113) (811) (2,549) (2,271) (515) (524) 12.8% 2.2% 2.4%	30.1% -3.4% -21.3% -23.0% -14.1% -16.5% -4.9% -22.6% -24.2% -15.5% -17.9% -1.9% -1.9%				
Pct of Net Rev	SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Discharge Net Rev Incl BD/Adj DC SWB/Adj DC Salary/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Other Expense/Adj DC Other Expense/Adj DC renue SWB Supplies Other Expense Total Salary FTE's Total Contract FTE's Total Facility Paid FTEs	3,867 2,016 1,567 636 541 16,222 8,458 6,576 2,668 2,272 52.1% 16.4% 14.0%	4.00 4,003 2,287 1,850 630 570 16,011 9,148 7,399 2,518 2,281 57.1% 15.7% 14.2%	7.51 (137) 272 283 (6) 29 212 690 823 (149) 9 5.0% -0.7% 0.2% 70.19 (21.63) 48.55	1.88 -3.4% -11.9% -15.3% -1.0% -1.0% -1.3% -7.5% -1.11% -5.9% 0.4% 8.4% -34.5% -5.4%	3,98 3,839 2,524 2,031 790 626 15,270 10,039 8,079 3,143 2,489 65,7% 20,6% 16,3%	197 28 (508) (464) (154) (84) 952 (1,582) (1,503) (475) (217) 13.6% 4.1% 2.3% 89.49 12.84 102.32	18.7% 0.7% -20.1% -22.8% -19.5% -13.5% 6.2% -15.8% -15.1% -8.7% 10.5% 13.2% 10.7%	10,187 3,692 2,065 1,679 663 569 15,613 8,733 7,101 2,803 2,407 55,9% 17,9% 15,4% 855.30 99.17 954.46	10,165 3,734 2,196 1,782 608 539 14,933 8,784 7,127 2,433 2,155 58.8% 16.3% 14.4% 837.01 63.81 900.82	2,421 21 (42) 131 103 (55) (30) 680 50 27 (370) (252) 2.9% -1.7% -1.0% (18.29) (35.35) (53.65)	6.0% 0.2% -1.1% 6.0% 5.8% -9.0% -5.6% -4.6% 0.6% -15.2% -11.7%	33,659 7,830 3,821 2,625 2,180 772 682 16,425 11,282 9,372 3,317 2,931 68.7% 20.2% 17.8%	9,416 2,356 (129) (559) (501) (109) (113) (811) (2,549) (2,271) (515) (524) 12.8% 2.2% 2.4% (15.75) (15.94) (31.69)	30.1% -3.4% -21.3% -23.0% -14.1% -16.5% -4.9% -22.6% -24.2% -15.5% -17.9% -1.9% -19.2% -3.4%				
Pct of Net Rev	SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Discharge Net Rev Incl BD/Adj DC SWB/Adj DC Salary/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Other Expense/Adj DC Tenue SWB Supplies Other Expense Total Salary FTE's Total Contract FTE's Total Facility Paid FTEs Paid FTE per AOB	3,867 2,016 1,567 636 541 16,222 8,458 6,576 2,668 2,272 52.1% 16.4% 14.0%	4.00 4,003 2,287 1,850 630 570 16,011 9,148 7,399 2,518 2,281 57.1% 15.7% 14.2%	7.51 (137) 272 283 (6) 29 212 690 823 (149) 9 5.0% -0.7% 0.2% 70.19 (21.63) 48.55 0.83	1.88 -3.4% -11.9% -15.3% -1.0% -5.1% 1.3% -7.5% -1.1.1% -5.9% -0.4% 8.4% -34.5% -5.4% -5.9%	3,98 3,839 2,524 2,031 790 626 15,270 10,039 8,079 3,143 2,489 65.7% 20.6% 16.3%	197 28 (508) (464) (154) (84) 952 (1,582) (1,583) (475) (217) 13.6% 4.1% 2.3% 89.49 12.84 102.32 1.66	18.7% 0.7% -20.1% -22.8% -19.5% -13.5% 6.2% -15.8% -18.6% -15.1% -8.7% 10.5% 13.2% 10.7% 26.2%	10,187 3,692 2,065 1,679 663 569 15,613 8,733 7,101 2,803 2,407 55,9% 17,9% 15,4% 855,30 99,17 954,46 5,41	10,165 3,734 2,196 1,782 608 539 14,933 8,784 7,127 2,433 2,155 58.8% 14.4% 837.01 63.81 900.82 5,41	2,421 21 (42) 131 103 (55) (30) 680 50 27 (370) (252) 2,9% -1.7% -1.0% (18.29) (35.35) (53.65) 0.00	6.0% 0.2% -1.1% 6.0% 5.8% -9.0% -5.6% 0.6% 0.4% -11.7% -2.2% -55.4% -6.0% 0.0%	33,659 7,830 3,821 2,625 2,180 772 682 16,425 11,282 9,372 2,931 68.7% 20.2% 17.8%	9,416 2,356 (129) (559) (501) (109) (113) (811) (2,549) (2,271) (515) (524) 12,8% 2,2% 2,4% (15,75) (15,94) (31,69) 1,26	30.1% -3.4% -21.3% -23.0% -14.1% -16.5% -4.9% -22.6% -24.2% -15.5% -17.9% -19.2% -3.4% 18.8%				
Pct of Net Rev	SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Discharge Net Rev Incl BD/Adj DC SWB/Adj DC Salary/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Other Expense/Adj DC Other Expense/Adj DC renue SWB Supplies Other Expense Total Salary FTE's Total Contract FTE's Total Facility Paid FTEs	3,867 2,016 1,567 636 541 16,222 8,458 6,576 2,668 2,272 52,1% 14.0% 765.85 84.32 850.17 4,89 \$ 58.62	4.00 4,003 2,287 1,850 630 570 16,011 9,148 7,399 2,518 2,281 57.1% 15.7% 14.2%	7.51 (137) 272 283 (6) 29 212 690 823 (149) 9 5.0% -0.7% 0.2% 70.19 (21.63) 48.55	1.88 -3.4% 11.9% 15.3% -1.0% 5.1% 1.3% 7.5% 11.1% -5.9% 0.4%	3,98 3,839 2,524 2,031 790 626 15,270 10,039 8,079 3,143 2,489 65.7% 20.6% 16.3%	197 28 (508) (464) (154) (84) 952 (1,582) (1,503) (475) (217) 13.6% 4.1% 2.3% 89.49 12.84 102.32	18.7% 0.7% -20.1% -22.8% -19.5% -13.5% 6.2% -15.8% -15.1% -8.7% 10.5% 13.2% 10.7%	10,187 3,692 2,065 1,679 663 569 15,613 8,733 7,101 2,803 2,407 55,9% 17,9% 15,4% 855,30 99.17 954,46 5,41 \$ 54,50	10,165 3,734 2,196 1,782 608 539 14,933 8,784 7,127 2,433 2,155 58.8% 16.3% 14.4% 837.01 63.81 900.82	2,421 21 (42) 131 103 (55) (30) 680 50 27 (370) (252) 2.9% -1.7% -1.0% (18.29) (35.35) (53.65)	6.0% 0.2% -1.1% 6.0% 5.8% -9.0% -5.6% 0.6% 0.4% -15.2% -55.4% -6.0% 0.0% 5.8%	33,659 7,830 3,821 2,625 2,180 772 682 16,425 11,282 9,372 2,931 68.7% 20.2% 17.8%	9,416 2,356 (129) (559) (501) (109) (113) (811) (2,549) (2,271) (515) (524) 12.8% 2.2% 2.4% (15.75) (15.94) (31.69)	30.1% -3.4% -21.3% -23.0% -14.1% -16.5% -4.9% -22.6% -24.2% -15.5% -17.9% -1.9% -19.2% -3.4%				

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	2023 FebMTD	2023 MarMTD	2023 AprMTD	2023 MayMTD	2023 JunMTD	2023 JuIMTD	2023 AugMTD	2023 SepMTD	2023 OctMTD	2023 NovMTD	2023 DecMTD	2024 JanMTD	2024 FebMTD
Gross Patient Revenue	rebivi I D	IVIATIVITU	Аргитъ	WayWID	JUNINTO	JuliviTD	AuginTD	Зерій Г	OCUMID	NOVIVITO	Decivito	Janivi I D	rebivi 1 D
Inpatient Revenue	20,710,145	21,088,768	20,839,409	19,986,049	20,626,783	22,282,749	23,058,662	23,920,818	25,765,588	25,501,603	26,680,023	27,261,325	27,299,630
Outpatient Revenue	27,644,069	31,028,139	27,750,060	31,943,769	30,899,007	30,674,327	35,035,819	31,012,110	32,586,040	35,656,501	33,530,554	33,807,538	36,378,045
Total Gross Patient Revenue	48,354,214	52,116,907	48,589,469	51,929,818	51,525,790	52,957,076	58,094,481	54,932,928	58,351,628	61,158,104	60,210,577	61,068,863	63,677,674
Deductions	32,435,472	33,072,230	29,566,270	33,282,812	29,963,512	34,400,071	37,710,946	33,490,589	39,809,926	41,397,280	40,352,704	38,532,815	40,803,503
Bad Debt	(405,605)	1,035,073	(262,640)	135,463	(241,594)	625,458	(130,292)	1,337,656	(1,272,295)	149,534	14,632	255,645	2,311,473
Charity	209.505	300.082	332,402	266.039	226.317	77.946	241.923	139,427	181.976	54.946	360.593	310.069	243.227
Total Deductions	32,239,373	34,407,385	29,636,032	33,684,313	29,948,235	35,103,475	37,822,577	34,967,673	38,719,607	41,601,760	40,727,929	39,098,529	43,358,203
Net Healthouse December	16,114,841	17,709,522	18,953,437	40.045.505	21,577,555	17,853,601	20,271,904	40.005.055	19,632,021	19,556,344	19,482,648	21,970,334	20,319,471
Net Healthcare Revenue Other Oper Revenue	818,583	253.437	203.908	18,245,505 178,159	175,345	174.781	215.641	19,965,255 236,561	236.850	257.021	342.147	321.481	345.339
Total Net Revenue	16,933,424	17,962,959	19,157,345	18,423,663	21,752,901	18,028,382	20,487,545	20,201,816	19,868,871	19,813,365	19,824,795	22,291,815	20,664,810
Expenses	35.0%	34.5%	39.4%	35.5%	42.2%	34.0%	35.3%	36.8%	34.1%	32.4%	32.9%	36.5%	32.5%
Salaries	6,198,810	6,902,484	6,370,387	7,224,173	6,978,563	7,005,968	7,722,158	7,061,385	7,162,219	7,116,440	7,174,841	7,254,813	6,761,158
Contract Labor	2,327,280	2,624,324	2,357,975	1,515,548	2.318.163	1,409,714	1,979,237	2,013,695	1,721,116	2,294,094	1,928,366	2.251.031	1,475,399
Benefits	2,068,817	2,236,208	2,245,163	2,427,019	3,805,555	1,846,065	1,838,697	1,962,258	2,219,463	2,093,108	1,638,894	2,677,522	2,357,269
Physician & Prof Fee	1,425,340	1,365,276	1,646,570	1,702,490	1,688,136	1,424,560	1,290,550	1,769,147	1,815,527	1,691,829	1,514,980	1,599,320	1,478,503
Supplies	3,316,941	3,061,350	3,314,555	3,838,565	4,545,658	3,356,422	3,425,040	3,608,148	3,189,337	4,364,495	3,254,080	4,010,119	3,341,695
Purchased Services	1,192,919	1,232,713	1,528,901	1,783,110	1,670,425	1,459,345	1,174,580	1,663,255	1,538,667	1,511,125	1,502,030	1,664,442	1,406,141
Leases/Rentals	14,397	7,127	10,073	21,397	15,000	19,486	5,132	19,294	15,832	10,575	10,367	13,683	4,496
Depreciation	1,020,995	988,299	972,436	1,150,360	998,274	982,555	985,298	980,279	979,692	978,032	947,867	941,053	933,351
Other Oper Expense	1,201,536	1,384,052	1,451,844	1,407,522	1,441,300	1,362,847	1,455,396	1,562,641	1,360,314	1,471,353	1,778,960	1,580,690	1,366,933
Total Operating Expenses	18,767,036	19,801,833	19,897,905	21,070,183	23,461,075	18,866,962	19,876,088	20,640,103	20,002,167	21,531,052	19,750,385	21,992,673	19,124,946
Net Operating Income	(1,833,612)	(1,838,874)	(740,559)	(2,646,520)	(1,708,174)	(838,581)	611,457	(438,287)	(133,296)	(1,717,687)	74,410	299,142	1,539,865
Investment Income	(1,164,412)	1,063,050	316,012	(348,569)	(388,514)	21,403	(159,061)	(962,170)	(488,294)	1,654,176	1,595,056	(64,707)	(599,884)
Other Nonop Inc(Exp)	57,550	71,775	147,051	134,018	193,689	45,781	205,581	43,457	58,352	93,389	232,272	105,405	83,754
Interest Expense	(197,762)	(206,012)	(200,255)	(204,321)	(197,414)	(202,958)	(201,896)	(195,643)	(207,238)	(215,762)	(214,239)	(218,601)	(204,722)
Net Income	(3,138,236)	(910,061)	(477,752)	(3,065,392)	(2,100,414)	(974,354)	456,081	(1,552,643)	(770,476)	(185,884)	1,687,499	121,238	819,013
Operating Margin %	-10.8%	-10.2%	-3.9%	-14.4%	-7.9%	-4.7%	3.0%	-2.2%	-0.7%	-8.7%	0.4%	1.3%	7.5%
operating margin 70													
Net Margin %	-18.5%	-5.1%	-2.5%	-16.6%	-9.7%	-5.4%	2.2%	-7.7%	-3.9%	-0.9%	8.5%	0.5%	4.0%
Net Margin % Operating EBIDA	-18.5% (812,617)	-5.1% (850,575)	-2.5% 231,877	(1,496,160)	(709,900)	-5.4% 143,974	2.2% 1,596,755	-7.7% 541,992	846,396	-0.9% (739,655)	1,022,277	1,240,195	4.0% 2,473,216
Net Margin % Operating EBIDA Operating EBIDA %	-18.5% (812,617) -4.8%	-5.1% (850,575) -4.7%	-2.5% 231,877 1.2%	(1,496,160) -8.1%	(709,900) -3.3%	-5.4% 143,974 0.8%	2.2% 1,596,755 7.8%	-7.7% 541,992 2.7%	846,396 4.3%	-0.9% (739,655) -3.7%	1,022,277 5.2%	1,240,195 5.6%	4.0% 2,473,216 12.0%
Net Margin % Operating EBIDA Operating EBIDA % EBDITA Margin	-18.5% (812,617) -4.8% -11.3%	-5.1% (850,575) -4.7% 1.6%	-2.5% 231,877 1.2% 3.6%	(1,496,160) -8.1% -9.3%	(709,900) -3.3% -4.2%	-5.4% 143,974 0.8% 1.2%	2.2% 1,596,755 7.8% 8.0%	-7.7% 541,992 2.7% -1.9%	846,396 4.3% 2.1%	-0.9% (739,655) -3.7% 5.1%	1,022,277 5.2% 14.4%	1,240,195 5.6% 5.7%	4.0% 2,473,216 12.0% 9.5%
Net Margin % Operating EBIDA Operating EBIDA % EBDITA Margin Discharges	-18.5% (812,617) -4.8% -11.3% 452	-5.1% (850,575) -4.7% 1.6% 494	-2.5% 231,877 1.2% 3.6% 478	(1,496,160) -8.1% -9.3% 460	(709,900) -3.3% -4.2% 512	-5.4% 143,974 0.8% 1.2% 490	2.2% 1,596,755 7.8% 8.0% 539	-7.7% 541,992 2.7% -1.9% 528	846,396 4.3% 2.1% 568	-0.9% (739,655) -3.7% 5.1% 552	1,022,277 5.2% 14.4% 571	1,240,195 5.6% 5.7% 584	4.0% 2,473,216 12.0% 9.5% 537
Net Margin % Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days	-18.5% (812,617) -4.8% -11.3% 452 1,798	-5.1% (850,575) -4.7% 1.6% 494 1,936	-2.5% 231,877 1.2% 3.6% 478 1,942	(1,496,160) -8.1% -9.3% 460 1,760	(709,900) -3.3% -4.2% 512 1,947	-5.4% 143,974 0.8% 1.2% 490 1,900	2.2% 1,596,755 7.8% 8.0% 539 2,157	-7.7% 541,992 2.7% -1.9% 528 2,273	846,396 4.3% 2.1% 568 2,511	-0.9% (739,655) -3.7% 5.1% 552 2,355	1,022,277 5.2% 14.4% 571 2,332	1,240,195 5.6% 5.7% 584 2,693	4.0% 2,473,216 12.0% 9.5% 537 2,253
Net Margin % Operating EBIDA Operating EBIDA % EBUTA Margin Discharges Patient Days Adjusted Days	-18.5% (812,617) -4.8% -11.3% 452 1,798 4,198	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528	(1,496,160) -8.1% -9.3% 460 1,760 4,573	(709,900) -3.3% -4.2% 512 1,947 4,864	-5.4% 143,974 0.8% 1.2% 490 1,900 4,516	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434	-7.7% 541,992 2.7% -1.9% 528 2,273 5,220	846,396 4.3% 2.1% 568 2,511 5,687	-0.9% (739,655) -3.7% 5.1% 552 2,355 5,648	1,022,277 5.2% 14.4% 571 2,332 5,263	1,240,195 5.6% 5.7% 584 2,693 6,033	4.0% 2,473,216 12.0% 9.5% 537 2,253 5,255
Net Margin % Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges	-18.5% (812,617) -4.8% -11.3% 452 1,798	-5.1% (850,575) -4.7% 1.6% 494 1,936	-2.5% 231,877 1.2% 3.6% 478 1,942	(1,496,160) -8.1% -9.3% 460 1,760	(709,900) -3.3% -4.2% 512 1,947	-5.4% 143,974 0.8% 1.2% 490 1,900 4,516 1,165	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434 1,358	-7.7% 541,992 2.7% -1.9% 528 2,273 5,220 1,213	846,396 4.3% 2.1% 568 2,511 5,687 1,286	-0.9% (739,655) -3.7% 5.1% 552 2,355 5,648 1,324	1,022,277 5.2% 14.4% 571 2,332 5,263 1,289	1,240,195 5.6% 5.7% 584 2,693 6,033 1,308	4.0% 2,473,216 12.0% 9.5% 537 2,253 5,255 1,253
Net Margin % Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Day	-18.5% (812,617) -4.8% -11.3% 452 1,798 4,198 1,055	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115	(1,496,160) -8.1% -9.3% 460 1,760 4,573 1,195	(709,900) -3.3% -4.2% 512 1,947 4,864 1,279	-5.4% 143,974 0.8% 1.2% 490 1,900 4,516 1,165 3.88	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434 1,358	-7.7% 541,992 2.7% -1.9% 528 2,273 5,220 1,213 4.30	846,396 4.3% 2.1% 568 2,511 5,687 1,286 4.42	-0.9% (739,655) -3.7% 5.1% 552 2,355 5,648 1,324 4.27	1,022,277 5.2% 14.4% 571 2,332 5,263 1,289 4.08	1,240,195 5.6% 5.7% 584 2,693 6,033 1,308 4.61	4.0% 2,473,216 12.0% 9.5% 537 2,253 5,255 1,253 4.20
Net Margin % Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Day Net Revenue/APD	-18.5% (812,617) -4.8% -11.3% 452 1,798 4,198 1,055	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115	(1,496,160) -8.1% -9.3% 460 1,760 4,573 1,195	(709,900) -3.3% -4.2% 512 1,947 4,864 1,279	-5.4% 143,974 0.8% 1.2% 490 1,900 4,516 1,165 3.88 3,954	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434 1,358 4.00 3,730	-7.7% 541,992 2.7% -1.9% 528 2,273 5,220 1,213 4.30 3,825	846,396 4.3% 2.1% 568 2,511 5,687 1,286 4.42 3,452	-0.9% (739,655) -3.7% 5.1% 552 2,355 5,648 1,324 4.27 3,463	1,022,277 5.2% 14.4% 571 2,332 5,263 1,289 4.08 3,702	1,240,195 5.6% 5.7% 584 2,693 6,033 1,308 4.61 3,642	4.0% 2,473,216 12.0% 9.5% 537 2,253 5,255 1,253 4.20 3,867
Net Margin % Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Day Net Revenue/APD Net Rev Incl BD/APD	-18.5% (812,617) -4.8% -11.3% 452 1,798 4,198 1,055	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4,186 4,186	(1,496,160) -8.1% -9.3% 460 1,760 4,573 1,195 	(709,900) -3.3% -4.2% 512 1,947 4,864 1,279 4,437 4,437	-5.4% 143,974 0.8% 1.2% 490 1,900 4,516 1,165 3.88 3,954 3,954	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434 1,358 4.00 3,730 3,730	-7.7% 541,992 2.7% -1.9% 528 2,273 5,220 1,213 4.30 3,825 3,825	846,396 4.3% 2.1% 568 2,511 5,687 1,286 4.42 3,452 3,452	-0.9% (739,655) -3.7% 5.1% 552 2,355 5,648 1,324 4.27 3,463 3,463	1,022,277 5.2% 14.4% 571 2,332 5,263 1,289 4.08 3,702 3,702	1,240,195 5.6% 5.7% 584 2,693 6,033 1,308 4.61 3,642 3,642	4.0% 2,473,216 12.0% 9.5% 537 2,253 5,255 1,253 4.20 3,867 3,867
Net Margin % Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Day Net Revenue/APD Net Rev Incl BD/APD SWB/APD	-18.5% (812,617) -4.8% -11.3% 452 1,798 4,198 1,055 3,839 3,839 2,524	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3,701 3,701 2,459	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4,186 4,186 2,423	(1,496,160) -8.1% -9.3% 460 1,760 4,573 1,195 	(709,900) -3.3% -4.2% 5112 1,947 4,864 1,279 4,437 4,437 2,694	-5.4% 143,974 0.8% 1.2% 490 1,900 4,516 1,165 3.88 3,954 3,954 2,273	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434 1,358 4.00 3,730 3,730 2,124	-7.7% 541,992 2.7% -1.9% 528 2,273 5,220 1,213 4.30 3,825 3,825 2,115	846,396 4.3% 2.1% 568 2,511 5,687 1,286 4.42 3,452 3,452 1,952	-0.9% (739,655) -3.7% 5.1% 552 2,355 5,648 1,324 4.27 3,463 3,463 2,037	1,022,277 5.2% 14.4% 571 2,332 5,263 1,289 4.08 3,702 3,702 2,041	1,240,195 5.6% 5.7% 584 2,693 6,033 1,308 4.61 3,642 3,642 2,020	4.0% 2,473,216 12.0% 9.5% 537 2,253 5,255 1,253 4.20 3,867 3,867 2,016
Net Margin % Operating EBIDA Operating EBIDA % EBUTA Margin Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Discharges Per Adjusted Day Net Revenue/APD Net Rev Incl BD/APD SWB/APD Salary/APD	-18.5% (812,617) -4.8% -11.3% 452 1,798 4,198 1,055	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4,186 4,186	(1,496,160) -8.1% -9.3% 460 1,760 4,573 1,195 	(709,900) -3.3% -4.2% 512 1,947 4,864 1,279 4,437 4,437	-5.4% 143,974 0.8% 1.2% 490 1,900 4,516 1,165 3.88 3,954 3,954	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434 1,358 4.00 3,730 3,730	-7.7% 541,992 2.7% -1.9% 528 2,273 5,220 1,213 4.30 3,825 3,825	846,396 4.3% 2.1% 568 2,511 5,687 1,286 4.42 3,452 3,452	-0.9% (739,655) -3.7% 5.1% 552 2,355 5,648 1,324 4.27 3,463 3,463	1,022,277 5.2% 14.4% 571 2,332 5,263 1,289 4.08 3,702 3,702	1,240,195 5.6% 5.7% 584 2,693 6,033 1,308 4.61 3,642 3,642	4.0% 2,473,216 12.0% 9.5% 537 2,253 5,255 1,253 4.20 3,867 3,867
Net Margin % Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Day Net Revenue/APD Net Rev Incl BD/APD SWB/APD	-18.5% (812,617) -4.8% -11.3% 452 1,798 4,198 1,055 3,839 3,839 2,524 2,031	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3,701 3,701 2,459 1,991	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4,186 4,186 2,423 1,928	(1,496,160) -8.1% -9.3% 460 1,760 4,573 1,195 	(709,900) -3.3% -4.2% -512 -1,947 -4,864 -1,279	-5.4% 143,974 0.8% 490 1,900 4,516 1,165 3.88 3,954 3,954 2,273 1,864	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434 1,358 4.00 3,730 3,730 2,124 1,785	-7.7% 541,992 2.7% -1.9% 528 2,273 5,220 1,213 4.30 3,825 3,825 2,115 1,739	846,396 4.3% 2.1% 568 2,511 5,687 1,286 4.42 3,452 3,452 1,952 1,952	-0.9% (739,655) -3.7% 5.1% 552 2,355 5,648 1,324 4.27 3,463 3,463 2,037 1,666	1,022,277 5.2% 14.4% 571 2,332 5,263 1,289 4.08 3,702 3,702 2,041 1,730	1,240,195 5.6% 5.7% 584 2.693 6,033 1,308 4.61 3,642 2,020 1,576	4.0% 2,473,216 12.0% 9.5% 537 2,253 5,255 1,253 4.20 3,867 3,867 2,016 1,567
Net Margin % Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Discharges Per Adjusted DPD Net Revenue/APD Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD	-18.5% (812,617) -4.8% -11.3% 452 1,798 4,198 1,055 	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3,701 3,701 2,459 1,991 640	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4,186 4,186 2,423 1,928 732	(1,496,160) -8.1% -9.3% -460 1,760 4,573 1,195	(709,900) -3.3% -4.2% -512 -1,947 -4,864 -1,279 -4,437 -4,437 -2,694 -1,911 -935	-5.4% 143,974 0.8% 490 1,900 4,516 1,165 3.88 3,954 2,273 1,864 743	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434 1,358 4.00 3,730 3,730 2,124 1,785 630	-7.7% 541,992 2.7% -1.9% 528 2,273 5,220 1,213 4.30 3,825 3,825 2,115 1,739 691	846,396 4.3% 2.1% 568 2.511 5,687 1,286 4.42 3,452 3,452 1,952 1,562 561	-0.9% (739,655) -3.7% 5.1% 552 2,355 5,648 1,324 4.27 3,463 3,463 2,037 1,666 773	1,022,277 5.2% 14.4% 571 2,332 5,263 1,289 4.08 3,702 3,702 2,041 1,730 618	1,240,195 5.6% 5.7% 584 2,693 6,033 1,308 4.61 3,642 2,020 1,576 665	4.0% 2,473,216 12.0% 9.5% 537 2,253 5,255 1,253 4.20 3,867 3,867 2,016 1,567 636
Net Margin % Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Day Net Revenue/APD Net Revenue/APD Salary/APD Salary/APD Supply Cost/APD Other Expense/APD	-18.5% (812,617) -4.8% -11.3% 452 1,798 4,198 1,055 	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3,701 3,701 2,459 1,991 640	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4,186 4,186 2,423 1,928 732	(1,496,160) -8.1% -9.3% -460 1,760 4,573 1,195	(709,900) -3.3% -4.2% -512 -1,947 -4,864 -1,279 -4,437 -4,437 -2,694 -1,911 -935	-5.4% 143,974 0.8% 1.2% 490 1,900 4,516 1,165 3.88 3,954 3,954 2,273 1,864 743 617	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434 1,358 4.00 3,730 3,730 2,124 1,785 630	-7.7% 541,992 2.7% -1.9% 528 2,273 5,220 1,213 4.30 3,825 3,825 2,115 1,739 691	846,396 4.3% 2.1% 568 2.511 5,687 1,286 4.42 3,452 3,452 1,952 1,562 561	-0.9% (739,655) -3.7% 5.1% 552 2,355 5,648 1,324 4.27 3,463 3,463 2,037 1,666 773 560	1,022,277 5.2% 14.4% 571 2,332 5,263 1,289 4.08 3,702 3,702 2,041 1,730 618	1,240,195 5.6% 5.7% 584 2,693 6,033 1,308 4.61 3,642 2,020 1,576 665	4.0% 2,473,216 12.0% 9.5% 537 2,253 5,255 1,253 4.20 3,867 3,867 2,016 1,567 636
Net Margin % Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Discharges Per Adjusted Day Net Revenue/APD Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge Net Revenue/Adj DC Net Rev Incl BD/Adj DC	-18.5% (812,617) -4.8% -11.3% -452 -1,798 -4,198 -1,055 	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3,701 3,701 2,459 1,991 640 575	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4,186 4,186 2,423 1,928 732 684	(1,496,160) -8.1% -9.3% -460 1,760 4,573 1,195 3,990 3,990 2,442 1,911 839 680 15,265 15,265	(709,900) -3.3% -4.2% -512 -1,947 -4,864 -1,279	-5.4% 143,974 0.8% 1.2% 490 1,900 4,516 1,165 3.88 3,954 3,954 2,273 1,864 743 617	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434 1,358 4.00 3,730 3,730 2,124 1,785 630 505	-7.7% 541,992 2.7% -1.9% 528 2,273 5,220 1,213 4.30 3,825 3,825 2,115 1,739 691 638	846,396 4.3% 2.1% 568 2,511 5,687 1,286 4.42 3,452 3,452 1,952 1,562 561 558	-0.9% (739,655) -3.7% 5.1% 552 2,355 5,648 1,324 4.27 3,463 3,463 2,037 1,666 773 560	1,022,277 5.2% 14.4% 571 2,332 5,263 1,289 4.08 3,702 3,702 2,041 1,730 618 626	1,240,195 5.6% 5.7% 584 2,693 6,033 1,308 4.61 3,642 2,020 1,576 665 527	4.0% 2,473,216 12.0% 9.5% 537 2,253 5,255 1,253 4.20 3,867 3,867 2,016 1,567 636 541
Net Margin % Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Day Net Revenue/APD Net Revenue/APD Salary/APD Salary/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge Net Revenue/Adj DC Net Rev Incl BD/Adj DC SWB/Adj DC SWB/Adj DC	-18.5% (812,617) -4.8% -11.3% -452 1,798 4,198 1,055 	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3,701 3,701 2,459 1,991 640 575	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115	(1,496,160) -8.1% -9.3% 460 1,760 4,573 1,195 3,990 3,990 2,442 1,911 839 680 15,265 9,343	(709,900) -3.3% -4.2% 512 1,947 4,864 1,279 4,437 2,694 1,911 935 643	-5.4% 143,974 0.8% 1.2% 490 1,900 4,516 1,165 3.88 3,954 2,273 1,864 743 617	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434 1,358 4.00 3,730 2,124 1,785 630 505	-7.7% 541,992 2.7% -1.9% 528 2,273 5,220 1,213 4.30 3,825 2,115 1,739 691 638	846,396 4.3% 2.1% 568 2,511 5,687 1,286 4.42 3,452 3,452 1,952 1,562 561 558	-0.9% (739,655) -3.7% 5.1% 552 2.355 5,648 1,324 4.27 3.463 3.463 2.037 1,666 773 560	1,022,277 5.2% 14.4% 571 2,332 5,263 1,289 4.08 3,702 2,041 1,730 618 626	1,240,195 5.6% 5.7% 584 2,693 6,033 1,308 4.61 3,642 3,642 2,020 1,576 665 527	4.0% 2,473,216 12.0% 9.5% 537 2,253 5,255 1,253 4.20 3,867 2,016 1,567 636 541
Net Margin % Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Day Net Revenue/APD Net Rev Incl BD/APD Supply Cost/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge Net Revenue/Adj DC Net Rev Incl BD/Adj DC SWB/A/dj DC Salary/Adj DC Salary/Adj DC Salary/Adj DC Salary/Adj DC Salary/Adj DC	-18.5% (812,617) -4.8% -11.3% -452 1,798 4,198 1,055 	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3,701 2,459 1,991 640 575 14,506 14,506 14,506 9,635 7,804	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4,186 4,186 2,423 1,928 732 684 17,006 17,006 17,006 9,846 7,832	(1,496,160) -8.1% -9.3% 460 1,760 4,573 1,195 3,990 3,990 2,442 1,911 839 680 15,265 15,265 9,343 7,312	(709,900) -3.3% -4.2% 512 1,947 4,864 1,279 4,437 4,437 2,694 1,911 935 643 16,871 16,871 10,244 7,269	-5.4% 143,974 0.8% 1.2% 490 1,900 4,516 1,165 3.88 3,954 2,273 1,864 743 617 15,331 15,331 18,812 7,227	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434 1,358 4.00 3,730 2,124 1,785 630 505	-7.7% 541,992 2.7% -1.9% 528 2,273 5,220 1,213 4.30 3,825 2,115 1,739 691 638 16,466 16,466 9,103 7,484	846,396 4.3% 2.1% 568 2.511 5.687 1.286 4.42 3.452 1.952 1.562 561 558	-0.9% (739,655) -3.7% 5.1% 552 2,355 5,648 1,324 4.27 3,463 2,037 1,666 773 560 14,773 14,773 14,773 8,690 7,109	1,022,277 5.2% 14.4% 571 2,332 5,263 1,289 4.08 3,702 2,041 1,730 618 626 15,119 15,119 8,336 7,064	1,240,195 5.6% 5.7% 584 2,693 6,033 1,308 4.61 3,642 2,020 1,576 665 527	4.0% 2,473,216 12.0% 9.5% 537 2,253 5,255 1,253 4.20 3,867 2,016 1,567 636 541 16,222 16,222 8,458 6,576
Net Margin % Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Discharges Per Adjusted Day Net Revenue/APD Net Rev Incl BD/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge Net Revenue/Adj DC Net Rev Incl BD/Adj DC SWB/Adj DC Sulary/Adj DC Supply Cost/Adj DC	-18.5% (812,617) -4.8% -11.3% -452 1,798 4,198 1,055 	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3,701 2,459 1,991 640 575 14,506 14,506 14,506 9,635 7,804 2,508	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4,186 4,186 2,423 1,928 732 684 17,006 17,006 9,846 7,832 2,974	(1,496,160) -8.1% -9.3% -460 -1,760 -4,573 -1,195	(709,900) -3.3% -4.2% 512 1,947 4,864 1,279 4,437 4,437 2,694 1,911 935 643 16,871 16,871 10,244 7,269 3,554	-5.4% 143,974 0.8% 490 1,900 4,516 1,165 3.88 3,954 3,954 743 617	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434 1,358 4.00 3,730 3,730 2,124 1,785 630 505	-7.7% 541,992 2.7% -1.9% 528 2,273 5,220 1,213 4.30 3,825 3,825 2,115 1,739 691 638	846,396 4.3% 2.1% 568 2.511 5.687 1,286 4.42 3,452 3,452 1,952 1,562 561 558 15,262 15,262 8,631 6,906 2,479	-0.9% (739,655) -3.7% 5.1% 552 2,355 5,648 1,324 4.27 3,463 2,037 1,666 773 560 14,773 14,773 8,690 7,109 3,297	1,022,277 5.2% 14.4% 571 2,332 5,263 1,289 4.08 3,702 3,702 2,041 1,730 618 626 15,119 15,119 8,336 7,064 2,525	1,240,195 5.6% 5.7% 584 2,693 6,033 1,308 4.61 3,642 2,020 1,576 665 527 16,794 16,794 9,313 7,266 3,065	4.0% 2,473,216 12.0% 9.5% 537 2,253 5,255 1,253 4.20 3,867 2,016 1,567 636 541 16,222 16,222 8,458 6,576 2,668
Net Margin % Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Day Net Revenue/APD Net Revenue/APD Salary/APD Salary/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge Net Revenue/Adj DC Net Revenue/Adj DC Supply Cost/Adj DC Subs/Adj DC Salary/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Other Expense/Adj DC Other Expense/Adj DC	-18.5% (812,617) -4.8% -11.3% -452 1,798 4,198 1,055 	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3,701 2,459 1,991 640 575 14,506 14,506 14,506 9,635 7,804	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4,186 4,186 2,423 1,928 732 684 17,006 17,006 17,006 9,846 7,832	(1,496,160) -8.1% -9.3% 460 1,760 4,573 1,195 3,990 3,990 2,442 1,911 839 680 15,265 15,265 9,343 7,312	(709,900) -3.3% -4.2% 512 1,947 4,864 1,279 4,437 4,437 2,694 1,911 935 643 16,871 16,871 10,244 7,269	-5.4% 143,974 0.8% 1.2% 490 1,900 4,516 1,165 3.88 3,954 2,273 1,864 743 617 15,331 15,331 18,812 7,227	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434 1,358 4.00 3,730 2,124 1,785 630 505	-7.7% 541,992 2.7% -1.9% 528 2,273 5,220 1,213 4.30 3,825 2,115 1,739 691 638 16,466 16,466 9,103 7,484	846,396 4.3% 2.1% 568 2.511 5.687 1.286 4.42 3.452 1.952 1.562 561 558	-0.9% (739,655) -3.7% 5.1% 552 2,355 5,648 1,324 4.27 3,463 2,037 1,666 773 560 14,773 14,773 14,773 8,690 7,109	1,022,277 5.2% 14.4% 571 2,332 5,263 1,289 4.08 3,702 2,041 1,730 618 626 15,119 15,119 8,336 7,064	1,240,195 5.6% 5.7% 584 2,693 6,033 1,308 4.61 3,642 2,020 1,576 665 527	4.0% 2,473,216 12.0% 9.5% 537 2,253 5,255 1,253 4.20 3,867 2,016 1,567 636 541 16,222 16,222 8,458 6,576
Net Margin % Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Day Net Revenue/APD Net Revenue/APD Salary/APD Salary/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge Net Revenue/Adj DC Net Revenue/Adj DC Net Revenue/BD/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC Other Expense/Adj DC	-18.5% (812,617) -4.8% -11.3% -4.52 1,798 4,198 1,055 	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3,701 2,459 1,991 640 575 14,506 14,506 9,635 7,804 2,508 2,252	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115	(1,496,160) -8.1% -9.3% 460 1,760 4,573 1,195 3,990 3,990 2,442 1,911 839 680 15,265 15,265 9,343 7,312 3,212 2,602	(709,900) -3.3% -4.2% 512 1,947 4,864 1,279 4,437 2,694 1,911 935 643 16,871 16,871 10,244 7,269 3,554 2,447	-5.4% 143,974 0.8% 1.2% 490 1,900 4,516 1,165 3.88 3,954 2,273 1,864 743 617 15,331 15,331 8,812 7,227 2,882 2,394	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434 1,358 4.00 3,730 2,124 1,785 630 505 14,928 14,928 8,498 7,144 2,522 2,022	-7.7% 541,992 2.7% -1.9% 528 2,273 5,220 1,213 4.30 3,825 2,115 1,739 691 638 16,466 16,466 9,103 7,484 2,976 2,748	846,396 4.3% 2.1% 568 2.511 5,687 1,286 4.42 3,452 1,952 1,562 561 558 15,262 15,262 8,631 6,906 2,479 2,469	-0.9% (739,655) -3.7% 5.1% 552 2,355 5,648 1,324 4.27 3,463 2,037 1,666 773 560 14,773 14,773 8,690 7,109 3,297 2,389	1,022,277 5.2% 14.4% 571 2,332 5,263 1,289 4.08 3,702 2,041 1,730 618 626 15,119 15,119 8,336 7,064 2,525 2,556	1,240,195 5.6% 5.7% 584 2,693 6,033 1,308 4.61 3,642 2,020 1,576 665 527 16,794 16,794 9,313 7,266 3,065 2,431	4.0% 2,473,216 12.0% 9.5% 537 2,253 5,255 1,253 4.20 3,867 2,016 1,567 636 541 16,222 16,222 8,458 6,576 2,668 2,272
Net Margin % Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Day Net Revenue/APD Net Revenue/APD Supply Cost/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge Net Revenue/Adj DC Net Revenue/Adj DC Sub/Adj DC Sub/Adj DC Supply Cost/Adj DC Cother Expense/Adj DC Pct of Net Revenue SWB	-18.5% (812,617) -4.8% -11.3% -452 1,798 4,198 1,055 	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3,701 2,459 1,991 640 575 14,506 14,506 9,635 7,804 2,508 2,252	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4,186 4,186 2,423 1,928 732 684 17,006 17,006 17,006 17,006 2,433 2,974 2,780	(1,496,160) -8.1% -9.3% 460 1,760 4,573 1,195	(709,900) -3.3% -4.2% 512 1,947 4,864 1,279 4,437 2,694 1,911 935 643 16,871 16,871 10,244 7,269 3,554 2,447	-5.4% 143,974 0.8% 1,900 1,900 4,516 1,165 3.88 3,954 2,273 1,864 743 617 15,331 15,331 15,331 2,8812 7,227 2,882 2,394	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434 1,358 4.00 3,730 2,124 1,785 630 505 14,928 14,928 14,928 14,928 7,144 2,522 2,022	-7.7% 541,992 2.7% -1.9% 528 2,273 5,220 1,213 4.30 3,825 2,115 1,739 691 638 16,466 16,466 9,103 7,484 2,976 2,748	846,396 4.3% 2.1% 568 2.511 5.687 1,286 4.42 3.452 3.452 1,952 1,952 1,562 561 558 15,262 15,262 8.631 6,906 2,479 2,469	-0.9% (739,655) -3.7% 552 2,355 5,648 1,324 4.27 3,463 2,037 1,666 773 560 14,773 14,773 14,773 14,773 2,389 7,109 3,297 2,389	1,022,277 5.2% 14.4% 571 2,332 5,263 1,289 4.08 3,702 2,041 1,730 618 626 15,119 15,119 8,336 7,064 2,525 2,556	1,240,195 5.6% 5.7% 584 2,693 6,033 1,308 4.61 3,642 2,020 1,576 665 527 16,794 16,794 16,794 9,313 7,266 3,065 2,431	4.0% 2,473,216 12.0% 9.5% 537 2,253 5,255 1,253 4.20 3,867 2,016 1,567 636 541 16,222 16,222 8,458 6,576 2,668 2,272
Net Margin % Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Discharges Per Adjusted Day Net Revenue/APD Net Rev Incl BD/APD Supply Cost/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge Net Revenue/Adj DC Net Rev Incl BD/Adj DC SWB/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC Cother Expense/Adj DC Other Expense/Adj DC Pct of Net Revenue SWB Supplies	-18.5% (812,617) -4.8% -11.3% 452 1,798 4,198 1,055 3,839 2,524 2,031 790 626 15,270 10,039 8,079 3,143 2,489	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3,701 3,701 2,459 1,991 640 575 14,506 14,506 9,635 7,804 2,508 2,252	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4,186 4,186 2,423 1,928 732 684 17,006 17,006 9,846 7,832 2,974 2,780	(1,496,160) -8.1% -9.3% -460 1,760 4,573 1,195	(709,900) -3.3% -4.2% -512 -1,947 -4,864 -1,279	-5.4% 143,974 0.8% 490 1,900 4,516 1,165 3.88 3,954 3,954 743 617 15,331 15,331 15,331 8,812 7,227 2,882 2,394	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434 1,358 4.00 3,730 3,730 2,124 1,785 630 505	-7.7% 541,992 2.7% -1.9% 528 2,273 5,220 1,213 4.30 3,825 3,825 2,115 1,739 691 638	846,396 4.3% 2.1% 568 2.511 5.687 1,286 4.42 3,452 3,452 1,952 1,562 561 558 15,262 15,262 8,631 6,906 2,479 2,469 56.6% 16.2%	-0.9% (739,655) -3.7% 5.1% 552 2.355 5,648 1,324 4.27 3,463 2,037 1,666 773 560 14,773 8,690 7,109 3,297 2,389	1,022,277 5.2% 14.4% 571 2,332 5,263 1,289 4.08 3,702 3,702 2,041 1,730 618 626 15,119 15,119 8,336 7,064 2,525 2,556	1,240,195 5.6% 5.7% 584 2,693 6,033 1,308 4.61 3,642 2,020 1,576 665 527 16,794 16,794 9,313 7,266 3,065 2,431	4.0% 2,473,216 12.0% 9.5% 537 2,253 5,255 1,253 4.20 3,867 2,016 1,567 636 541 16,222 16,222 8,458 6,576 2,668 2,272
Net Margin % Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Day Net Revenue/APD Net Revenue/APD Salary/APD Salary/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge Net Revenue/Adj DC Net Revenue/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Pct of Net Revenue SWB Supplies Other Expense	-18.5% (812,617) -4.8% -11.3% -452 1,798 4,198 1,055 	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3,701 2,459 1,991 640 575 14,506 14,506 9,635 7,804 2,508 2,252	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4,186 4,186 2,423 1,928 732 684 17,006 17,006 17,006 17,006 2,433 2,974 2,780	(1,496,160) -8.1% -9.3% 460 1,760 4,573 1,195	(709,900) -3.3% -4.2% 512 1,947 4,864 1,279 4,437 2,694 1,911 935 643 16,871 16,871 10,244 7,269 3,554 2,447	-5.4% 143,974 0.8% 1,900 1,900 4,516 1,165 3.88 3,954 2,273 1,864 743 617 15,331 15,331 15,331 2,8812 7,227 2,882 2,394	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434 1,358 4.00 3,730 2,124 1,785 630 505 14,928 14,928 14,928 14,928 7,144 2,522 2,022	-7.7% 541,992 2.7% -1.9% 528 2,273 5,220 1,213 4.30 3,825 2,115 1,739 691 638 16,466 16,466 9,103 7,484 2,976 2,748	846,396 4.3% 2.1% 568 2.511 5.687 1,286 4.42 3.452 3.452 1,952 1,562 561 558 15,262 15,262 8.631 6,906 2,479 2,469	-0.9% (739,655) -3.7% 552 2,355 5,648 1,324 4.27 3,463 2,037 1,666 773 560 14,773 14,773 14,773 14,773 2,389 7,109 3,297 2,389	1,022,277 5.2% 14.4% 571 2,332 5,263 1,289 4.08 3,702 2,041 1,730 618 626 15,119 15,119 8,336 7,064 2,525 2,556	1,240,195 5.6% 5.7% 584 2,693 6,033 1,308 4.61 3,642 2,020 1,576 665 527 16,794 16,794 16,794 9,313 7,266 3,065 2,431	4.0% 2,473,216 12.0% 9.5% 537 2,253 5,255 1,253 4.20 3,867 2,016 1,567 636 541 16,222 16,222 8,458 6,576 2,668 2,272
Net Margin % Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Day Net Revenue/APD Net Revenue/APD Salary/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge Net Revenue/Adj DC Net Revenue/Adj DC Net Revenue/Adj DC Salary/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC Other Expense/Adj DC	-18.5% (812,617) -4.8% -11.3% -4.52 1,798 4,198 1,055 	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3,701 2,459 1,991 640 575 14,506 14,506 9,635 7,804 2,508 2,252 66.4% 17.3% 15.5%	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115	(1,496,160) -8.1% -9.3% 460 1,760 4,573 1,195	(709,900) -3.3% -4.2% 512 1,947 4,864 1,279 4,437 2,694 1,911 935 643 16,871 10,244 7,269 3,554 2,447 60.7% 21.1%	-5.4% 143,974 0.8% 1.2% 490 1,900 4,516 1,165 3.88 3,954 2,273 1,864 743 617 15,331 15,331 8,812 7,227 2,882 2,394 57.5% 18.8% 15.6%	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434 1,358 4.00 3,730 2,124 1,785 630 505 14,928 14,928 8,498 7,144 2,522 2,022 56.9% 16.9% 13.5%	-7.7% 541,992 2.7% -1.9% 528 2,273 5,220 1,213 4.30 3,825 2,115 1,739 691 638 16,466 16,466 9,103 7,484 2,976 2,748 553,% 18.1%	846,396 4.3% 2.1% 568 2.511 5.687 1.286 4.42 3.452 1.952 1.562 561 558 15,262 15,262 8.631 6,906 2,479 2,469 56.6% 16.2%	-0.9% (739,655) -3.7% 5.1% 552 2,355 5,648 1,324 4.27 3,463 2,037 1,666 773 560 14,773 14,773 8,690 7,109 3,297 2,389 58.8% 22.3% 16.2%	1,022,277 5.2% 14.4% 571 2,332 5,263 1,289 4.08 3,702 2,041 1,730 618 626 15,119 15,119 8,336 7,064 2,525 2,556 55.1% 16.7% 16.9%	1,240,195 5.6% 5.7% 584 2,693 6,033 1,308 4.61 3,642 2,020 1,576 665 527 16,794 16,794 19,313 7,266 3,065 2,431 55.5% 18.3% 14.5%	4.0% 2,473,216 12.0% 9.5% 537 2,253 5,255 1,253 4.20 3,867 2,016 1,567 636 541 16,222 16,222 8,458 6,576 2,668 2,272 52.1% 16.4% 14.0%
Net Margin % Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Day Net Revenue/APD Net Rev Incl BD/APD Supply Cost/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge Net Revenue/Adj DC Net Rev Incl BD/Adj DC SWB/Adj DC SWB/Adj DC Supply Cost/Adj DC Pct of Net Revenue SWB Supplies Other Expense FTE's Total Salary FTE's	-18.5% (812,617) -4.8% -11.3% -452 1,798 4,198 1,055 	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3,701 2,459 1,991 640 575 14,506 14,506 14,506 9,635 7,804 2,508 2,252 66.4% 17.3% 15.5%	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4,186 4,186 2,423 1,928 732 684 17,006 17,006 9,846 7,832 2,974 2,780 57.9% 17.5% 16.3%	(1,496,160) -8.1% -9.3% -460 1,760 4,573 1,195	(709,900) -3.3% -4.2% 512 1,947 4,864 1,279 4,437 2,694 1,911 935 643 16,871 16,871 10,244 7,269 3,554 2,447 60.7% 21.1% 14.5%	-5.4% 143,974 0.8% 1.2% 490 1,900 4,516 1,165 3.88 3,954 2,273 1,864 743 617 15,331 15,331 15,331 2,8812 7,227 2,882 2,394 57.5% 18.8% 15.6%	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434 1,358 4.00 3,730 2,124 1,785 630 505 14,928 14,928 14,928 2,124 2,522 2,022 56.9% 16,9% 13.5%	-7.7% 541,992 2.7% -1.9% 528 2,273 5,220 1,213 4.30 3,825 2,115 1,739 691 638 16,466 16,466 9,103 7,484 2,976 2,748 55.3% 18,1% 16.7%	846,396 4.3% 2.1% 568 2.511 5.687 1,286 4.42 3.452 3.452 1,952 1,952 1,562 561 558 15,262 15,262 8,631 6,906 2,479 2,469 56.6% 16.2% 16.2%	-0.9% (739,655) -3.7% 5.1% 5.52 2,355 5,648 1,324 4.27 3,463 2,037 1,666 773 560 14,773 14,773 14,773 8,690 7,109 3,297 2,389 58.8% 22,3% 16,2%	1,022,277 5.2% 14.4% 571 2,332 5,263 1,289 4.08 3,702 3,702 2,041 1,730 618 626 15,119 15,119 8,336 7,064 2,525 2,556 55.1% 16.7% 16.9%	1,240,195 5.6% 5.7% 584 2,693 6,033 1,308 4.61 3,642 3,642 2,020 1,576 665 527 16,794 16,794 16,794 9,313 7,266 3,065 2,431 55.5% 18.3% 14.5%	4.0% 2,473,216 12.0% 9.5% 537 2,253 5,255 1,253 4.20 3,867 2,016 1,567 636 541 16,222 16,222 8,458 6,576 2,668 2,272 52.1% 16.4% 14.0%
Net Margin % Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Discharges Per Adjusted Discharges Per Adjusted Day Net Revenue/APD Net Rev Incl BD/APD Supply Cost/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge Net Revenue/Adj DC Net Rev Incl BD/Adj DC SWB/Adj DC SWB/Adj DC SWB/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Pct of Net Revenue SWB Supplies Other Expense FTE'S Total Salary FTE's Total Contract FTE's	-18.5% (812,617) -4.8% -11.3% -452 -1,798 -4,198 -1,055	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3,701 2,459 1,991 640 575 14,506 14,506 14,506 9,635 7,804 2,508 2,252 66.4% 17.3% 15.5%	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4,186 4,186 2,423 1,928 732 684 17,006 17,006 9,846 7,832 2,974 2,780 57.9% 17.5% 16.3%	(1,496,160) -8.1% -9.3% -460 1,760 4,573 1,195	(709,900) -3.3% -4.2% 512 1,947 4,864 1,279	-5.4% 143,974 0.8% 1.2% 490 1,900 4,516 1,165 3.88 3,954 2,273 1,864 743 617 15,331 15,331 8,812 7,227 2,882 2,394 57.5% 18.8% 15.6%	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434 1,358 4.00 3,730 2,124 1,785 630 505 14,928 1	-7.7% 541,992 2.7% -1.9% 528 2,273 5,220 1,213 4.30 3,825 2,115 1,739 691 638	846,396 4.3% 2.1% 568 2.511 5.687 1,286 4.42 3,452 3,452 1,952 1,562 561 558 15,262 15,262 8,631 6,906 2,479 2,469 56.6% 16.2% 16.2% 16.2%	-0.9% (739,655) -3.7% 5.1% 552 2.355 5,648 1,324 4.27 3,463 2,037 1,666 773 560 14,773 8,690 7,109 3,297 2,389 58.8% 22.3% 16.2%	1,022,277 5.2% 14.4% 571 2,332 5,263 1,289 4.08 3,702 3,702 2,041 1,730 618 626 15,119 15,119 8,336 7,064 2,525 2,556 55.1% 16.7% 16.9%	1,240,195 5.6% 5.7% 584 2,693 6,033 1,308 4.61 3,642 3,642 2,020 1,576 665 527 16,794 16,794 16,794 9,313 7,266 3,065 2,431 55.5% 18.3% 14.5%	4.0% 2,473,216 12.0% 9.5% 537 2,253 5,255 1,253 4.20 3,867 2,016 1,567 636 541 16,222 16,222 8,458 6,576 2,668 2,272 52.1% 16.4% 14.0%
Net Margin % Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Day Net Revenue/APD Net Revenue/APD Salary/APD Salary/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge Net Revenue/Adj DC Net Revenue/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Pct of Net Revenue SWB Supplies Other Expense FTE's Total Salary FTE's Total Facility Paid FTE's Total Facility Paid FTE's	-18.5% (812,617) -4.8% -11.3% -4.8% -11.3% -4.52 -1,798 -4,198 -1,055	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3,701 3,701 2,459 1,991 640 575 14,506 14,506 9,635 7,804 2,508 2,252 66.4% 17.3% 15.5%	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115	(1,496,160) -8.1% -9.3% -460 1,760 4,573 1,195	(709,900) -3.3% -4.2% -512 -1,947 -4,864 -1,279	-5.4% 143,974 0.8% 1.2% 490 1,900 4,516 1,165 3.88 3,954 2,273 1,864 743 617 15,331 15,331 15,331 8,812 7,227 2,882 2,394 57.5% 18.8% 15.6% 850.08	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434 1,358 4.00 3,730 3,730 2,124 1,785 630 505 14,928 14,928 8,498 7,144 2,522 2,022 56,9% 16,9% 13,5% 901.88 92,97 994.85	-7.7% 541,992 2.7% -1.9% 528 2,273 5,220 1,213 4.30 3,825 2,115 1,739 691 638 16,466 9,103 7,484 2,976 2,748 55.3% 18.1% 16.7%	846,396 4.3% 2.1% 568 2.511 5,687 1,286 4.42 3,452 1,952 1,562 561 558 15,262 15,262 8,631 6,906 2,479 2,469 56.6% 16.2% 16.2% 849.64 91.73 941.37	-0.9% (739,655) -3.7% 5.1% 552 2.355 5,648 1,324 4.27 3,463 3,463 2,037 1,666 773 560 14,773 8,690 7,109 3,297 2,389 58.8% 22.3% 16.2%	1,022,277 5.2% 14.4% 571 2,332 5,263 1,289 4.08 3,702 3,702 2,041 1,730 618 626 15,119 15,119 8,336 7,064 2,525 2,556 55.1% 16,7% 16,9%	1,240,195 5.6% 5.7% 584 2,693 6,033 1,308 4.61 3,642 2,020 1,576 665 527 16,794 16,794 9,313 7,266 3,065 2,431 55.5% 18.3% 14.5%	4.0% 2,473,216 12.0% 9.5% 537 2,253 5,255 1,253 4.20 3,867 2,016 1,567 636 541 16,222 16,222 8,458 6,576 2,668 2,272 52.1% 16.4% 14.0%
Net Margin % Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Discharges Per Adjusted Day Net Revenue/APD Net Rev Incl BD/APD Supply Cost/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge Net Revenue/Adj DC Net Rev Incl BD/Adj DC SWB/Adj DC SWB/Adj DC SWB/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Pct of Net Revenue SWB Supplies Other Expense FTE'S Total Salary FTE's Total Contract FTE's	-18.5% (812,617) -4.8% -11.3% -4.8% -11.3% -4.98 -1,055	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3,701 2,459 1,991 640 575 14,506 14,506 14,506 9,635 7,804 2,508 2,252 66.4% 17.3% 15.5%	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4,186 2,423 1,928 732 684 17,006 17,006 9,846 7,832 2,974 2,780 57.9% 17.5% 16.3% 849.15 101.89 951.04 6.30	(1,496,160) -8.1% -9.3% 460 1,760 4,573 1,195	(709,900) -3.3% -4.2% 512 1,947 4,864 1,279 4,437 2,694 1,911 935 643 16,871 10,244 7,269 3,554 2,447 60.7% 21.1% 61.87 14.5% 872.64 101.81 974.46 6.01	-5.4% 143,974 0.8% 1.2% 490 1,900 4,516 1,165 3.88 3,954 2,273 1,864 743 617 15,331 15,331 8,812 7,227 2,882 2,394 57.5% 18.8% 15.6% 850.08 64.40 914.47 6.28	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434 1,358 4.00 3,730 2,124 1,785 630 505 14,928 14,928 8,498 7,144 2,522 2,022 56.9% 16.9% 13.5% 901.88 92.97 994.85 5.68	-7.7% 541,992 2.7% -1.9% 528 2,273 5,220 1,213 4.30 3,825 2,115 1,739 691 638	846,396 4.3% 2.1% 568 2.511 5.687 1,286 4.42 3,452 1,952 1,562 561 558 15,262 15,262 8,631 6,906 2,479 2,469 56.6% 16.2% 849.64 91.73 941.37 5.13	-0.9% (739,655) -3.7% 5.1% 552 2,355 5,648 1,324 4.27 3,463 2,037 1,666 773 560 14,773 14,773 8,690 7,109 3,297 2,389 58.8% 22.3% 66.2%	1,022,277 5.2% 14.4% 571 2,332 5,263 1,289 4.08 3,702 2,041 1,730 618 626 15,119 15,119 8,336 7,064 2,525 2,556 55.1% 16.7% 16.9% 865.77 118.06 983.84 5.80	1,240,195 5.6% 5.7% 584 2,693 6,033 1,308 4.61 3,642 2,020 1,576 665 527 16,794 16,794 16,794 9,313 7,266 3,065 2,431 55.5% 18.3% 14.5% 888.80 148.13 1,036.93 5.33	4.0% 2,473,216 12.0% 9.5% 537 2,253 5,255 1,253 4.20 3,867 2,016 1,567 636 541 16,222 16,222 8,458 6,576 2,668 2,272 52.1% 16.4% 14.0%

Income Statement 2024 - February 2024 3/6/2024 14:42

Second Available for Debt Service (Courterly) Second Available for Debt Second Available for Debt Service (Courterly) Second Available for Debt Service (Courterly) Second Available for Debt Seco	as of February, 2024		TTN 4		TTN 4		TTN 4		TTNA		TTM
Excess Revenue over Expenses \$ (35,099,115) \$ (21,329,204) \$ (12,940,038) \$ (10,910,306) \$ (16,951,347) \$ Add:	A&D. Income Available for Debt Service (Quarterly)		TTM Jun-23		TTM Sep-23		TTM Dec-23		TTM Jan-24		TTM Feb-24
Material Expanse		\$		\$		\$		\$		\$	
Depreciation	Add:								, , , , ,		
Amortization S	Interest Expense	\$	2,535,806	\$	2,715,478	\$	2,446,531	\$	2,462,100	\$	2,469,060
(Gain) or Loss on despois port asserts \$	Depreciation	\$	12,062,287	\$	12,021,636	\$	11,965,125	\$	11,925,137	\$	11,837,493
Glain Or Loss on discontitued operations \$	Amortization	\$	-	\$	-	\$	-	\$	-	\$	-
Gain or Loss on discontinued operations	(Gain) or Loss on extinguishment of debt	\$	-	\$	-	\$	-	\$	-	\$	-
Agi, to value of assets or liabilities (accounting adjustments) S	(Gain) or Loss on disposition of assets	\$	-	\$	-	\$	-	\$	-	\$	-
Unrealized Gains or Loss on marketable securities \$ 215,664 \$ (207,689) \$ (1,162,258) \$ (170,769) \$ (386,307) \$ (Gains) or Losses- MZM derivatives \$ 1,708,941 \$ 2,974,112 \$ 3,328,489 \$ 3,094,544 \$ 2,985,147 \$ (D.1) Income Available for Debt Service \$ (1,576,417) \$ (3,825,668) \$ (3,637),484 \$ 9,592,245 \$ 9,592,245 \$ 0,000,000 \$ (0,000,000)	(Gain) or Loss on discontinued operations	\$	-	\$	-		-		-	\$	-
Glains] or Losses - MZM derivatives \$ \$ \$ \$ \$ \$ \$ \$ \$			-		-		-		-	\$	-
Non-recurring- Consultant, Severance, and Legal Fees (\$ 1,008,941 (\$ 2,995,147 (\$ 1,010) Income Available for Debt Service (\$ 1,010 (\$ 1,050,000 (\$ 1,000,000 (-	215,664		(207,689)		(1,162,258)		170,769	\$	(386,307)
(D.1) Income Available for Debt Service \$ (18,756,417; \$ (13,825,668) \$ 3,637,848 \$ (5,742,154 \$ 0,952,2466) (D.2) Line D.1 must not be less than \$ (25,000,000) \$ (15,000,000) \$ (6,000,000) \$ (6,000,000) \$	• •	-	-				-			\$	-
C.2 Line D.1 must not be less than \$ 25,000,000 \$ 15,000,000 \$ 5,000,000 \$						_		_		_	
Cl. Borrower is in Compliance For (Yes/Not) Yes	(D.1) Income Available for Debt Service	Ş	(18,576,417)	Ş	(3,825,668)	Ş	3,637,848	Ş	6,742,154	Ş	9,952,246
(A.2) Debt Service Requirements (MADS) (A.3) Ratio of Line D.1 to Line A.2 (A.7) (B.7) (B	(D.2) Line D.1 must not be less than	\$	(25,000,000)	\$	(15,000,000)	\$	(5,000,000)	\$	(5,000,000)	\$	(5,000,000)
A.3 Ratio of Line D.1 to Line A.2 Ratio > 1.15? Ratio Ratio Ratio Region Ratio Re	(D.3) Borrower is in Compliance For (Yes/No)		Yes		Yes		Yes		Yes		Yes
No	(A.2) Debt Service Requirements (MADS)	\$	3,904,267	\$	3,904,267	\$	3,904,267	\$	3,904,267	\$	3,904,267
B.1 Days Cash on Hand (Monthly) Cash & Equivalents	(A.3) Ratio of Line D.1 to Line A.2		(4.76)		(0.98)		0.93		1.73		2.55
Cash & Equivalents	Is Ratio >1.15?		No		No		No		Yes		Yes
Add: Marketable Securities/Board designated Funds Less: Trustee Held funds Less: Trustee Held funds Less: Outstanding Principal on short term debt Less: Outstanding Principal on short term debt Less: Coulstanding Principal on Put Indebtedness Less: Coulstanding Principal on Put Indebtedness Society So	B.1 Days Cash on Hand (Monthly)										
Less: Droceds from A/R factoring \$	Cash & Equivalents	\$	12,030,483	\$	13,117,050	\$	9,470,509	\$	10,571,511	\$	13,122,071
Less: Outstanding Principal on short term debt \$	Add: Marketable Securities/Board designated Funds	\$	53,401,226	\$	48,303,977	\$	50,938,357	\$	50,860,844	\$	50,251,701
Less: Proceeds from A/R factoring	Less: Trustee Held funds	\$	-	\$	-	\$	-	\$	-	\$	-
Less: Collateral Posting for Interest Rate Agreements S	Less: Outstanding Principal on short term debt	\$	-	\$	-	\$	-	\$	-	\$	-
Cash & Equivalents S	Less: Proceeds from A/R factoring	\$	-	\$	-	\$	-	\$	-	\$	-
Cash & Equivalents	Less: Collateral Posting for Interest Rate Agreements	\$	-	\$	-	\$	-	\$	-	\$	-
B.2 Cash Operating Expenses	Less: Outstanding Principal on Put Indebtedness	_\$	-	\$	-	\$	-	-т	-		-
Total Operating Expenses	Cash & Equivalents	\$	65,431,709	\$	61,421,027	\$	60,408,866	\$	61,432,355	\$	63,373,772
Add: Interest Expenses \$ 2,535,806 \$ 2,715,478 \$ 2,446,531 \$ 2,462,100 \$ 2,469,060 Less: Depreciation & Amortization \$ 12,062,287 \$ 12,021,636 \$ 11,965,125 \$ 11,925,137 \$ 11,837,493 Less: Non-cash expenses \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$	B.2 Cash Operating Expenses										
Less: Depreciation & Amortization \$ 12,062,287 \$ 12,021,636 \$ 11,965,125 \$ 11,925,137 \$ 11,837,493 Less: Non-cash expenses \$ 0.000 \$	Total Operating Expenses	\$	240,424,619	\$	243,196,104	\$	244,669,983	\$	245,657,459	\$	246,015,369
Less: Non-cash expenses \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$	Add: Interest Expenses	\$	2,535,806	\$	2,715,478	\$	2,446,531	\$	2,462,100	\$	2,469,060
Less: Losses on refinancing debt Less: Provision for uncollectable accounts Total Cash Operating Expenses \$ 230,898,139 \$ 233,889,947 \$ 235,151,388 \$ 236,194,422 \$ 236,646,936 B.3 Line B2 divided by 365 \$ 632,598 \$ 640,794 \$ 644,250 \$ 647,108 \$ 648,348 B.4 Ratio of Line B.1 to Line B3 B.5 Line B.4 must not be less than \$ 75 \$ 70 \$ 70 \$ 70 \$ 70 B.6 Borrower is in Compliance (Yes/No) \$ N/A Yes Yes Yes Yes \$ 13,117,050 \$ 9,470,509 \$ 10,571,511 \$ 13,122,071 Add: Marketable Securities/Board designated Funds \$ 53,401,226 \$ 48,303,977 \$ 50,938,357 \$ 50,860,844 \$ 50,251,701 Unrestricted Liquid Funds \$ 65,431,709 \$ 61,421,027 \$ 60,408,866 \$ 61,432,355 \$ 63,373,772 C.2 Line C.1 must not be less than \$ 45,000,000 \$ 45,0	Less: Depreciation & Amortization	\$	12,062,287	\$	12,021,636	\$	11,965,125	\$	11,925,137	\$	11,837,493
Less: Provision for uncollectable accounts		\$	-		-		-		-		-
Total Cash Operating Expenses \$ 230,898,139 \$ 233,889,947 \$ 235,151,388 \$ 236,194,422 \$ 236,646,936 B.3 Line B2 divided by 365 \$ 632,598 \$ 640,794 \$ 644,250 \$ 647,108 \$ 648,348 B.4 Ratio of Line B.1 to Line B3 103 96 94 95 98 B.5 Line B.4 must not be less than 75 70 70 70 70 B.6 Borrower is in Compliance (Yes/No) N/A Yes Yes Yes Yes C.1 Unrestricted Liquid Funds (Monthly) Cash & Equivalents	<u> </u>	\$	-		-		-		-		-
B.3 Line B2 divided by 365 \$ 632,598 \$ 640,794 \$ 644,250 \$ 647,108 \$ 648,348 B.4 Ratio of Line B.1 to Line B3 103 96 94 95 95 B.5 Line B.4 must not be less than 75 70 70 B.6 Borrower is in Compliance (Yes/No) N/A Yes Yes Yes Yes C.1 Unrestricted Liquid Funds (Monthly) Cash & Equivalents \$ 12,030,483 \$ 13,117,050 \$ 9,470,509 \$ 10,571,511 \$ 13,122,071 Add: Marketable Securities/Board designated Funds \$ 53,401,226 \$ 48,303,977 \$ 50,938,357 \$ 50,860,844 \$ 50,251,701 Unrestricted Liquid Funds C.2 Line C.1 must not be less than \$ 45,000,000 \$ 45,000,000 \$ 45,000,000 \$ 45,000,000 \$ \$ \$ 45,000,000 \$ \$ 45,000,000 \$ \$ 45,000,000 \$ \$ 45,000,000 \$ \$ 45,000,000 \$ \$ 45,000,000 \$ \$ 45,000,000 \$ \$ 45,000,000 \$ \$ 45,000,000 \$ \$ 45,000,000 \$ \$ 45,000,000 \$ \$ 45,000,000 \$ \$ 45,000,000 \$ \$ 45,000,000 \$ \$ 45,000,000 \$ \$ 45,000,000 \$ \$ 45,000,000 \$ \$		<u>\$</u>			<u> </u>		<u> </u>	_	-		
B.4 Ratio of Line B.1 to Line B3 103 96 94 95 98 B.5 Line B.4 must not be less than 75 70 70 8.6 Borrower is in Compliance (Yes/No) N/A Yes Yes Yes Yes Yes C.1 Unrestricted Liquid Funds (Monthly) Cash & Equivalents Add: Marketable Securities/Board designated Funds Unrestricted Liquid Funds S 53,401,226 S 48,303,977 S 50,938,357 S 50,860,844 S 50,251,701 Unrestricted Liquid Funds S 65,431,709 S 61,421,027 S 60,408,866 S 61,432,355 S 63,373,772	Total Cash Operating Expenses	\$	230,898,139	Ş	233,889,947	Ş	235,151,388	Ş	236,194,422	Ş	236,646,936
B.5 Line B.4 must not be less than 75 70 70 70 70 B.6 Borrower is in Compliance (Yes/No) N/A Yes Yes Yes C.1 Unrestricted Liquid Funds (Monthly) Cash & Equivalents \$ 12,030,483 \$ 13,117,050 \$ 9,470,509 \$ 10,571,511 \$ 13,122,071 Add: Marketable Securities/Board designated Funds \$ 53,401,226 \$ 48,303,977 \$ 50,938,357 \$ 50,860,844 \$ 50,251,701 Unrestricted Liquid Funds \$ 65,431,709 \$ 61,421,027 \$ 60,408,866 \$ 61,432,355 \$ 63,373,772 C.2 Line C.1 must not be less than \$ 45,000,000 \$ 45,000,000 \$ 45,000,000 \$ 45,000,000 \$ 45,000,000 \$ 45,000,000	B.3 Line B2 divided by 365	\$	632,598	\$	640,794	\$	644,250	\$	647,108	\$	648,348
N/A Yes Yes Yes Yes C.1 Unrestricted Liquid Funds (Monthly) \$ 12,030,483 \$ 13,117,050 \$ 9,470,509 \$ 10,571,511 \$ 13,122,071 Add: Marketable Securities/Board designated Funds \$ 53,401,226 \$ 48,303,977 \$ 50,938,357 \$ 50,860,844 \$ 50,251,701 Unrestricted Liquid Funds \$ 65,431,709 \$ 61,421,027 \$ 60,408,866 \$ 61,432,355 \$ 63,373,772 C.2 Line C.1 must not be less than \$ 45,000,000 \$ 45,000,000 \$ 45,000,000 \$ 45,000,000 \$ 45,000,000 \$ 45,000,000	B.4 Ratio of Line B.1 to Line B3		103		96		94		95		98
C.1 Unrestricted Liquid Funds (Monthly) Cash & Equivalents \$ 12,030,483 \$ 13,117,050 \$ 9,470,509 \$ 10,571,511 \$ 13,122,071 Add: Marketable Securities/Board designated Funds \$ 53,401,226 \$ 48,303,977 \$ 50,938,357 \$ 50,860,844 \$ 50,251,701 Unrestricted Liquid Funds \$ 65,431,709 \$ 61,421,027 \$ 60,408,866 \$ 61,432,355 \$ 63,373,772 C.2 Line C.1 must not be less than \$ 45,000,000 \$ 45,000,000 \$ 45,000,000 \$ 45,000,000 \$ 45,000,000	B.5 Line B.4 must not be less than		75		70		70		70		70
Cash & Equivalents \$ 12,030,483 \$ 13,117,050 \$ 9,470,509 \$ 10,571,511 \$ 13,122,071 Add: Marketable Securities/Board designated Funds \$ 53,401,226 \$ 48,303,977 \$ 50,938,357 \$ 50,860,844 \$ 50,251,701 Unrestricted Liquid Funds \$ 65,431,709 \$ 61,421,027 \$ 60,408,866 \$ 61,432,355 \$ 63,373,772 C.2 Line C.1 must not be less than \$ 45,000,000 \$ 45,000,000 \$ 45,000,000 \$ 45,000,000 \$ 45,000,000 \$ 45,000,000	B.6 Borrower is in Compliance (Yes/No)		N/A		Yes		Yes		Yes		Yes
Add: Marketable Securities/Board designated Funds Unrestricted Liquid Funds \$ 53,401,226 \$ 48,303,977 \$ 50,938,357 \$ 50,860,844 \$ 50,251,701 \$ 65,431,709 \$ 61,421,027 \$ 60,408,866 \$ 61,432,355 \$ 63,373,772 C.2 Line C.1 must not be less than \$ 45,000,000 \$ 45,000,000 \$ 45,000,000 \$ 45,000,000 \$ 45,000,000	C.1 Unrestricted Liquid Funds (Monthly)										
Unrestricted Liquid Funds \$ 65,431,709 \$ 61,421,027 \$ 60,408,866 \$ 61,432,355 \$ 63,373,772 C.2 Line C.1 must not be less than \$ 45,000,000 \$ 45,000,000 \$ 45,000,000 \$ 45,000,000	·	\$									13,122,071
C.2 Line C.1 must not be less than \$ 45,000,000 \$ 45,000,000 \$ 45,000,000 \$ 45,000,000 \$ 45,000,000	. 5	\$				_					
<u> </u>	Unrestricted Liquid Funds	\$	65,431,709	\$	61,421,027	\$	60,408,866	\$	61,432,355	\$	63,373,772
C.3 Borrower is in Compliance (Yes/No) N/A Yes Yes Yes Yes	C.2 Line C.1 must not be less than	\$		\$	45,000,000	\$	45,000,000	\$	45,000,000	\$	45,000,000
	C.3 Borrower is in Compliance (Yes/No)		N/A		Yes		Yes		Yes		Yes

Name: Mary Sor Late	
Title: CFO	
_{Date:} 03/17/2024	

Signature of Bay Area Hospital: