

Overall, Bay Area hospital earned \$1.7M in December vs. budgeted income of \$214K and last year's loss of \$2.0M. Gross Revenue during the month was strong ending at \$60.2M overall, \$3.8M ahead of budget. Net Revenue, however, ended the month with a Net to Gross Revenue Margin of 32.9% or \$326K below budget. This margin decline results from the continued decline in Commercial Payer Mix, \$192K write-off of Legacy System balances and VA Insurance payment recoupment of \$111K.

Also, starting in October, the budget assumed all payer contract renegotiations would be finalized and the hospital's Net to Gross Revenue would climb to 35.7%. Regence BCBS contract increase became effective on 12/15/23; Pacific Source will be effective 01/01/24; and we expect MODA to be effective in January 2024 as well.

Actual operating expenses were slightly below budgeted expenses by \$36K. Gains on investments during the month totaled \$1.6M Overall, Net Income for the month exceeded budget by \$1.5M. Below is a breakdown of the financials.

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Bay Area Hospital														
Consolidated Income Statemen	1													
			Mon	th to Dat	e					Year	to Date			
	Actual	Budget	Variance	Var %	Prior Year	Variance	Var %	Actual	Budget	Variance	Var %	Prior Year	Variance	Var %
Total Gross Patient Revenue	60,210,577	56,427,379	3,783,198	6.7%	51,379,826	8,830,751	17.2%	345,704,794	322,933,437	22,771,357	7.1%	273,280,696	72,424,098	26.5%
Total Deductions	40,727,929	36,403,783	(4,324,146)	-11.9%	33,178,480	(7,549,449)	-22.8%	228,943,021	210,174,461	(18,768,560)	-8.9%	178,685,402	(50,257,619)	-28.1%
Net Healthcare Revenue	19,482,648	20,023,596	(540,948)	-2.7%	18,201,346	1,281,302	7.0%	116,761,773	112,758,976	4,002,797	3.5%	94,595,294	22,166,479	23.4%
Other Oper Revenue	342,147	126,719	215,428	170.0%	280,086	62,061	22.2%	1,463,000	760,314	702,686	92.4%	806,209	656,791	81.5%
Total Net Revenue	19,824,795	20,150,315	(325,520)	-1.6%	18,481,431	1,343,364	7.3%	118,224,773	113,519,290	4,705,483	4.1%	95,401,503	22,823,270	23.9%
Net to Gross Ratio	32.9%	35.7%			36.0%			34.2%	35.2%			34.9%		
Total Operating Expenses	19,750,385	19,786,466	36,081	0.2%	19,995,012	244,627	1.2%	120,666,757	115,412,582	(5,254,175)	-4.6%	116,421,393	(4,245,364)	-3.6%
Net Operating Income	74,410	363,849	(289,439)	-79.5%	(1,513,581)	1,587,991	-104.9%	(2,441,984)	(1,893,292)	(548,692)	29.0%	(21,019,890)	18,577,906	-88.4%
Net Income	1,687,499	213,849	1,473,650	689.1%	(2,033,763)	3,721,262	-183.0%	(1,339,777)	(2,793,292)	1,453,515	-52.0%	(23,498,854)	22,159,077	-94.3%

VOLUMES

Inpatient Discharge

- For the month, Inpatient discharges were 29 patients ahead of budget (571 vs. 542) and 75 above last year (496). Inpatient surgeries were at their highest level in December since pre-Covid with 18 more surgeries this December vs last December.
- Year to date we remain above budget and above last year (3,248 vs. 3,218 budgeted vs. 2,454 last year). As a reminder, the PSU unit was closed last fiscal year from July through October.

ED Visits

- ED visits were above budget for the month and above last year (2,300 visits this month vs. 2,155 budgeted vs. 2,254 last year). ED volumes have increased over last year, with a higher percentage of ED patients being admitted to the hospital.
- YTD visits show 13,320 vs. 12,790 budgeted vs. last year-to-date of 12,744

Cardiac Cath Cases

- This month there were 85 Cath Lab cases vs. budget of 105 and last year same month 117. Cath Lab volumes remain strong despite a few days on divert status.
- Year -to date we had 593 cases vs. a budget of 623 and a prior year actual of 562.



Imaging

- Is up over the same month last year by 823 billed procedures (7,329 vs. 6,506), with volume growth in all areas: Cat Scanning, Mammography, Diagnostic Ultrasound and Diagnostic Radiology being the highest.
- Year-to-date Imaging billed procedures are 18.4% ahead of last year (43,988 vs. 37,166).

REVENUES

Gross Revenues

- December's Gross Revenues were ahead of budget \$3.8 Million or 6.7% and over last year by \$8.8M or 17.2%. Compared to budget, Inpatient Gross Revenues were \$2.5M over budget and \$2.7M above last year. Outpatient Revenues were \$1.3 Million over Budget and \$6.1M ahead of last year.
- Cath Lab, Emergency Room, Inpatient Nursing Units, Imaging, Operating Room, Pharmacy and Lab all showed favorable actual vs. budget and year to year increases. The budget and actuals include a 6% price increase that took effect on July 1, 2023.
- Of the \$3.8M variance \$1.5M was due to higher volumes and \$2.3M was due to rate. The Gross Revenue budget for December was \$11,170 per adjusted patient day and actual was \$11,440.

Deductions from Revenue

- As a %, Deductions from Revenue were higher than budget at 67.1% vs. 64.3% (32.9% and 35.7% revenue realization rates). FY22 deductions rate was 64.0% or 36.0% revenue realization rate. Trends show collection rates gradually improving over the past 12 months. The budget assumed renegotiation of all payer contracts would be complete by October 2023; however, Regence BCBS contract increase will be effective on 12/15/23; Pacific Source will be effective 01/01/24; and we expect MODA to be effective in January 2024 as well. Net healthcare revenue was unfavorable to budget \$325K for the month.
- During the month of December, \$192,235.98 of MedSeries4 Legacy Unidentified Cash Balances were
 written off. Most of this amount appears to be recoupment by insurance companies. In addition,
 \$110,681.58 of VA Insurance Payment Recoupments, for accounts from 2017 and 2018, were also
 recorded. The combination of these two special adjustments resulted in a reduction in the overall
 revenue realization rate of .5%
- Year to Year Medicare and Medicare Advantage are slightly down from last year, 39.1% vs 41.4% last year and 15.9% vs 14.3% last year, respectively (combined total of 55.0 % vs 55.7% last year), Medicaid is close to even year to year at 20.9% this year compared to 20.7% last year. Commercial payors have decreased from 16.2% last year to 14.8% this year a decline of 1.34%. We see the corresponding increase in the Other Payers bucket, primarily in Tricare/VA.



Commercial

■ Medicaid Capitated

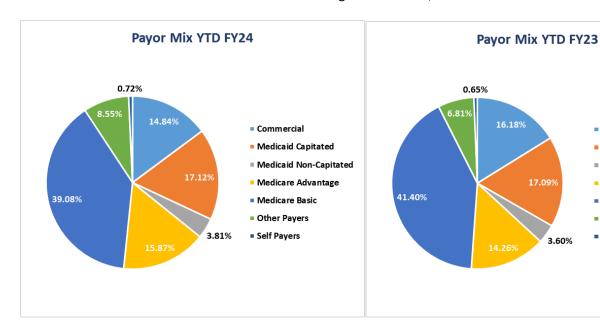
Medicare Advantage

■ Medicare Basic

Other Payers

Self Payers

■ Medicaid Non-Capitated



Other Revenues

- Current month actuals were \$342K vs \$127K budget vs \$280K last year. We received \$204K in payments for 340B retail scripts filled.
- YTD \$1.5M actual vs \$760K budget vs \$806K last year. The 340B Contract Pharmacy program is the largest driver of the increase. Year to date 340B Contract Pharmcy revenue totals \$678K. Cafeteria and Espresso Shop sales total \$471K YTD.

Net Revenue

- Net Revenue for the month was below budget by \$326K and ahead of last year by \$1.3M (Actual of \$19.8M vs. Budget of \$20.1M vs. Last Year of \$18.5M).
- Year-to-date Net Revenues are \$4.7M ahead of budget and \$22.8M ahead of last year (Actual of \$118.2M vs. Budget of \$113.5M vs. Last Year of \$95.4M).

EXPENSES

Salaries

- Salaries were 6.2% over budget and 2.3% over last year (Actual \$7.2M vs Budget \$6.8M vs Last Year \$7.0M). We continue to hire staff and reduce our reliance on Contract labor. Patient volumes remain strong and are ahead of budget. As a result, we continue to offer premium pay to take care of the higher volume of patients. The actual rate (Including Contract Labor) per Adjusted Patient Day of \$1,730 is below the budgeted rate of \$1,833 per Adjusted Patient Day.
- Year to date salaries were \$3.6M over budget and \$1.3M over last year (\$43.2M vs \$39.6M vs \$41.9M). YTD the actual rate per Adjusted Patient Day (Including Contract Labor) is lower than budget and lower than prior year (\$1,718 vs \$1,757 budget vs \$2,251 prior year) due to lower Contract Labor Rates.

Contract labor

- Below budget \$573K (\$1.9M vs \$2.5M). Compared to last year, contract labor costs are down \$354K.
 Contract labor continues to decline as we replace contract employees with permanent employees and 1099 Vendor Contracts. The prior 3-month average for contract labor is \$2.0M. The actual rate per Adjusted Patient Day of \$366 is below the budgeted rate of \$495 per Adjusted Patient Day
- Year to date Contract labor is below budget \$3.3M and lower than last year (\$11.3M vs \$14.7M vs \$13.5M)

Benefits

- Overall Benefits expense for the month of November was \$526K favorable to budget and \$89K favorable to last year (\$1.6M actual vs \$2.2M budget and \$1.7M last year). The main driver of the favorable expense decrease was a reduction in the overall PTO Liability Accrual.
- Year-to-date benefits are \$964K favorable to budget (\$11.6M vs. \$12.6M) and \$924K over last year's spend (\$10.7M).
- Overall, Salary/Wages/Benefits/Contract labor per Adjusted Patient Day for the month is \$2,041 vs a budget of \$2,262 and last year of \$2,267. The YTD amounts are \$2,083 actual vs \$2,164 budget and \$2,684 prior year.

Physician and Pro-fees

- Over budget \$42K and \$335K favorable to last year for the month (\$1.5M actual vs. 1.5M budget and \$1.8M last year). Unbudgeted services of Radiology Physicians and Orthopedic Physicians are driving the \$42K overage.
- Year-to-date is over budget and over the prior year (\$9.5M actual vs. \$8.5M budget and \$9.0M last year) for the same reasons as the MTD variance.

Supplies

- Current month actual spend was \$79K unfavorable to budget and \$127K favorable to prior year (\$3.2M actual vs. \$3.2M budget vs. \$3.4M last year). Drug expense continues as the area with the largest dollar of spend at 2.45% of Gross Revenue for December,
- Year-to-Date spend is over budget \$2.6M and \$2.0M over last year (\$21.2M actual vs \$18.6M budget and \$19.2M last year. YTD Drug expense as % of Gross Revenues is 3.04% vs 2.48% last year.
- Drug Spend continues to be the main driver of variances. Year over year we have 3 drugs that are used to treat various types of cancer and one drug that treats Multiple Sclerosis that have doubled in usage. The prices have only increased 2-8% but the doubling of usage has driven supply costs higher than budget. Unfortunately, the largest increase is for a drug that treats Lung cancer and has no alternative form that is less expensive.

Purchased Services

- \$188K unfavorable to budget for the month and \$218K unfavorable to last year (\$1.5M vs. \$1.3M budget vs. \$1.3M last year). Current month activity includes contracting with Signet beginning 12/1/23 to direct and manage the Inpatient Behavioral Health Unit, Laundry/Linen operating costs running higher than planned, and an increase for St. Charles EPIC Contract support.
- Year-to-date we were \$1.3M unfavorable to budget and \$855K unfavorable to the prior year (\$8.8M vs. \$7.6M budget vs. \$8.0M last year).

Lease/Rentals

- Below budget and below prior year (\$10K vs. \$26K budget and \$24K last year).
- YTD is similar due to reduction in lease rental costs (\$81K actual vs. \$152K budget and \$133K last year).

Depreciation

- Slightly below budget for the month by \$42K and slightly under last year (\$948K vs \$990K budget and \$984K last year).
- Year-to-date is similar (\$5.9M actual vs. \$5.9M budget and \$5.9M last year).

Other Operating expense

- Over budget by \$394K (\$1.8M Actual vs \$1.4M Budget and \$1.4M last year). The unfavorable variance
 was primarily due to provider tax expense. We continue to pay more in provider tax expense month to
 month. In addition, apprise Health Insights closed out prior year Provider Tax Programs (PT II and PT III).
 As a result, an additional \$323,575 liability was accrued during December as the additional amount due
 from Bay Area Hospital.
- Year-to-date we are over budget as well and slightly over last year due to Provider Tax costs (\$9.0M Actual vs. \$7.8M Budget and \$8.0M last year).



Executive Summary

Finance Committee Held January 23, 2023

Capital Purchase Requests reviewed:

- Threshold Subscription Lease Capital Item ACTION ITEM
 - Aria EMR Radiation Oncology 10 year total cost of \$905,633
- Non-Threshold:
 - Trophon 2 High Level Disinfection Ultrasound (2)
 - Large Femoral Distractor Sugery
 - Precontruction work for add'l Cath Lab (Facilities/Cath Lab)
 - Bladders Scanners Housewide (10)
 - Pure Storage Array Information Systems
 - Igel UD3 Thin Client Information Systems (127)
 - Mobile C-Arm Radiology
 - Echocardiographer Ultrasound Ultrasound
 - Sonosite Ultrasound Probe Anethesia
 - Storeroom D buildout Surgery

Discussion Items

- Graystone Advisors Investments provided an update on market conditions and discussed investment advisors and portfolio holdings.
 - Change investment Advisors from Loomis to Morgan Stanley ZFIM IG (reduce costs from 26 bps to 17 bps) – ACTION ITEM
 - Rebalance the Funded Depreciation Account right now 49.43% of the portfolio is with Mortgage-Backed Securities that have wide volatility and long returns. Sell \$10.6M will recognize a \$1.6M loss ACTION ITEM

Financial Results:

- Meet all Bond Covenant requirements for December 2023
- See attached Narrative and financials
 - December 2023 Operating Profit was \$74 Thousand vs a budget profit of \$364 Thousand
 / Year to date \$2.4 Million Loss vs budget loss of \$1.9 Million
 - December 2023 Overall Profit at \$1.69 Million due to market loss on investments / Year to date \$1.3 Million Loss vs budget of \$2.8 Million Loss
 - o December 2023 Operating EBIDA POSITIVE \$1.02 Million / Year to date \$3.4 Million
 - o Cash and Cash equivalents balance as of December 2023 is \$60.4 million

Executive Summary:

Information Security and work plans update

Next meeting:

Next Meeting – February 27, 2024

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		Actual	Budget	Variance	nth to Date Var %	Prior Year	Variance	Var %	Actual	Budget	Variance	r to Date Var %	Prior Year	Variance	Var %
Gross Patient	Revenue	Tiotaai	Daugot	Variation	vu. 70	7 7 7 7 0 0 7	varianos	Va. 70	Hotaar	Daagot	varianos.	70.70	r rron rour	Variation	7 di 70
	Inpatient Revenue	26,680,023	24,217,759	2,462,263	10.2%	23,974,676	2,705,346	11.3%	147,209,443	134,517,040	12,692,402		117,296,910	29,912,533	25.5%
	Outpatient Revenue	33,530,554	32,209,620	1,320,935	4.1%	27,405,149	6,125,405	22.4%	198,495,351	188,416,397	10,078,954	5.3%	155,983,786	42,511,565	27.3%
Total Gross P	atient Revenue	60,210,577	56,427,379	3,783,198	6.7%	51,379,826	8,830,751	17.2%	345,704,794	322,933,437	22,771,357	7.1%	273,280,696	72,424,098	26.5%
	Deductions	40,352,704	35,871,377	(4,481,327)	-12.5%	32,132,943	(8,219,761)	-25.6%	227,161,516	207,019,514	(20,142,001)	-9.7%	174,587,787	(52,573,728)	-30.1%
	Bad Debt	14,632	266,203	251,571	94.5%	837,064	822,431	98.3%	724,694	1,577,473	852,780	54.1%	2,053,478	1,328,784	64.7%
	Charity	360,593	266,203	(94,390)	-35.5%	208,473	(152,120)	-73.0%	1,056,811	1,577,473	520,662	33.0%	2,044,136	987,325	48.3%
Total Deduction	ons	40,727,929	36,403,783	(4,324,146)	-11.9%	33,178,480	(7,549,449)	-22.8%	228,943,021	210,174,461	(18,768,560)	-8.9%	178,685,402	(50,257,619)	-28.1%
Net Healthcar	e Revenue	19,482,648	20,023,596	(540,948)	-2.7%	18,201,346	1,281,302	7.0%	116,761,773	112,758,976	4,002,797	3.5%	94,595,294	22,166,479	23.4%
	Other Oper Revenue	342,147	126,719	215,428	170.0%	280,086	62,061	22.2%	1,463,000	760,314	702,686	92.4%	806,209	656,791	81.5%
Total Net Rev		19,824,795	20,150,315	(325,520)	-1.6%	18,481,431	1,343,364	7.3%	118,224,773	113,519,290	4,705,483	4.1%	95,401,503	22,823,270	23.9%
	Net to Gross Ratio	32.9%	35.7%			36.0%			34.2%	35.2%			34.9%		
	Salaries	7,174,841	6,757,408	(417,433)	-6.2%	7,015,901	(158,940)	-2.3%	43,243,011	39,613,287	(3,629,724)	-9.2%	41,937,507	(1,305,504)	-3.1%
	Contract Labor	1,928,366	2,501,754	573,388	22.9%	2,282,270	353,904	15.5%	11,346,221	14,666,042	3,319,821	22.6%	13,502,959	2,156,738	16.0%
	Benefits	1,638,894	2,165,386	526,492 (41,869)	24.3% -2.8%	1,727,933 1,849,806	89,039 334,826	5.2% 18.1%	11,598,485	12,562,389	963,904 (960,369)	7.7% -11.2%	10,674,366 8,993,189	(924,118)	-8.7% -5.7%
	Physician & Prof Fee Supplies	1,514,980 3,254,080	1,473,111 3,175,103	(78,977)	-2.6% -2.5%	3,381,559	127,479	3.8%	9,506,593 21,197,523	8,546,224 18,559,272	(2,638,251)	-11.2%	19,210,269	(513,404) (1,987,254)	-10.3%
	Purchased Services	1,502,030	1,313,182	(188,849)	-14.4%	1,283,821	(218,210)	-17.0%	8,849,002	7,579,017	(1,269,985)	-16.8%	7,994,161	(854,841)	-10.3%
	Leases/Rentals	10.367	25.653	15,286	59.6%	24.039	13.671	56.9%	80.687	152.262	71,575	47.0%	133,267	52.580	39.5%
	Depreciation	947,867	990,000	42,133	4.3%	983,634	35,767	3.6%	5,853,724	5,940,000	86,276	1.5%	5,950,885	97,161	1.6%
	Other Oper Expense	1,778,960	1,384,869	(394,091)	-28.5%	1,446,050	(332,910)	-23.0%	8,991,512	7,794,089	(1,197,423)	-15.4%	8,024,789	(966,723)	-12.0%
Total Operatir	ng Expenses	19,750,385	19,786,466	36,081	0.2%	19,995,012	244,627	1.2%	120,666,757	115,412,582	(5,254,175)	-4.6%	116,421,393	(4,245,364)	-3.6%
Nat On anating		74,410	363,849	(200, 420)	-79.5%	(1,513,581)	1,587,991	-104.9%	(2,441,984)	(1,893,292)	(548,692)	29.0%	(21,019,890)	18,577,906	-88.4%
Net Operating	Investment Income	1,595,056	303,849	(289,439) 1,595,056	0.0%	(1,513,581)	1,746,105	-104.9%	1.661.110	(1,893,292)	1.661.110	0.0%	(1,842,628)	3,503,738	-190.1%
	Other Nonop Inc(Exp)	232,272	50,000	182,272	364.5%	244,666	(12,394)	-5.1%	678,833	300,000	378,833	126.3%	690,675	(11,842)	-1.7%
	Interest Expense	(214,239)	(200,000)	(14,239)	7.1%	(613,800)	399,561	-65.1%	(1,237,736)	(1,200,000)	(37,736)	3.1%	(1,327,012)	89,276	-6.7%
Net Income		1,687,499	213,849	1,473,650	689.1%	(2,033,763)	3,721,262	-183.0%	(1,339,777)	(2,793,292)	1,453,515	-52.0%	(23,498,854)	22,159,077	-94.3%
	Bad Debt % of GR	0.0%	0.5%	-0.4%		1.6%			0.2%	0.5%	-0.3%		0.8%		
	Bad Debt % of NR	0.1%	1.3%	-1.3%		4.6%			0.6%	1.4%	-0.8%		2.2%		
	Bad Debt/Charity % of GR	0.6%	0.9%	-0.3%		2.0%			0.5%	1.0%	-0.5%		1.5%		
	Contractual %	-67.6%	-64.5%	-3.1% -1.4%	70.00/	-64.6%	8.6%		-66.2%	-65.1%	-1.1% -0.4%	23.8%	-65.4%	19.97%	-90.6%
	Operating Margin	0.4%	1.8%	-1.4%	-79.2%	-8.2%	8 h%		-2.1%	-1.7%	-0.4%		-22.0%		-90 b%1
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	Net Margin %	8.5%	1.1%	7.5%	702.1%	-11.0%	19.5%	-177.4%	-1.1%	-2.5%	1.3%	-53.9%	-24.6%	23.50%	-95.4%
	Operating EBIDTA	8.5% 1,022,277 5.2%	1.1% 1,353,849	7.5% (247,306)	702.1% -18.3%	-11.0% (529,947)	19.5% 1,552,224	-177.4% -292.9%	-1.1% -1.1% 3,411,740 2.9%	-2.5% 4,046,708	1.3% (462,416)	-53.9% -11.4%	-24.6% (15,069,005)	23.50% 18,480,745	-95.4% -122.6%
		1,022,277 5.2%	1.1% 1,353,849 6.7%	7.5% (247,306) -1.6%	702.1% -18.3% -23.3%	-11.0% (529,947) -2.9%	19.5% 1,552,224 8.0%	-292.9%	3,411,740 2.9%	-2.5% 4,046,708 3.6%	1.3% (462,416) -0.7%	-53.9% -11.4% -19.0%	-24.6% (15,069,005) -15.8%	23.50% 18,480,745 18.68%	-95.4% -122.6% -118.3%
	Operating EBIDTA Operating EBIDTA %	1,022,277	1.1% 1,353,849	7.5% (247,306)	702.1% -18.3%	-11.0% (529,947)	19.5% 1,552,224			-2.5% 4,046,708	1.3% (462,416)	-53.9% -11.4%	-24.6% (15,069,005) -15.8%	23.50% 18,480,745	-95.4% -122.6% -118.3% -135.5% -128.6%
	Operating EBIDTA Operating EBIDTA % EBIDTA EBIDTA % Discharges	1,022,277 5.2% 2,849,605 14.4% 571	1.1% 1,353,849 6.7% 1,403,849 7.0% 542	7.5% (247,306) -1.6% 1,530,022 7.4% 29	702.1% -18.3% -23.3% 109.0% 106.3% 5.4%	-11.0% (529,947) -2.9% (436,329) -2.4% 496	19.5% 1,552,224 8.0% 3,285,934 16.7% 75	-292.9% -753.1%	3,411,740 2.9% 5,751,683 4.9% 3,248	-2.5% 4,046,708 3.6% 4,346,708 3.8% 3,218	1.3% (462,416) -0.7% 1,577,527 1.0%	-53.9% -11.4% -19.0% 36.3% 27.1% 0.9%	-24.6% (15,069,005) -15.8% (16,220,957) -17.0% 2,454	23.50% 18,480,745 18.68% 21,972,640 21.87% 794	-95.4% -122.6% -118.3% -135.5% -128.6% 32.4%
	Operating EBIDTA Operating EBIDTA % EBIDTA EBIDTA % Discharges Patient Days	1,022,277 5.2% 2,849,605 14.4% 571 2,332	1.1% 1,353,849 6.7% 1,403,849 7.0% 542 2,168	7.5% (247,306) -1.6% 1,530,022 7.4% 29 164	702.1% -18.3% -23.3% 109.0% 106.3% 5.4% 7.6%	-11.0% (529,947) -2.9% (436,329) -2.4% 496 2,270	19.5% 1,552,224 8.0% 3,285,934 16.7% 75 62	-292.9% -753.1% 15.1% 2.7%	3,411,740 2.9% 5,751,683 4.9% 3,248 13,528	-2.5% 4,046,708 3.6% 4,346,708 3.8% 3,218 12,868	1.3% (462,416) -0.7% 1,577,527 1.0% 30 660	-53.9% -11.4% -19.0% 36.3% 27.1% 0.9% 5.1%	-24.6% (15,069,005) -15.8% (16,220,957) -17.0% 2,454 10,573	23.50% 18,480,745 18.68% 21,972,640 21.87% 794 2,955	-95.4% -122.6% -118.3% -135.5% -128.6% 32.4% 27.9%
	Operating EBIDTA Operating EBIDTA % EBIDTA EBIDTA % Discharges Patient Days Adjusted Days	1,022,277 5.2% 2,849,605 14.4% 571 2,332 5,263	1.1% 1,353,849 6.7% 1,403,849 7.0% 542 2,168 5,052	7.5% (247,306) -1.6% 1,530,022 7.4% 29 164 211	702.1% -18.3% -23.3% 109.0% 106.3% 5.4% 7.6% 4.2%	-11.0% (529,947) -2.9% (436,329) -2.4% 496 2,270 4,865	19.5% 1,552,224 8.0% 3,285,934 16.7% 75 62 398	-292.9% -753.1% 15.1% 2.7% 8.2%	3,411,740 2.9% 5,751,683 4.9% 3,248 13,528 31,769	-2.5% 4,046,708 3.6% 4,346,708 3.8% 3,218 12,868 30,893	1.3% (462,416) -0.7% 1,577,527 1.0% 30 660 876	-53.9% -11.4% -19.0% 36.3% 27.1% 0.9% 5.1% 2.8%	-24.6% (15,069,005) -15.8% (16,220,957) -17.0% 2,454 10,573 24,633	23.50% 18,480,745 18.68% 21,972,640 21.87% 794 2,955 7,136	-95.4% -122.6% -118.3% -135.5% -128.6% 32.4% 27.9% 29.0%
Doy Adjusted	Operating EBIDTA Operating EBIDTA % EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges	1,022,277 5.2% 2,849,605 14.4% 571 2,332 5,263 1,289	1.1% 1,353,849 6.7% 1,403,849 7.0% 542 2,168 5,052 1,263	7.5% (247,306) -1.6% 1,530,022 7.4% 29 164 211 26	702.1% -18.3% -23.3% 109.0% 106.3% 5.4% 7.6% 4.2% 2.0%	-11.0% (529,947) -2.9% (436,329) -2.4% 496 2,270 4,865 1,063	19.5% 1,552,224 8.0% 3,285,934 16.7% 75 62	-292.9% -753.1% 15.1% 2.7%	3,411,740 2.9% 5,751,683 4.9% 3,248 13,528	-2.5% 4,046,708 3.6% 4,346,708 3.8% 3,218 12,868	1.3% (462,416) -0.7% 1,577,527 1.0% 30 660	-53.9% -11.4% -19.0% 36.3% 27.1% 0.9% 5.1%	-24.6% (15,069,005) -15.8% (16,220,957) -17.0% 2,454 10,573	23.50% 18,480,745 18.68% 21,972,640 21.87% 794 2,955	-95.4% -122.6% -118.3% -135.5% -128.6% 32.4% 27.9%
Per Adjusted	Operating EBIDTA Operating EBIDTA % EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Day	1,022,277 5.2% 2,849,605 14.4% 571 2,332 5,263 1,289 4.08	1.1% 1,353,849 6.7% 1,403,849 7.0% 542 2,168 5,052 1,263 4.00	7.5% (247,306) -1.6% 1,530,022 7.4% 29 164 211 26 5.65	702.1% -18.3% -23.3% 109.0% 106.3% 5.4% 7.6% 4.2% 2.0%	-11.0% (529,947) -2.9% (436,329) -2.4% 496 2,270 4,865 1,063 4.58	19.5% 1,552,224 8.0% 3,285,934 16.7% 75 62 398 226	-292.9% -753.1% 15.1% 2.7% 8.2% 21.2%	3,411,740 2.9% 5,751,683 4.9% 3,248 13,528 31,769 7,628	-2.5% 4,046,708 3.6% 4,346,708 3.8% 3,218 12,868 30,893 7,725	1.3% (462,416) -0.7% 1,577,527 1.0% 30 660 876 (98)	-53.9% -11.4% -19.0% 36.3% 27.1% 0.9% 5.1% 2.8% -1.3%	-24.6% (15,069,005) -15.8% (16,220,957) -17.0% 2,454 10,573 24,633 5,717	23.50% 18,480,745 18.68% 21,972,640 21.87% 794 2,955 7,136 1,910	-95.4% -122.6% -118.3% -135.5% -128.6% 32.4% 27.9% 29.0% 33.4%
Per Adjusted	Operating EBIDTA Operating EBIDTA % EBIDTA EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Day Net Rev Incl BD/APD	1,022,277 5.2% 2,849,605 14.4% 571 2,332 5,263 1,289 4.08 3,702	1.1% 1,353,849 6.7% 1,403,849 7.0% 542 2,168 5,052 1,263 4.00 3,964	7.5% (247,306) -1.6% 1,530,022 7.4% 29 164 211 26 5.65 (262)	702.1% -18.3% -23.3% 109.0% 106.3% 5.4% 7.6% 4.2% 2.0% 1.41 -6.6%	-11.0% (529,947) -2.9% (436,329) -2.4% 496 2,270 4,865 1,063 4.58 3,741	19.5% 1,552,224 8.0% 3,285,934 16.7% 75 62 398 226	-292.9% -753.1% 15.1% 2.7% 8.2% 21.2% -1.1%	3,411,740 2.9% 5,751,683 4.9% 3,248 13,528 31,769 7,628	-2.5% 4,046,708 3.6% 4,346,708 3.218 12,868 30,893 7,725	1.3% (462,416) -0.7% 1,577,527 1.0% 30 660 876 (98)	-53.9% -11.4% -19.0% 36.3% 27.1% 0.9% 5.1% 2.8% -1.3%	-24.6% (15,069,005) -15.8% (16,220,957) -17.0% 2,454 10,573 24,633 5,717	23.50% 18,480,745 18,68% 21,972,640 21,87% 794 2,955 7,136 1,910	-95.4% -122.6% -118.3% -135.5% -128.6% -128.6% -128.6% -128.6% -128.6% -128.6% -139.0% -139.0% -139.0% -139.0%
Per Adjusted	Operating EBIDTA Operating EBIDTA % EBIDTA EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Day Net Rev Incl BD/APD SWB/APD	1,022,277 5.2% 2,849,605 14.4% 571 2,332 5,263 1,289 4.08 3,702 2,041	1.1% 1,353,849 6.7% 1,403,849 7.0% 542 2,168 5,052 1,263 4.00 3,964 2,262	7.5% (247,306) -1.6% 1,530,022 7.4% 29 164 211 26 5.65 (262) 220	702.1% -18.3% -23.3% 109.0% 106.3% 5.4% 7.6% 4.2% 2.0% 1.41 -6.6% 9.7%	-11.0% (529,947) -2.9% (436,329) -2.4% 496 2,270 4,865 1,063 4.58 3,741 2,267	19.5% 1,552,224 8.0% 3,285,934 16.7% 75 62 398 226	-292.9% -753.1% 15.1% 2.7% 8.2% 21.2%	3,411,740 2.9% 5,751,683 4.9% 3,248 13,528 31,769 7,628	-2.5% 4,046,708 3.6% 4,346,708 3.218 12.868 30.893 7,725	1.3% (462,416) -0.7% 1,577,527 1.0% 30 660 876 (98)	-53.9% -11.4% -19.0% 36.3% 27.1% 0.9% 5.1% 2.8% -1.3%	-24.6% (15,069,005) -15.8% (16,220,957) -17.0% 2,454 10,573 24,633 5,717	23.50% 18,480,745 18.68% 21,972,640 21.87% 794 2,955 7,136 1,910 (165) (601)	-95.4% -122.6% -118.3% -135.5% -128.6% 32.4% 27.9% 29.0% 33.4% -4.3% -22.4%
Per Adjusted	Operating EBIDTA Operating EBIDTA % EBIDTA EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Day Net Rev Incl BD/APD	1,022,277 5.2% 2,849,605 14.4% 571 2,332 5,263 1,289 4.08 3,702	1.1% 1,353,849 6.7% 1,403,849 7.0% 542 2,168 5,052 1,263 4.00 3,964	7.5% (247,306) -1.6% 1,530,022 7.4% 29 164 211 26 5.65 (262)	702.1% -18.3% -23.3% 109.0% 106.3% 5.4% 7.6% 4.2% 2.0% 1.41 -6.6%	-11.0% (529,947) -2.9% (436,329) -2.4% 496 2,270 4,865 1,063 4.58 3,741	19.5% 1,552,224 8.0% 3,285,934 16.7% 75 62 398 226	-292.9% -753.1% 15.1% 2.7% 8.2% 21.2% -1.1% -9.9%	3,411,740 2.9% 5,751,683 4.9% 3,248 13,528 31,769 7,628	-2.5% 4,046,708 3.6% 4,346,708 3.218 12,868 30,893 7,725	1.3% (462,416) -0.7% 1,577,527 1.0% 30 660 876 (98)	-53.9% -11.4% -19.0% 36.3% 27.1% 0.9% 5.1% 2.8% -1.3%	-24.6% (15,069,005) -15.8% (16,220,957) -17.0% 2,454 10,573 24,633 5,717	23.50% 18,480,745 18,68% 21,972,640 21,87% 794 2,955 7,136 1,910	-95.4% -122.6% -118.3% -135.5% -128.6% -128.6% -128.6% -128.6% -128.6% -128.6% -139.0% -139.0% -139.0% -139.0%
Per Adjusted	Operating EBIDTA Operating EBIDTA % EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Day Net Rev Incl BD/APD SWB/APD Salary/APD	1,022,277 5.2% 2,849,605 14.4% 571 2,332 5,263 1,289 4.08 3,702 2,041 1,730	1.1% 1,353,849 6.7% 1,403,849 7.0% 542 2,168 5,052 1,263 4.00 3,964 2,262 1,833	7.5% (247,306) -1.6% 1,530,022 7.4% 29 164 211 26 5.65 (262) 220 103	702.1% -18.3% -23.3% 109.0% 106.3% 5.4% 7.6% 4.2% 2.0% 1.41 -6.6% 9.7% 5.6%	-11.0% (529,947) -2.9% (436,329) -2.4% 496 2,270 4,865 1,063 4.58 3,741 2,267 1,911	19.5% 1,552,224 8.0% 3,285,934 16.7% 75 62 398 226 (39) (225) (182)	-292.9% -753.1% 15.1% 2.7% 8.2% 21.2% -1.1% -9.9% -9.5%	3,411,740 2.9% 5,751,683 4.9% 3,248 13,528 31,769 7,628 3,675 2,083 1,718	-2.5% 4,046,708 3.6% 4,346,708 3.8% 3,218 12,868 30,893 7,725 3,650 2,164 1,757	1.3% (462,416) -0.7% 1,577,527 1.0% 30 660 876 (98) 25 80 39	-53.9% -11.4% -19.0% 36.3% 27.1% 0.9% 5.1% 2.8% -1.3%	-24.6% (15,069,005) -15.8% (16,220,957) -17.0% 2,454 10,573 24,633 5,717 3,840 2,684 2,251	23.50% 18,480,745 18,68% 21,972,640 21,87% 794 2,955 7,136 1,910 (165) (601) (532)	-95.4% -122.6% -118.3% -135.5% -128.6% -128.6% -129.0%
Per Adjusted	Operating EBIDTA Operating EBIDTA % EBIDTA EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Day Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Discharge	1,022,277 5.2% 2,849,605 14.4% 571 2,332 5,263 1,289 4.08 3,702 2,041 1,730 618 626	1.1% 1,353,849 6.7% 1,403,849 7.0% 542 2,168 5,052 1,263 4.00 3,964 2,262 1,833 629 566	7.5% (247,306) -1.6% 1,530,022 7.4% 29 164 211 26 5.65 (262) 220 103 10 (60)	702.1% -18.3% -23.3% 109.0% 106.3% 5.4% 7.6% 4.2% 2.0% 1.41 -6.6% 9.7% 5.6% 1.6% -10.6%	-11.0% (529,947) -2.9% (436,329) -2.4% -496 2,270 4,865 1,063 4.58 3,741 2,267 1,911 695 677	19.5% 1,552,224 8.0% 3,285,934 16.7% 75 62 398 226 (39) (225) (182) (77) (52)	-292.9% -753.1% 15.1% 2.7% 8.2% 21.2% -1.1% -9.9% -9.5% -11.0% -7.6%	3,411,740 2.9% 5,751,683 4.9% 3,248 13,528 31,769 7,628 3,675 2,083 1,718 667 582	-2.5% 4,046,708 3.6% 4,346,708 3.8% 3.218 12,868 30,893 7,725 3,650 2,164 1,757 601 529	1.3% (462,416) -0.7% 1,577,527 1.0% 30 660 876 (98) 25 80 39 (66) (53)	-53.9% -11.4% -19.0% 36.3% 27.1% 0.9% 5.1% 5.18% -1.3% -1.3% -1.3%	-24.6% (15,069,005) -15.8% (16,220,957) -17.0% -2,454 10,573 24,633 5,717 -3,840 2,684 2,251 780 691	23.50% 18,480,745 18,68% 21,972,640 21.87% 794 2,955 7,136 1,910 (165) (601) (532) (113) (109)	-95.4% -122.6% -118.3% -135.5% -128.6% -32.4% -29.0% -33.4% -4.3% -22.4% -23.7% -14.4% -15.7%
	Operating EBIDTA Operating EBIDTA % EBIDTA EBIDTA A EBIDTA W Discharges Patient Days Adjusted Days Adjusted Discharges Day Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Discharge Net Rev Incl BD/Adj DC	1,022,277 5.2% 2,849,605 14.4% 571 2,332 5,263 1,289 4.08 3,702 2,041 1,730 618 626	1.1% 1,353,849 6.7% 1,403,849 7.0% 5442 2,168 5,052 1,263 4.00 3,964 2,262 1,833 629 566	7.5% (247,306) -1.6% 1,530,022 7.4% 29 164 211 26 5.65 (262) 220 103 10 (60)	702.1% -18.3% 109.0% 106.3% 5.4% 7.6% 4.2% 2.0% 1.41 -6.6% 9.7% 1.6% -10.6%	-11.0% (529,947) -2.9% (436,329) -2.4% -496 -2.270 -4.865 -1,063 -4.58 -3.741 -2.267 -1,911 -695 -677	19.5% 1,552,224 8.0% 3,285,934 16.7% 62 398 226 (39) (225) (182) (77) (52)	-292.9% -753.1% 15.1% 2.7% 8.2% 21.2% -1.1% -9.9% -9.5% -11.0% -7.6% -11.7%	3,411,740 2.9% 5,751,683 4.9% 3,248 31,769 7,628 3,675 2,083 1,718 667 582	2.5% 4,046,708 3.6% 4,346,708 3.8% 3.218 12,868 30,893 7,725 3,650 2,164 1,757 601 529	1.3% (462,416) -0.7% 1,577,527 1.0% 30 660 876 (98) 25 80 39 (66) (53)	-53.9% -11.4% -19.0% 36.3% 27.1% 0.9% 5.1% -1.3% -1.3% -1.3% -1.1% -10.1%	-24.6% (15,069,005) -15.8% (16,220,957) -17.0% 2.454 10,573 24,633 5,717 3,840 2,684 2,251 780 691	23.50% 18,480,745 18,68% 21,972,640 21.87% 794 2,955 7,136 1,910 (165) (601) (532) (113) (109)	-95.4% -122.6% -118.3% -135.5% -128.6% -27.9% 29.0% 33.4% -4.3% -22.4% -23.7% -14.4% -15.7%
	Operating EBIDTA Operating EBIDTA % EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Day Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Discharge Net Rev Incl BD/Adj DC SWB/Adj DC	1,022,277 5.2% 2,849,605 14,4% 571 2,332 5,263 1,289 4.08 3,702 2,041 1,730 618 626	1.1% 1,353,849 6.7% 1,403,849 7.0% 542 2,168 5,052 1,263 4.00 3,964 2,262 1,833 629 566	7.5% (247,306) -1.6% 1,530,022 7.4% 29 164 211 26 5.65 (262) 220 103 10 (60)	702.1% -18.3% -23.3% 109.0% -106.3% 5.4% 4.2% 2.0% -1.41 -6.6% 9.7% 5.6% -10.6% -4.6% 7.9%	-11.0% (529,947) -2.9% (436,329) -2.4% -4.96 -2.270 -4.865 -1.063 -4.58 -3.741 -2.267 -1.911 -695 -677 	19.5% 1,552,224 8.0% 3,285,934 16.7% 75 62 398 226 (39) (225) (182) (77) (52)	-292.9% -753.1% 15.1% 2.7% 8.2% 21.2% -1.1% -9.9% -9.5% -11.0% -7.6% -11.7% -19.6%	3,411,740 2.9% 5,751,683 4.9% 3,248 13,528 31,769 7,628 3,675 2,083 1,778 667 582	2.5% 4,046,708 3.6% 4,346,708 3.8% 3.218 12,868 30,893 7,725 3,650 2,164 1,757 601 529	1.3% (462,416) -0.7% 1,577,527 1.0% 30 660 876 (98) 25 80 39 (66) (53)	-53.9% -11.4% -19.0% 36.3% 27.1% 0.9% -1.3% -1.3% -1.3% -1.1% -10.1%	-24.6% (15,069,005) -15.8% (16,220,957) -17.0% 2.454 10,573 24,633 5,717 3,840 2,684 2,251 780 691	23.50% 18,480,745 18,68% 21,972,640 21.87% 794 2,955 7,136 1,910 (165) (601) (532) (113) (109) (1,237) (2,886)	-95.4% -122.6% -118.3% -135.5% -128.6% 32.4% 27.9% 29.0% 33.4% -4.3% -22.4% -23.7% -14.4% -15.7%
	Operating EBIDTA Operating EBIDTA % EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Day Net Rev Incl BD/APD Salary/APD Salary/APD Supply Cost/APD Other Expense/APD Discharge Net Rev Incl BD/Adj DC SWB/Adj DC Salary/Adj DC Salary/Adj DC	1,022,277 5.2% 2,849,605 14.4% 571 2,332 5,263 1,289 4.08 3,702 2,041 1,730 618 626 15,119 8,336 7,064	1.1% 1,353,849 6.7% 1,403,849 7.0% 542 2,168 5,052 1,263 4.00 3,964 2,262 1,833 629 566 15,856 9,047 7,332	7.5% (247,306) -1.6% 1,530,022 7.4% 29 164 211 26 5.65 (262) 220 103 10 (60)	702.1% -18.3% 109.0% 106.3% 5.4% 7.6% 4.2% 2.0% 1.41 -6.6% 9.7% 5.6% 1.6% -10.6%	-11.0% (529,947) -2.9% (436,329) -2.4% -496 -2.270 -4.865 -1.063 -4.58 -3.741 -2.267 -1.911 -695 -677 -17.123 -10.373 -10.373 -10.373 -10.373 -10.373 -10.373	19.5% 1,552,224 8.0% 3,285,934 16.7% 75 62 398 226 (39) (225) (182) (77) (52)	-292.9% -753.1% 15.1% 2.7% 8.2% 21.2% -1.1% -9.9% -9.5% -11.0% -7.6% -19.2%	3,411,740 2.9% 5,751,683 4.9% 3,248 13,528 31,769 7,628 3,675 2,083 1,718 667 582	-2.5% 4,046,708 3.6% 4,346,708 3.8% 3.218 12,868 30,893 7,725	1.3% (462,416) -0.7% 1,577,527 1.0% 30 660 876 (98) 25 80 39 (66) (53) 712 (25) (131)	-53.9% -11.4% -19.0% 36.3% 27.1% 0.9% 5.1% 2.8% -1.3% 0.7% 3.7% 3.7% -10.1% -10.1%	-24.6% (15,069,005) -15.8% (16,220,957) -17.0% -2,454 10,573 24,633 5,717 -3,840 2,684 2,251 780 691 -16,545 11,564 9,697	23.50% 18,480,745 18,68% 21,972,640 21,87% 794 2,955 7,136 1,910 (165) (601) (532) (113) (109) (1,237) (2,886) (2,540)	-95.4% -122.6% -118.3% -135.5% -128.6% -129.0% -33.4% -4.3% -22.4% -23.7% -14.4% -15.7% -7.5% -25.0% -26.2%
	Operating EBIDTA Operating EBIDTA % EBIDTA EBIDTA EBIDTA W Discharges Patient Days Adjusted Days Adjusted Discharges Day Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Discharge Net Rev Incl BD/Adj DC SWB/Adj DC Salary/Adj DC Salary/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC	1,022,277 5.2% 2,849,605 14.4% 571 2,332 5,263 1,289 4.08 3,702 2,041 1,730 618 626 15,119 8,336 7,064 2,525	1.1% 1,353,849 6.7% 1,403,849 7.0% 5442 2,168 5,052 1,263 4.00 3,964 2,262 1,833 629 566 15,856 9,047 7,332 2,514	7.5% (247,306) -1.6% 1,530,022 7.4% 29 164 211 26 5.65 (262) 220 103 10 (60) (737) 710 268 (11)	702.1% -18.3% 109.0% 106.3% 5.4% 7.6% 4.2% 2.0% 1.41 -6.6% 9.7% -10.6% -10.6% -4.6% 7.9%	-11.0% (529,947) -2.9% (436,329) -2.4% -496 2,270 4,865 -1,063 4,58 3,741 2,267 1,911 695 677	19.5% 1,552,224 8.0% 3,285,934 16.7% 62 398 226 (39) (225) (182) (77) (52) (2,004) (2,037) (1,683) (656)	-292.9% -753.1	3,411,740 2.9% 5,751,683 4.9% 3,248 31,769 7,628 3,675 2,083 1,718 667 582 15,308 8,677 7,157 2,779	-2.5% 4,046,708 3.8% 4,346,708 3.218 12,668 30,893 7,725 3,650 2,164 1,757 601 529 14,596 8,652 7,026 2,402	1.3% (462,416) -0.7% 1,577,527 1.0% 30 660 876 (98) 25 80 39 (66) (53) 712 (25) (131) (377)	-53.9% -11.4% -19.0% 36.3% 27.1% 0.9% -1.3% 0.7% 3.7% 2.2% -11.1% -10.1% 4.9% -0.3% -1.57%	-24.6% (15,069,005) -15.8% (16,220,957) -17.0% 2,454 10,573 24,633 5,717 3,840 2,684 2,251 780 691	23.50% 18,480,745 18,68% 21,972,640 21.87% 794 2,955 7,136 1,910 (165) (601) (532) (113) (109) (1,237) (2,886) (2,540) (581)	-95.4% -122.6% -118.3% -135.5% -128.6% -12.4% -29.0% -33.4% -4.3% -22.4% -23.7% -14.4% -15.7% -7.5% -25.0% -26.2% -17.3%
Per Adjusted	Operating EBIDTA Operating EBIDTA % EBIDTA % EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Day Net Rev Incl BD/APD SWB/APD Supply Cost/APD Other Expense/APD Discharge Net Rev Incl BD/Adj DC SWB/Adj DC Salary/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Other Expense/Adj DC Other Expense/Adj DC	1,022,277 5.2% 2,849,605 14.4% 571 2,332 5,263 1,289 4.08 3,702 2,041 1,730 618 626 15,119 8,336 7,064	1.1% 1,353,849 6.7% 1,403,849 7.0% 542 2,168 5,052 1,263 4.00 3,964 2,262 1,833 629 566 15,856 9,047 7,332	7.5% (247,306) -1.6% 1,530,022 7.4% 29 164 211 26 5.65 (262) 220 103 10 (60)	702.1% -18.3% 109.0% 106.3% 5.4% 7.6% 4.2% 2.0% 1.41 -6.6% 9.7% 5.6% 1.6% -10.6%	-11.0% (529,947) -2.9% (436,329) -2.4% -496 -2.270 -4.865 -1.063 -4.58 -3.741 -2.267 -1.911 -695 -677 -17.123 -10.373 -10.373 -10.373 -10.373 -10.373 -10.373	19.5% 1,552,224 8.0% 3,285,934 16.7% 75 62 398 226 (39) (225) (182) (77) (52)	-292.9% -753.1% 15.1% 2.7% 8.2% 21.2% -1.1% -9.9% -9.5% -11.0% -7.6% -19.2%	3,411,740 2.9% 5,751,683 4.9% 3,248 13,528 31,769 7,628 3,675 2,083 1,718 667 582	-2.5% 4,046,708 3.6% 4,346,708 3.8% 3.218 12,868 30,893 7,725	1.3% (462,416) -0.7% 1,577,527 1.0% 30 660 876 (98) 25 80 39 (66) (53) 712 (25) (131)	-53.9% -11.4% -19.0% 36.3% 27.1% 0.9% 5.1% 2.8% -1.3% 0.7% 3.7% 3.7% -10.1% -10.1%	-24.6% (15,069,005) -15.8% (16,220,957) -17.0% -2,454 10,573 24,633 5,717 -3,840 2,684 2,251 780 691 -16,545 11,564 9,697	23.50% 18,480,745 18,68% 21,972,640 21,87% 794 2,955 7,136 1,910 (165) (601) (532) (113) (109) (1,237) (2,886) (2,540)	-95.4% -122.6% -118.3% -135.5% -128.6% -129.0% -33.4% -4.3% -22.4% -23.7% -14.4% -15.7% -7.5% -25.0% -26.2%
	Operating EBIDTA Operating EBIDTA % EBIDTA % EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Day Net Rev Incl BD/APD SWB/APD Supply Cost/APD Other Expense/APD Discharge Net Rev Incl BD/Adj DC SWB/Adj DC Salary/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Other Expense/Adj DC Other Expense/Adj DC	1,022,277 5.2% 2,849,605 14.4% 571 2,332 5,263 1,289 4.08 3,702 2,041 1,730 618 626 15,119 8,336 7,064 2,525	1.1% 1,353,849 6.7% 1,403,849 7.0% 5442 2,168 5,052 1,263 4.00 3,964 2,262 1,833 629 566 15,856 9,047 7,332 2,514	7.5% (247,306) -1.6% 1,530,022 7.4% 29 164 211 26 5.65 (262) 220 103 10 (60) (737) 710 268 (11)	702.1% -18.3% 109.0% 106.3% 5.4% 7.6% 4.2% 2.0% 1.41 -6.6% 9.7% -10.6% -10.6% -4.6% 7.9%	-11.0% (529,947) -2.9% (436,329) -2.4% -496 2,270 4,865 -1,063 4,58 3,741 2,267 1,911 695 677	19.5% 1,552,224 8.0% 3,285,934 16.7% 62 398 226 (39) (225) (182) (77) (52) (2,004) (2,037) (1,683) (656)	-292.9% -753.1	3,411,740 2.9% 5,751,683 4.9% 3,248 31,769 7,628 3,675 2,083 1,718 667 582 15,308 8,677 7,157 2,779	-2.5% 4,046,708 3.8% 4,346,708 3.218 12,668 30,893 7,725 3,650 2,164 1,757 601 529 14,596 8,652 7,026 2,402	1.3% (462,416) -0.7% 1,577,527 1.0% 30 660 876 (98) 25 80 39 (66) (53) 712 (25) (131) (377)	-53.9% -11.4% -19.0% 36.3% 27.1% 0.9% -1.3% 0.7% 3.7% 2.2% -11.1% -10.1% 4.9% -0.3% -1.57%	-24.6% (15,069,005) -15.8% (16,220,957) -17.0% 2,454 10,573 24,633 5,717 3,840 2,684 2,251 780 691	23.50% 18,480,745 18,68% 21,972,640 21.87% 794 2,955 7,136 1,910 (165) (601) (532) (113) (109) (1,237) (2,886) (2,540) (581)	-95.4% -122.6% -118.3% -135.5% -128.6% -12.4% -29.0% -33.4% -4.3% -22.4% -23.7% -14.4% -15.7% -7.5% -25.0% -26.2% -17.3%
Per Adjusted	Operating EBIDTA Operating EBIDTA % EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Day Net Rev Incl BD/APD Salary/APD Supply Cost/APD Other Expense/APD Discharge Net Rev Incl BD/Adj DC SWB/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Other Expense/Adj DC	1,022,277 5.2% 2,849,605 14.4% 571 2,332 5,263 1,289 4.08 3,702 2,041 1,730 618 626 15,119 8,336 7,064 2,525 2,556	1.1% 1,353,849 6.7% 1,403,849 7.0% 542 2,168 5,052 1,263 4.00 3,964 2,262 1,833 629 566 15,856 9,047 7,332 2,514 2,263	7.5% (247,306) -1.6% 1,530,022 7.4% 29 164 211 26 5.65 (262) 220 103 10 (60) (737) 710 268 (11) (293)	702.1% -18.3% 109.0% 106.3% 5.4% 7.6% 4.2% 2.0% 1.41 -6.6% 9.7% -10.6% -10.6% -4.6% 7.9%	-11.0% (529,947) -2.9% (436,329) -2.4% 496 2,270 4,865 1,063 4.58 3,741 2,267 1,911 695 677 17,123 10,373 8,747 3,181 3,101	19.5% 1,552,224 8.0% 3,285,934 16.7% 75 62 398 226 (39) (225) (182) (77) (52) (2,004) (2,037) (1,683) (656) (544)	-292.9% -753.1	3,411,740 2.9% 5,751,683 4.9% 3,248 13,528 31,769 7,628 3,675 2,083 1,718 667 582 15,308 8,677 7,157 2,779 2,425	-2.5% 4,046,708 3.6% 4,346,708 3.8% 3.218 12,868 30,893 7,725 3,650 2,164 1,757 601 529 14,596 8,652 7,026 2,402 2,115	1.3% (462,416) -0.7% 1,577,527 1.0% 30 660 876 (98) 25 80 39 (66) (53) 712 (25) (131) (377) (310)	-53.9% -11.4% -19.0% 36.3% 27.1% 0.9% -1.3% 0.7% 3.7% 2.2% -11.1% -10.1% 4.9% -0.3% -1.57%	-24.6% (15,069,005) -15.8% (16,220,957) -17.0% -2,454 10,573 24,633 5,717	23.50% 18,480,745 18,68% 21,972,640 21.87% 794 2,955 7,136 1,910 (165) (601) (532) (113) (109) (1,237) (2,886) (2,540) (581) (551)	-95.4% -122.6% -118.3% -135.5% -128.6% -12.4% -29.0% -33.4% -4.3% -22.4% -23.7% -14.4% -15.7% -7.5% -25.0% -26.2% -17.3%
Per Adjusted	Operating EBIDTA Operating EBIDTA % EBIDTA EBIDTA / EBIDTA / Discharges Patient Days Adjusted Days Adjusted Discharges Day Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Discharge Net Rev Incl BD/Adj DC SWB/Adj DC Salary/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Venue SWB	1,022,277 5.2% 2,849,605 14.4% 571 2,332 5,263 1,289 4.08 3,702 2,041 1,730 618 626 15,119 8,336 7,064 2,525 2,556	1.1% 1,353,849 6.7% 1,403,849 7.0% 542 2,168 5,052 1,263 4.00 3,964 2,262 1,833 629 566 15,856 9,047 7,332 2,514 2,263	7.5% (247,306) -1.6% 1,530,022 7.4% 29 164 211 26 5.65 (262) 220 103 10 (60) (737) 710 268 (11) (293)	702.1% -18.3% 109.0% 106.3% 5.4% 7.6% 4.2% 2.0% 1.41 -6.6% 9.7% -10.6% -10.6% -4.6% 7.9%	-11.0% (529,947) -2.9% (436,329) -2.4% -496 2,270 4,865 1,063 4.58 3,741 2,267 1,911 695 677 17,123 10,373 8,747 3,181 3,101	19.5% 1,552,224 8.0% 3,285,934 16.7% 62 398 226 (39) (225) (182) (77) (52) (2,037) (1,683) (656) (544)	-292.9% -753.1	3,411,740 2.9% 5,751,683 4.9% 3,248 31,769 7,628 3,675 2,083 1,718 667 582 15,308 8,677 7,157 2,779 2,425	2.5% 4,046,708 3.6% 4,346,708 3.218 12,868 30,893 7,725 3,650 2,164 1,757 601 529 14,596 8,652 7,026 2,402 2,115	1.3% (462,416) 4.62,416) 4.7% 1.577,527 1.0% 30 660 876 (98) 25 80 39 (66) (53) 712 (25) (131) (377) (310) 2.6%	-53.9% -11.4% -19.0% 36.3% 27.1% 0.9% -1.3% 0.7% 3.7% 2.2% -11.1% -10.1% 4.9% -0.3% -1.57%	-24.6% (15,069,005) -15.8% (16,220,957) -17.0% 2,454 10,573 24,633 5,717 3,840 2,684 2,251 780 691 16,545 11,564 9,697 3,360 2,977	23.50% 18,480,745 18,68% 21,972,640 21,87% 794 2,955 7,136 1,910 (165) (601) (532) (113) (109) (1,237) (2,886) (2,540) (581) (551)	-95.4% -122.6% -118.3% -135.5% -128.6% -12.4% -29.0% -33.4% -4.3% -22.4% -23.7% -14.4% -15.7% -7.5% -25.0% -26.2% -17.3%
Per Adjusted	Operating EBIDTA Operating EBIDTA Departing EBIDTA EBIDTA EBIDTA EBIDTA EBIDTA EBIDTA Discharges Patient Days Adjusted Days Adjusted Discharges Day Net Rev Incl BD/APD SWB/APD Salary/APD Salary/APD Supply Cost/APD Other Expense/APD Discharge Net Rev Incl BD/Adj DC SWB/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Other Expense/Adj DC Venue SWB Supplies Other Expense	1,022,277 5.2% 2,849,605 14.4% 571 2,332 5,263 1,289 4.08 3,702 2,041 1,730 618 626 15,119 8,336 7,064 2,525 2,556 55.1% 16.7% 16.9%	1.1% 1,353,849 6.7% 1,403,849 7.0% 542 2,168 5,052 1,263 4.00 3,964 2,262 1,833 629 566 15,856 9,047 7,332 2,514 2,263 57.1% 15.9% 14.3%	7.5% (247,306) -1.6% 1,530,022 7.4% 29 164 211 26 5.65 (262) 220 103 10 (60) (737) 710 268 (11) (293) 1.9% -0.8% -2.6%	702.1% -18.3% 109.0% 106.3% 5.4% 7.6% 4.2% 9.7% 1.41 -6.6% 1.6% -10.6% -4.6% 7.9% -4.6% 7.9% 3.6% -0.4%	-11.0% (529,947) -2.9% (436,329) -2.4% -496 2,270 4,865 1,063 -4.58 3,741 2,267 1,911 695 677 	19.5% 1,552,224 8.0% 3,285,934 16.7% 75 62 398 226 (39) (225) (182) (77) (52) (2,004) (2,037) (1,683) (656) (544) 5.4% 1.9% 1.2%	-292.9% -753.1% 15.1% 2.7% 8.2% 21.2% -1.1% -9.9% -1.0% -7.6% -11.7% -19.6% -17.6%	3,411,740 2.9% 5,751,683 4.9% 3,248 13,528 31,769 7,628 3,675 2,083 1,718 667 582 15,308 8,677 7,157 2,779 2,425	-2.5% 4,046,708 3.8% 4,346,708 3.218 12,868 30,893 7,725 3,660 2,164 1,757 601 529 14,596 8,652 7,026 2,402 2,115 59.3% 16.5% 14.5%	1.3% (462,416)	-53.9% -11.4% -19.0% 36.3% 27.1% 0.9% -1.3% 0.7% 3.7% -1.1% -10.1% -0.3% -1.9% -1.57% -14.7%	-24.6% (15,069,005) -15.8% (16,220,957) -17.0% 2,454 10,573 24,633 5,717 3,840 2,684 2,251 780 691 16,545 11,564 9,697 3,360 2,977 69.9% 20,3% 18.0%	23.50% 18,480,745 18,68% 21,972,640 21,87% 794 2,955 7,136 1,910 (165) (601) (532) (113) (109) (1,237) (2,886) (2,540) (581) (551) 13.2% 2,2% 2,1%	-95.4% -122.6% -118.3% -135.5% -128.6% -29.0% -33.4% -4.3% -22.4% -23.7% -14.4% -15.7% -7.5% -25.0% -26.2% -17.3% -18.5%
Per Adjusted	Operating EBIDTA Operating EBIDTA % EBIDTA % EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Day Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Discharge Net Rev Incl BD/Adj DC SWB/Adj DC Salary/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Other Expense/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Other Expense/Adj DC Other Expense/Adj DC Other Expense SWB Supplies Other Expense Total Salary FTE's	1,022,277 5.2% 2,849,605 14.4% 571 2,332 5,263 1,289 4.08 3,702 2,041 1,730 618 626 15,119 8,336 7,064 2,525 2,556 55.1% 16.9%	1.1% 1,353,849 6.7% 1,403,849 7.0% 5442 2,168 5,052 1,263 4.00 3,964 2,262 1,833 629 566 15,856 9,047 7,332 2,514 2,263 57.1% 15.9% 14.3%	7.5% (247,306) -1.6% 1,530,022 7.4% 29 164 211 26 5.65 (262) 220 103 10 (60) (737) 710 268 (11) (293) 1.9% -0.8% -2.6%	702.1% -18.3% -23.3% 109.0% 106.3% 5.4% 4.2% 2.0% 1.41 -6.6% 9.7% 5.6% -10.6% -4.6% 7.9% 3.6% -0.4% -13.0%	-11.0% (529,947) -2.9% (436,329) -2.4% -4.865 -1,063 -4.58 -3,741 -2,267 -1,911 -695 -677 -17,123 -10,373 -8,747 -3,181 -3,101 -60.6% -18.6% -18.6% -18.1%	19.5% 1,552,224 8.0% 3,285,934 16.7% 75 62 398 226 (39) (225) (182) (77) (52) (2,004) (2,037) (1,683) (656) (544) 5.4% 1.9% 1.2%	-292.9% -753.1% 15.1% 2.7% 8.2% 21.2% -1.1% -9.9% -9.5% -11.0% -7.6% -11.7% -19.6% -19.2% -20.6% -17.6%	3,411,740 2.9% 5,751,683 4.9% 3,248 31,769 7,628 3,675 2,083 1,718 667 582 15,308 8,677 7,157 2,779 2,425 56.7% 18.2% 15.8%	2.5% 4,046,708 3.6% 4,346,708 3.8% 3,218 12,868 30,893 7,725 3,650 2,164 1,757 601 529 14,596 8,652 7,026 2,402 2,115 59,3% 16,5% 14,5%	1.3% (462,416) (462,416) (-0.7% 1.577,527 1.0% 30 660 876 (98) 25 80 (66) (53) 712 (25) (131) (377) (310) 2.6% -1.7% -1.4% (27.35)	-53.9% -11.4% -19.0% 36.3% 27.1% 0.9% -1.3% -1.3% -1.3% -1.1% -10.1% -1.9% -1.9% -14.7%	-24.6% (15,069,005) -15.8% (16,220,957) -17.0% 2.454 10,573 24,633 5,717 3,840 2,684 2,251 780 691 16,545 11,564 9,697 3,360 2,977 69.9% 20.3% 18.0%	23.50% 18,480,745 18,68% 21,972,640 21.87% 794 2,955 7,136 1,910 (165) (601) (532) (113) (109) (1,237) (2,886) (2,540) (581) (551) 13.2% 2.2% 2.1%	-95.4% -122.6% -118.3% -135.5% -128.6% -29.0% -33.4% -4.3% -22.4% -22.4% -15.7% -7.5% -26.2% -26.2% -17.3% -18.5%
Per Adjusted	Operating EBIDTA Operating EBIDTA % EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Day Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Discharge Net Rev Incl BD/Adj DC SWB/Adj DC Salary/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Other Expense Total Salary FTE's Total Contract FTE's	1,022,277 5.2% 2,849,605 14,4% 571 2,332 5,263 1,289 4.08 3,702 2,041 1,730 618 626 15,119 8,336 7,064 2,525 2,556 55.1% 16.7% 16.9%	1.1% 1,353,849 6.7% 1,403,849 7.0% 542 2,168 5,052 1,263 4.00 3,964 2,262 1,833 629 566 15,856 9,047 7,332 2,514 2,263 57.1% 15.9% 14.3%	7.5% (247,306) -1.6% 1,530,022 7.4% 29 164 211 26 5.65 (262) 220 103 10 (60) (737) 710 268 (111) (293) 1.9% -0.8% -2.6%	702.1% -18.3% 109.0% 106.3% 5.4% 7.6% 4.2% 2.0% 1.41 -6.6% -10.6% -10.6% -4.6% 7.9% 3.6% -0.4% -13.0%	-11.0% (529,947) -2.9% (436,329) -2.4% -4,865 -1,063 -4.58 -3,741 -2,267 -1,911 -695 -677 -17,123 -10,373 -8,747 -3,181 -3,101 -60,6% -18,6% -18,1% -858,85 -87,29	19.5% 1,552,224 8.0% 3,285,934 16.7% 75 62 398 226 (39) (225) (182) (77) (52) (2,004) (2,037) (1,683) (656) (544) 5.4% 1.9% 1.2% (6.93) (30.77)	-292.9% -753.1% 15.1% 2.7% 8.2% 21.2% -1.1% -9.9% -9.5% -11.0% -7.6% -11.7% -19.6% -19.2% -20.6% -17.6% -0.8% -35.2%	3,411,740 2.9% 5,751,683 4.9% 3,248 13,528 31,769 7,628 3,675 2,083 1,718 667 582 15,308 8,677 7,157 2,779 2,425 56.7% 18.2% 15.8%	-2.5% 4,046,708 3.6% 4,346,708 3.218 12,868 30,893 7,725	1.3% (462,416) -0.7% 1,577,527 1.0% 30 660 876 (98) 25 80 39 (66) (53) 712 (25) (131) (377) (310) 2.6% -1.7% -1.4%	-53.9% -11.4% -19.0% 36.3% 27.1% 0.9% 5.1% 2.8% -1.3% 0.7% 3.7% 2.2% -11.1% -10.1% 4.9% -0.3% -1.9% -14.7%	-24.6% (15,069,005) -15.8% (16,220,957) -17.0% -2,454 10,573 24,633 5,717 3,840 2,684 2,251 780 691 16,545 11,564 9,697 3,360 2,977 69,9% 20,3% 18.0%	23.50% 18,480,745 18,68% 21,972,640 21.87% 794 2,955 7,136 1,910 (165) (601) (532) (113) (109) (1,237) (2,886) (2,540) (581) (551) 13.2% 2.2% 2.1%	-95.4% -122.6% -118.3% -135.5% -128.6% -129.0% -33.4% -4.3% -22.4% -23.7% -14.4% -15.7% -7.5% -25.0% -26.2% -17.3% -18.5%
Per Adjusted	Operating EBIDTA Operating EBIDTA Departing EBIDTA EBIDTA EBIDTA EBIDTA EBIDTA Discharges Patient Days Adjusted Days Adjusted Discharges Day Net Rev Incl BD/APD SWB/APD Salary/APD Salary/APD Supply Cost/APD Other Expense/APD Discharge Net Rev Incl BD/Adj DC SWB/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Other Expense/Adj DC Other Expense/Adj DC Venue SWB Supplies Other Expense Total Salary FTE's Total Contract FTE's Total Facility Paid FTEs	1,022,277 5.2% 2,849,605 14.4% 571 1,233 5,263 1,289 4.08 3,702 2,041 1,730 618 626 15,119 8,336 7,064 2,525 2,556 55.1% 16.7% 16.9%	1.1% 1,353,849 6.7% 1,403,849 7.0% 542 2,168 5,052 1,263 4.00 3,964 2,262 1,833 629 566 15,856 9,047 7,332 2,514 2,263 57.1% 15.9% 14.3%	7.5% (247,306) -1.6% 1,530,022 7.4% 29 164 211 26 5.65 (262) 220 103 10 (60) (737) 710 268 (11) (293) 1.9% -0.8% -2.6%	702.1% -18.3% 109.0% 106.3% 5.4% 7.6% 4.2% 2.0% 1.41 -6.6% 1.6% -10.6% -4.6% 7.9% 3.6% -0.4% -13.0%	-11.0% (529,947) -2.9% (436,329) -2.4% -496 2,270 4,865 1,063 -4.58 3,741 2,267 1,911 695 677 -17,123 10,373 8,747 3,181 3,101 -60.6% 18.6% 18.1%	19.5% 1,552,224 8.0% 3,285,934 16.7% 62 398 226 (39) (225) (182) (77) (52) (2,004) (2,037) (1,683) (656) (544) 5.4% 1.9% 1.2%	-292.9% -753.1% -753.1% -753.1% -753.1% -753.1% -15.1% -9.9% -9.5% -11.0% -7.6% -11.7% -19.6% -17.6% -17.6% -17.6%	3,411,740 2.9% 5,751,683 4.9% 3,248 13,528 31,769 7,628 3,675 2,083 1,718 667 582 15,308 8,677 7,157 2,779 2,425 56.7% 18.2% 15.8% 863.75 93.26 957.01	-2.5% 4,046,708 3.8% 4,346,708 3.218 12,868 30,893 7,725 3,650 2,164 1,757 601 529 14,596 8,652 7,026 2,402 2,115 59.3% 16.5% 14.5%	1.3% (462,416) 462,416) 462,416) 462,416) 47,7527 1.0% 30 660 876 (98) 25 80 39 (66) (53) 712 (25) (131) (377) (310) 2.6% -1.7% -1.4% (27.35) (29.13) (56.48)	-53.9% -11.4% -19.0% 36.3% 27.1% 0.9% 5.1% 2.8% -1.3% 0.7% 3.7% -10.1% -0.3% -19.% -15.7% -14.7%	-24.6% (15,069,005) -15.8% (16,220,957) -17.0% 2,454 10,573 24,633 5,717 3,840 2,684 2,251 780 691 16,545 11,564 9,697 3,360 2,977 69.9% 20.3% 18.0%	23.50% 18,480,745 18,68% 21,972,640 21,87% 794 2,955 7,136 1,910 (165) (601) (532) (113) (109) (1,237) (2,886) (2,540) (581) (551) 13.2% 2,2% 2,1% (29,40) (13.53) (42,93)	-95.4% -122.6% -118.3% -135.5% -128.6% -29.0% -33.4% -2.4% -23.7% -14.4% -15.7% -7.5% -26.2% -17.3% -18.5%
Per Adjusted	Operating EBIDTA Operating EBIDTA Departing EBIDTA EBIDTA EBIDTA EBIDTA EBIDTA Discharges Patient Days Adjusted Days Adjusted Discharges Day Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Discharge Net Rev Incl BD/Adj DC SWB/Adj DC Salary/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Other Expense/Adj DC Other Expense/Adj DC Venue SWB Supplies Other Expense Total Salary FTE's Total Contract FTE's Total Contract FTE's Total Facility Paid FTEs Paid FTE per AOB	1,022,277 5.2% 2,849,605 14.4% 571 2,332 5,263 1,289 4.08 3,702 2,041 1,730 618 626 15,119 8,336 7,064 2,525 2,556 55.1% 16.7% 16.9%	1.1% 1,353,849 6.7% 1,403,849 7.0% 5442 2,168 5,052 1,263 4.00 3,964 2,262 1,833 629 566 15,856 9,047 7,332 2,514 2,263 57.1% 15.9% 14.3% 840.42 63.32 903.74 5.55	7.5% (247,306) -1.6% 1,530,022 7.4% 29 164 211 26 5.65 (262) 220 103 10 (60) (737) 710 268 (11) (293) -1.9% -0.8% -2.6% (25.36) (54.74) (80.10) (0.25)	702.1% -18.3% 109.0% 106.3% 5.4% 4.2% 2.0% 1.41 -6.6% 9.7% -10.6% -4.6% 7.9% 3.6% -0.4% -13.0%	-11.0% (529,947) -2.9% (436,329) -2.4% -496 2,270 4,865 1,063 3,741 2,267 1,911 695 677 17,123 10,373 8,747 3,181 3,101 60.6% 18.6% 18.1%	19.5% 1,552,224 8.0% 3,285,934 16.7% 62 398 226 (39) (225) (182) (77) (52) (2,004) (2,037) (1,683) (656) (544) 5.4% 1.9% 1.2% (6.93) (30.77) (37.70) 0.23	-292.9% -753.1% 15.1% 2.7% 8.2% 21.2% -1.1% -9.9% -9.5% -11.0% -7.6% -19.6% -19.2% -20.6% -17.6% -0.8% -35.2% -4.0% -3.9%	3,411,740 2.9% 5,751,683 4.9% 3,248 31,769 7,628 3,675 2,083 1,718 667 582 15,308 8,677 7,157 2,779 2,425 56.7% 18.2% 15.8%	2.5% 4,046,708 3.8% 4,346,708 3.8% 3.218 12,868 30,893 7,725 3,650 2,164 1,757 601 529 14,596 8,652 7,026 8,652 7,026 2,402 2,115 59,3% 16.5% 14.5% 1836,41 64.12 900.53 5,36	1.3% (462,416) -0.7% 1,577,527 1.0% 30 660 876 (98) 25 80 (66) (53) 712 (25) (131) (377) (310) 2.6% -1.7% -1.4% (27.35) (29.13) (56.48) (0.18)	-53.9% -11.4% -19.0% 36.3% 27.1% 0.9% -1.3% -1.3% -1.1% -10.1% -19.7% -14.7%	-24.6% (15,069,005) -15.8% (16,220,957) -17.0% 2.454 10,573 24,633 5,717 3,840 2,684 2,251 780 691 16,545 11,564 9,697 3,360 2,977 69.9% 20.3% 18.0% 834.35 79.73 914,08 6.83	23.50% 18,480,745 18,68% 21,972,640 21.87% 794 2,955 7,136 1,910 (165) (601) (532) (113) (109) (1,237) (2,886) (2,540) (581) (551) 13.2% 2.1% (29.40) (13.53) (42.93) 1.28	-95.4% -122.6% -118.3% -118.3% -135.5% -128.6% -29.0% -33.4% -4.3% -22.4% -23.7% -14.4% -15.7% -7.5% -26.2% -17.3% -18.5%
Per Adjusted	Operating EBIDTA Operating EBIDTA Departing EBIDTA EBIDTA EBIDTA EBIDTA EBIDTA Discharges Patient Days Adjusted Days Adjusted Discharges Day Net Rev Incl BD/APD SWB/APD Salary/APD Salary/APD Supply Cost/APD Other Expense/APD Discharge Net Rev Incl BD/Adj DC SWB/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Other Expense/Adj DC Other Expense/Adj DC Venue SWB Supplies Other Expense Total Salary FTE's Total Contract FTE's Total Facility Paid FTEs	1,022,277 5.2% 2,849,605 14,4% 571 2,332 5,263 1,289 4.08 3,702 2,041 1,730 618 626 15,119 8,336 7,064 2,525 55.1% 66,7% 16.9% 865,77 118.06 983,84 5.80 \$5.2,38	1.1% 1,353,849 6.7% 1,403,849 7.0% 5442 2,168 5,052 1,263 4.00 3,964 2,262 1,833 629 566 15,856 9,047 7,332 2,514 2,263 57.1% 15.9% 14.3% 840.42 63.32 903.74 5.55	7.5% (247,306) -1.6% 1,530,022 7.4% 29 164 211 26 5.65 (262) 220 103 10 (60) (737) 710 268 (11) (293) 1.9% -0.8% -2.6%	702.1% -18.3% -23.3% 109.0% -106.3% -5.4% -2.0% -1.41 -6.6% -9.7% -6.6% -10.6% -4.6% -7.9% -3.6% -0.4% -13.0% -86.5% -8.9% -4.5% -9.7%	-11.0% (529,947) -2.9% (436,329) -2.4% -496 2,270 4,865 1,063 -4.58 3,741 2,267 1,911 695 677 -17,123 10,373 8,747 3,181 3,101 -60.6% 18.6% 18.1%	19.5% 1,552,224 8.0% 3,285,934 16.7% 62 398 226 (39) (225) (182) (77) (52) (2,004) (2,037) (1,683) (656) (544) 5.4% 1.9% 1.2%	-292.9% -753.1% -753.1% -753.1% -753.1% -753.1% -15.1% -9.9% -9.5% -11.0% -7.6% -11.7% -19.6% -17.6% -17.6% -17.6%	3,411,740 2.9% 5,751,683 4.9% 3,248 13,528 31,769 7,628 3,675 2,083 1,718 667 582 15,308 8,677 7,157 2,779 2,425 56.7% 18.2% 15.8% 863.75 93.26 957.01	2.5% 4,046,708 3.8% 4,346,708 3.8% 3.218 12,868 30,893 7,725 3,650 2,164 1,757 601 529 14,596 8,652 7,026 8,652 7,026 2,402 2,115 59.3% 16.5% 14.5% 1836.41 64.12 900.53 5.36	1.3% (462,416) 462,416) 462,416) 462,416) 47,7527 1.0% 30 660 876 (98) 25 80 39 (66) (53) 712 (25) (131) (377) (310) 2.6% -1.7% -1.4% (27.35) (29.13) (56.48)	-53.9% -11.4% -19.0% 36.3% 27.1% 0.9% 5.1% 2.8% -1.3% 0.7% 3.7% -10.1% -0.3% -19.% -15.7% -14.7%	-24.6% (15,069,005) -15.8% (16,220,957) -17.0% 2,454 10,573 24,633 5,717 3,840 2,684 2,251 780 691 16,545 11,564 9,697 3,360 2,977 69.9% 20.3% 18.0% 834.35 79.73 914.08 6.83 \$ 57.69	23.50% 18,480,745 18,68% 21,972,640 21,87% 794 2,955 7,136 1,910 (165) (601) (532) (113) (109) (1,237) (2,886) (2,540) (581) (551) 13.2% 2,2% 2,1% (29,40) (13.53) (42,93)	-95.4% -122.6% -118.3% -135.5% -128.6% -29.0% -33.4% -2.4% -23.7% -14.4% -15.7% -7.5% -26.2% -17.3% -18.5%

Income Statement 2023 - December 2023

		2022	2023	2023	2023	2023	2023	2023	2023	2023	2023	2023	2023	2023
Gross Patient Reven	3116	DecMTD	JanMTD	FebMTD	MarMTD	AprMTD	MayMTD	JunMTD	JulMTD	AugMTD	SepMTD	OctMTD	NovMTD	DecMTD
Inpatient R		23,974,676	24,362,551	20,710,145	21,088,768	20,839,409	19,986,049	20,626,783	22,282,749	23,058,662	23,920,818	25,765,588	25,501,603	26,680,023
Outpatient		27,405,149	27,508,431	27,644,069	31,028,139	27,750,060	31,943,769	30,899,007	30,674,327	35,035,819	31,012,110	32,586,040	35,656,501	33,530,554
Total Gross Patient F		51,379,826	51,870,982	48,354,214	52,116,907	48,589,469	51,929,818	51,525,790	52,957,076	58,094,481	54,932,928	58,351,628	61,158,104	60,210,577
Deductions		32,132,943	33,365,240	32,435,472	33,072,230	29,566,270	33,282,812	29,963,512	34,400,071	37,710,946	33,490,589	39,809,926	41,397,280	40,352,704
Bad Debt Charity		837,064 208,473	283,391 321,876	(405,605) 209,505	1,035,073 300.082	(262,640) 332,402	135,463 266,039	(241,594) 226,317	625,458 77.946	(130,292) 241,923	1,337,656 139,427	(1,272,295) 181,976	149,534 54.946	14,632 360,593
Total Deductions		33,178,480	33,970,507	32,239,373	34,407,385	29,636,032	33,684,313	29,948,235	35,103,475	37,822,577	34,967,673	38,719,607	41,601,760	40,727,929
		00,170,100	00,010,001	02,200,010	01,101,000	20,000,002	00,001,010	20,010,200	00,100,110	01,022,011	0.,00.,0.0	00,1 10,001	11,001,100	10,727,020
Net Healthcare Rever		18,201,346	17,900,475	16,114,841	17,709,522	18,953,437	18,245,505	21,577,555	17,853,601	20,271,904	19,965,255	19,632,021	19,556,344	19,482,648
	er Revenue	280,086	80,957	818,583	253,437	203,908	178,159	175,345	174,781	215,641	236,561	236,850	257,021	342,147
Total Net Revenue Expenses		18,481,431 36.0%	17,981,432 34.7%	16,933,424 35.0%	17,962,959 34.5%	19,157,345 39.4%	18,423,663 35.5%	21,752,901 42.2%	18,028,382 34.0%	20,487,545 35.3%	20,201,816 36.8%	19,868,871 34.1%	19,813,365 32.4%	19,824,795 32.9%
Salaries		7,015,901	6,956,439	6,198,810	6,902,484	6,370,387	7,224,173	6,978,563	7,005,968	7,722,158	7,061,385	7,162,219	7,116,440	7,174,841
Contract La	_abor	2,282,270	2,460,412	2,327,280	2,624,324	2,357,975	1,515,548	2,318,163	1,409,714	1,979,237	2,013,695	1,721,116	2,294,094	1,928,366
Benefits		1,727,933	2,219,143	2,068,817	2,236,208	2,245,163	2,427,019	3,805,555	1,846,065	1,838,697	1,962,258	2,219,463	2,093,108	1,638,894
Physician 8	& Prof Fee	1,849,806	1,892,513	1,425,340	1,365,276	1,646,570	1,702,490	1,688,136	1,424,560	1,290,550	1,769,147	1,815,527	1,691,829	1,514,980
Supplies		3,381,559	3,449,654	3,316,941	3,061,350	3,314,555	3,838,565	4,545,658	3,356,422	3,425,040	3,608,148	3,189,337	4,364,495	3,254,080
Purchased		1,283,821	1,600,948	1,192,919	1,232,713	1,528,901	1,783,110	1,670,425	1,459,345	1,174,580	1,663,255	1,538,667	1,511,125	1,502,030
Leases/Re		24,039 983,634	28,105 981,041	14,397 1,020,995	7,127 988,299	10,073 972,436	21,397 1,150,360	15,000 998,274	19,486 982,555	5,132 985,298	19,294 980,279	15,832 979,692	10,575 978,032	10,367 947,867
Depreciation Other Operation		983,634 1.446.050	981,041 1.416.940	1,020,995	988,299 1.384.052	972,436 1.451.844	1,150,360 1.407.522	998,274 1.441.300	982,555 1.362.847	985,298 1.455.396	980,279 1.562.641	979,692 1.360.314	978,032 1.471.353	947,867 1.778.960
Total Operating Expe		19,995,012	21,005,197	18,767,036	19,801,833	19,897,905	21,070,183	23,461,075	18,866,962	19,876,088	20,640,103	20,002,167	21,531,052	19,750,385
Total Operating Expe		10,000,012	21,000,107	10,707,000	10,001,000	10,007,000	21,070,100	20,401,070	10,000,002	10,070,000	20,040,100	20,002,107	21,001,002	10,700,000
Net Operating Incom	ne	(1,513,581)	(3,023,765)	(1,833,612)	(1,838,874)	(740,559)	(2,646,520)	(1,708,174)	(838,581)	611,457	(438,287)	(133,296)	(1,717,687)	74,410
Investment		(151,049)	1,273,138	(1,164,412)	1,063,050	316,012	(348,569)	(388,514)	21,403	(159,061)	(962,170)	(488,294)	1,654,176	1,595,056
	nop Inc(Exp)	244,666	45,254	57,550	71,775	147,051	134,018	193,689	45,781	205,581	43,457	58,352	93,389	232,272
Interest Ex	xpense	(613,800)	(203,032)	(197,762)	(206,012)	(200,255)	(204,321)	(197,414)	(202,958)	(201,896)	(195,643)	(207,238)	(215,762)	(214,239)
Net Income	- Managin 0/	(2,033,763)	(1,908,404)	(3,138,236)	(910,061)	(477,752)	(3,065,392)	(2,100,414)	(974,354)	456,081	(1,552,643)	(770,476)	(185,884)	1,687,499
Operannu														
	g <mark>Margin %</mark> in %	-8.2% -11.0%	-16.8% -10.6%	-10.8% -18.5%	-10.2% -5.1%	-3.9% -2.5%	-14.4% -16.6%	-7.9% -9.7%	-4.7% -5.4%	3.0%	-2.2% -7.7%	-0.7% -3.9%	-8.7% -0.9%	0.4% 8.5%
Net Margin	in %	-11.0%	-10.6%	-18.5%	-5.1%	-2.5%	-16.6%	-9.7%	-5.4%	2.2%	-7.7%	-3.9%	-0.9%	8.5%
Net Margii Operating	in % g EBIDA													8.5% 1,022,277
Net Margii Operating Operating EBDITA M	in % ° g EBIDA g EBIDA % Margin	-11.0% (529,947) -2.9% -2.4%	-10.6% (2,042,723) -11.4% -4.0%	-18.5% (812,617) -4.8% -11.3%	-5.1% (850,575) -4.7% 1.6%	-2.5% 231,877 1.2% 3.6%	-16.6% (1,496,160) -8.1% -9.3%	-9.7% (709,900) -3.3% -4.2%	-5.4% 143,974 0.8% 1.2%	2.2% 1,596,755 7.8% 8.0%	-7.7% 541,992 2.7% -1.9%	-3.9% 846,396 4.3% 2.1%	-0.9% (739,655) -3.7% 5.1%	8.5% 1,022,277 5.2% 14.4%
Net Margin Operating Operating EBDITA M Discharges	in % g EBIDA g EBIDA 9 g EBIDA % Margin ss	-11.0% (529,947) -2.9% -2.4% 496	-10.6% (2,042,723) -11.4% -4.0% 498	-18.5% (812,617) -4.8% -11.3% 452	-5.1% (850,575) -4.7% 1.6% 494	-2.5% 231,877 1.2% 3.6% 478	-16.6% (1,496,160) -8.1% -9.3% 460	-9.7% (709,900) -3.3% -4.2% 512	-5.4% 143,974 0.8% 1.2% 490	2.2% 1,596,755 7.8% 8.0% 539	-7.7% 541,992 2.7% -1.9% 528	-3.9% 846,396 4.3% 2.1% 568	-0.9% (739,655) -3.7% 5.1% 552	8.5% 1,022,277 5.2% 14.4% 571
Net Margin Operating Operating EBDITA M Discharges Patient Da	in % g EBIDA g EBIDA % Margin es es	-11.0% (529,947) -2.9% -2.4% 496 2,270	-10.6% (2,042,723) -11.4% -4.0% 498 2,261	-18.5% (812,617) -4.8% -11.3% 452 1,798	-5.1% (850,575) -4.7% 1.6% 494 1,936	-2.5% 231,877 1.2% 3.6% 478 1,942	-16.6% (1,496,160) -8.1% -9.3% 460 1,760	-9.7% (709,900) -3.3% -4.2% 512 1,947	-5.4% 143,974 0.8% 1.2% 490 1,900	2.2% 1,596,755 7.8% 8.0% 539 2,157	-7.7% 541,992 2.7% -1.9% 528 2,273	-3.9% 846,396 4.3% 2.1% 568 2,511	-0.9% (739,655) -3.7% 5.1% 552 2,355	8.5% 1,022,277 5.2% 14.4% 571 2,332
Net Margin Operating Operating EBDITA M Discharges Patient Day Adjusted D	in % g EBIDA g EBIDA % Margin es es es Days	-11.0% (529,947) -2.9% -2.4% 496 2,270 4,865	-10.6% (2,042,723) -11.4% -4.0% 498 2,261 4,814	-18.5% (812,617) -4.8% -11.3% 452 1,798 4,198	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528	-16.6% (1,496,160) -8.1% -9.3% 460 1,760 4,573	-9.7% (709,900) -3.3% -4.2% 512 1,947 4,864	-5.4% 143,974 0.8% 1.2% 490 1,900 4,516	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434	-7.7% 541,992 2.7% -1.9% 528 2,273 5,220	-3.9% 846,396 4.3% 2.1% 568 2,511 5,687	-0.9% (739,655) -3.7% 5.1% 552 2,355 5,648	8.5% 1,022,277 5.2% 14.4% 571 2,332 5,263
Net Margin Operating Operating EBDITA M Discharges Patient Dat Adjusted D Adjusted D	in % g EBIDA g EBIDA % Margin es es es Days	-11.0% (529,947) -2.9% -2.4% 496 2,270	-10.6% (2,042,723) -11.4% -4.0% 498 2,261	-18.5% (812,617) -4.8% -11.3% 452 1,798	-5.1% (850,575) -4.7% 1.6% 494 1,936	-2.5% 231,877 1.2% 3.6% 478 1,942	-16.6% (1,496,160) -8.1% -9.3% 460 1,760 4,573 1,195	-9.7% (709,900) -3.3% -4.2% 512 1,947 4,864 1,279	-5.4% 143,974 0.8% 1.2% 490 1,900 4,516 1,165	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434 1,358	-7.7% 541,992 2.7% -1.9% 528 2,273 5,220 1,213	-3.9% 846,396 4.3% 2.1% 568 2,511 5,687 1,286	-0.9% (739,655) -3.7% 5.1% 552 2,355 5,648 1,324	8.5% 1,022,277 5.2% 14.4% 571 2,332 5,263 1,289
Net Margin Operating Operating EBDITA M Discharges Patient Day Adjusted D Per Adjusted Day	in % g EBIDA g EBIDA W Margin es ays Days Discharges	-11.0% (529,947) -2.9% -2.4% 496 2,270 4,865 1,063	-10.6% (2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060	-18.5% (812,617) -4.8% -11.3% 452 1,798 4,198 1,055	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115	-16.6% (1,496,160) -8.1% -9.3% 460 1,760 4,573 1,195	-9.7% (709,900) -3.3% -4.2% 512 1,947 4,864 1,279	-5.4% 143,974 0.8% 1.2% 490 1,900 4,516 1,165 3.88	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434 1,358 4.00	-7.7% 541,992 2.7% -1.9% 528 2,273 5,220 1,213	-3.9% 846,396 4.3% 2.1% 568 2,511 5,687 1,286	-0.9% (739,655) -3.7% 5.1% 552 2,355 5,648 1,324 4.27	8.5% 1,022,277 5.2% 14.4% 571 2,332 5,263 1,289 4.08
Net Margin Operating Operating EBDITA M Discharges Patient Day Adjusted D Adjusted Day Net Reven	in % g EBIDA g EBIDA W Margin es ays Days Discharges	-11.0% (529,947) -2.9% -2.4% 496 2,270 4,865	-10.6% (2,042,723) -11.4% -4.0% 498 2,261 4,814	-18.5% (812,617) -4.8% -11.3% 452 1,798 4,198	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528	-16.6% (1,496,160) -8.1% -9.3% 460 1,760 4,573 1,195	-9.7% (709,900) -3.3% -4.2% 512 1,947 4,864 1,279	-5.4% 143,974 0.8% 1.2% 490 1,900 4,516 1,165	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434 1,358	-7.7% 541,992 2.7% -1.9% 528 2,273 5,220 1,213	-3.9% 846,396 4.3% 2.1% 568 2,511 5,687 1,286	-0.9% (739,655) -3.7% 5.1% 552 2,355 5,648 1,324	8.5% 1,022,277 5.2% 14.4% 571 2,332 5,263 1,289
Net Margin Operating Operating EBDITA M Discharges Patient Day Adjusted D Adjusted Day Net Reven	in % g EBIDA g EBIDA % Margin ss says Days Discharges nue/APD ncl BD/APD	-11.0% (529,947) -2.9% -2.4% 496 2,270 4,865 1,063	-10.6% (2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060	-18.5% (812,617) -4.8% -11.3% 452 1,798 4,198 1,055	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115	-16.6% (1,496,160) -8.1% -9.3% 460 1,760 4,573 1,195 3.83 3,990	-9.7% (709,900) -3.3% -4.2% 512 1,947 4,864 1,279 3.80 4,437	-5.4% 143,974 0.8% 1.2% 490 1,900 4,516 1,165 3.88 3,954	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434 1,358 4.00 3,730	-7.7% 541,992 2.7% -1.9% 528 2,273 5,220 1,213 4.30 3,825	-3.9% 846,396 4.3% 2.1% 568 2,511 5,687 1,286 4.42 3,452	-0.9% (739,655) -3.7% 5.1% 552 2,355 5,648 1,324 4.27 3,463	8.5% 1,022,277 5.2% 14.4% 571 2,332 5,263 1,289 4.08 3,702
Net Margin Operating Operating EBDITA M Discharges Patient Day Adjusted D Adjusted D Per Adjusted Day Net Reven Net Rev In SWB/APD Salary/API	in % g EBIDA g EBIDA W Margin es ays Days Discharges nue/APD not BD/APD D	-11.0% (529,947) -2.9% -2.4% 496 2,270 4,865 1,063 3,741 3,741 2,267 1,911	-10.6% (2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 3,718 3,718 3,718 2,417 1,956	-18.5% (812,617) -4.8% -11.3% -452 1,798 4,198 1,055 	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3,701 3,701 3,701 2,459 1,991	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4,186 4,186 2,423 1,928	-16.6% (1,496,160) -8.1% -9.3% -460 1,760 4,573 1,195 3.83 3,990 3,990 2,442 1,911	-9.7% (709,900) -3.3% -4.2% 512 1,947 4,864 1,279 3.80 4,437 4,437 2,694 1,911	-5.4% 143,974 0.8% 1.2% 490 1,900 4,516 1,165 3.88 3,954 3,954 2,273 1,864	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434 1,358 4.00 3,730 3,730 2,124 1,785	77.7% 541,992 2.7% 1.9% 528 2.273 5,220 1,213 4.30 3,825 3,825 2,115 1,739	-3.9% 846,396 4.3% 2.1% 568 2,511 5,687 1,286 4.42 3,452 3,452 1,952 1,562	-0.9% (739,655) -3.7% 5.1% 552 2,355 5,648 1,324 4.27 3,463 3,463 2,037 1,666	8.5% 1,022,277 5.2% 14.4% 571 2,332 5,263 1,289 4.08 3,702 3,702 2,041 1,730
Net Margin Operating Operating Operating EBDITA M Discharges Patient Day Adjusted D Adjusted D Per Adjusted Day Net Reven Net Rev In SWB/APD Salary/API Supply Cos	in % g EBIDA g EBIDA % Margin ss says Days Discharges nue/APD not BD/APD Dost/APD	-11.0% (529,947) -2.9% -2.4% 496 2,270 4,865 1,063 	-10.6% (2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 3,718 3,718 2,417 1,956 717	-18.5% (812,617) -4.8% -11.3% -452 1,798 4,198 1,055 	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3,701 3,701 2,459 1,991 640	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4,186 4,186 2,423 1,928 732	-16.6% (1,496,160) -8.1% -9.3% 460 1,760 4,573 1,195 3.83 3,990 3,990 2,442 1,911 839	-9.7% (709,900) -3.3% -4.2% 512 1,947 4,864 1,279 3.80 4,437 4,437 2,694 1,911 935	-5.4% 143,974 0.8% 1.2% 490 1,900 4,516 1,165 3.88 3,954 3,954 2,273 1,864 743	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434 1,358 4.00 3,730 3,730 2,124 1,785 630	77.7% 541,992 2.7% 528 2,273 5,220 1,213 4.30 3,825 3,825 2,115 1,739 691	-3.9% 846,396 4.3% 2.1% 568 2.511 5,687 1,286 4.42 3,452 3,452 1,952 1,562 561	-0.9% (739,655) -3.7% 5.1% 552 2,355 5,648 1,324 4.27 3,463 3,463 2,037 1,666 773	8.5% 1,022,277 5.2% 14.4% 571 2,332 5,263 1,289 4.08 3,702 3,702 2,041 1,730 618
Net Margin Operating Departing EBDITA M Discharges Patient Day Adjusted D Adjusted D Per Adjusted Day Net Reven Net Rev In SWB/APD Salary/APL Supply Cos Other Expe	in % g EBIDA g EBIDA % Margin ss apys Days Discharges nue/APD ncl BD/APD D D D D D D D D D D D D D D D D D D	-11.0% (529,947) -2.9% -2.4% 496 2,270 4,865 1,063 3,741 3,741 2,267 1,911	-10.6% (2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 3,718 3,718 3,718 2,417 1,956	-18.5% (812,617) -4.8% -11.3% -452 1,798 4,198 1,055 	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3,701 3,701 3,701 2,459 1,991	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4,186 4,186 2,423 1,928	-16.6% (1,496,160) -8.1% -9.3% -460 1,760 4,573 1,195 3.83 3,990 3,990 2,442 1,911	-9.7% (709,900) -3.3% -4.2% 512 1,947 4,864 1,279 3.80 4,437 4,437 2,694 1,911	-5.4% 143,974 0.8% 1.2% 490 1,900 4,516 1,165 3.88 3,954 3,954 2,273 1,864	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434 1,358 4.00 3,730 3,730 2,124 1,785	77.7% 541,992 2.7% 1.9% 528 2.273 5,220 1,213 4.30 3,825 3,825 2,115 1,739	-3.9% 846,396 4.3% 2.1% 568 2,511 5,687 1,286 4.42 3,452 3,452 1,952 1,562	-0.9% (739,655) -3.7% 5.1% 552 2,355 5,648 1,324 4.27 3,463 3,463 2,037 1,666	8.5% 1,022,277 5.2% 14.4% 571 2,332 5,263 1,289 4.08 3,702 3,702 2,041 1,730
Net Margin Operating Operating EBDITA M Discharges Patient Dar Adjusted D Adjusted D Per Adjusted Day Net Reven Net Rev In SWB/APD Salary/API Supply Coo	in % g EBIDA g EBIDA % Margin es ays Days Discharges nue/APD nucl BD/APD D D D D D D D D D D D D D D D D D D	-11.0% (529,947) -2.9% -2.4% 496 2,270 4,865 1,063 3,741 3,741 2,267 1,911 695 677	-10.6% (2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 3,718 3,718 2,417 1,956 717 687	-18.5% (812,617) -4.8% -11.3% -4.198 -4.198 -1.055 	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3,701 3,701 2,459 1,991 640 575	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4,186 4,186 2,423 1,928 732 684	-16.6% (1,496,160) -8.1% -9.3% 460 1,760 4,573 1,195 3.83 3,990 2,442 1,911 839 680	-9.7% (709,900) -3.3% -4.2% 512 1,947 4,864 1,279 3.80 4,437 4,437 2,694 1,911 935 643	-5.4% 143,974 0.8% 1.2% 490 1,900 4,516 1,165 3.88 3,954 3,954 2,273 1,864 743 617	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434 1,358 4.00 3,730 3,730 2,124 1,785 630 505	77.7% 541,992 2.7% 1.9% 528 2.273 5,220 1,213 4.30 3,825 3,825 3,825 2,115 1,739 691 638	-3.9% 846,396 4.3% 2.1% 568 2.511 5,687 1,286 4.42 3,452 3,452 1,952 1,562 561 558	-0.9% (739,655) -3.7% 5.1% 552 2,355 5,648 1,324 4.27 3,463 2,037 1,666 773 560	8.5% 1,022,277 5.2% 14.4% 571 2,332 5,263 1,289 4.08 3,702 3,702 2,041 1,730 618 626
Net Margin Operating Operating EBDITA M Discharges Patient Day Adjusted D Adjusted D Per Adjusted Day Net Reven Net Rev In SWB/APD Salary/API Supply Cos Other Expe Per Adjusted Dischal Net Reven	in % g EBIDA g EBIDA W Margin es ays Days Discharges nue/APD not BD/APD D D D D D D D D D D D D D D D D D D	-11.0% (529,947) -2.9% -2.4% 496 2,270 4,865 1,063 3,741 3,741 2,267 1,911 695 677	-10.6% (2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 3,718 3,718 2,417 1,956 717 687	-18.5% (812,617) -4.8% -11.3% -452 1,798 4,198 1,055 	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3,701 3,701 2,459 1,991 640 575	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4,186 4,186 2,423 1,928 732 684	-16.6% (1,496,160) -8.1% -9.3% -460 1,760 4,573 1,195 3.83 3,990 3,990 2,442 1,911 839 680	-9.7% (709,900) -3.3% -4.2% 512 1,947 4,864 1,279 3.80 4,437 4,437 2,694 1,911 935 643	-5.4% 143,974 0.8% 1.2% 490 1,900 4,516 1,165 3.88 3,954 2,273 1,864 743 617	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434 1,358 4.00 3,730 2,124 1,785 630 505	77.7% 541,992 2.7% 1.9% 528 2.273 5,220 1,213 4.30 3,825 3,825 2,115 1,739 691 638	-3.9% 846,396 4.3% 2.1% 568 2,511 5,687 1,286 4.42 3,452 3,452 1,952 1,562 561 558	-0.9% (739,655) -3.7% 5.1% 552 2,355 5,648 1,324 4.27 3,463 3,463 2,037 1,666 773 560	8.5% 1,022,277 5.2% 14.4% 571 2,332 5,263 1,289 4.08 3,702 2,041 1,730 618 626
Net Margin Operating Operating Operating EBDITA M Discharges Patient Day Adjusted D Adjusted D Rer Adjusted Day Net Reven Net Rev In SWB/APD Salary/API Supply Cos Other Expe Per Adjusted Dischal Net Reven Net Reven Net Reven Net Reven Net Reven Net Reven	in % g EBIDA g EBIDA % Margin ss says Days Discharges nue/APD ncl BD/APD D) D) Dost/APD sesse/APD serse/APD arge nue/Adj DC ncl BD/Adj DC	-11.0% (529,947) -2.9% -2.4% 496 2,270 4,865 1,063 	-10.6% (2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 3,718 3,718 2,417 1,956 717 687	-18.5% (812,617) -4.8% -41.3% -452 1,798 4,198 1,055 -3,839 3,839 2,524 2,031 790 626	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3,701 3,701 2,459 1,991 640 575	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4,186 4,186 2,423 1,928 732 684	-16.6% (1,496,160) -8.1% -9.3% 460 1,760 4,573 1,195 3.83 3,990 3,990 2,442 1,911 839 680	-9.7% (709,900) -3.3% -4.2% 512 1,947 4,864 1,279 3.80 4,437 4,437 2,694 1,911 935 643	-5.4% 143,974 0.8% 1.2% 490 1,900 4,516 1,165 3.88 3,954 3,954 2,273 1,864 743 617	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434 1,358 4.00 3,730 3,730 2,124 1,785 630 505	77.7% 541,992 2.7% 528 2.273 5,220 1,213 4.30 3,825 3,825 2,115 1,739 691 638	-3.9% 846,396 4.3% 2.1% 568 2,511 5,687 1,286 4.42 3,452 3,452 1,952 1,562 561 558	-0.9% (739,655) -3.7% 5.1% 552 2,355 5,648 1,324 4.27 3,463 3,463 2,037 1,666 773 560	8.5% 1,022,277 5.2% 14.4% 571 2,332 5,263 1,289 4.08 3,702 3,702 2,041 1,730 618 626
Net Margin Operating Operating EBDITA M Discharges Patient Day Adjusted D Adjusted D Per Adjusted Day Net Reven Net Rev In SWB/APD Salary/API Supply Cos Other Expe Per Adjusted Dischal Net Reven	in % g EBIDA g EBIDA % Margin es es es es plays Discharges nue/APD not BD/APD O D D D D D D D D D D D D D D D D D D	-11.0% (529,947) -2.9% -2.4% 496 2,270 4,865 1,063 3,741 3,741 2,267 1,911 695 677	-10.6% (2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 3,718 3,718 2,417 1,956 717 687	-18.5% (812,617) -4.8% -11.3% -452 1,798 4,198 1,055 	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3,701 3,701 2,459 1,991 640 575	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4,186 4,186 2,423 1,928 732 684	-16.6% (1,496,160) -8.1% -9.3% -460 1,760 4,573 1,195 3.83 3,990 3,990 2,442 1,911 839 680	-9.7% (709,900) -3.3% -4.2% 512 1,947 4,864 1,279 3.80 4,437 4,437 2,694 1,911 935 643	-5.4% 143,974 0.8% 1.2% 490 1,900 4,516 1,165 3.88 3,954 2,273 1,864 743 617	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434 1,358 4.00 3,730 2,124 1,785 630 505	77.7% 541,992 2.7% 1.9% 528 2.273 5,220 1,213 4.30 3,825 3,825 2,115 1,739 691 638	-3.9% 846,396 4.3% 2.1% 568 2,511 5,687 1,286 4.42 3,452 3,452 1,952 1,562 561 558	-0.9% (739,655) -3.7% 5.1% 552 2,355 5,648 1,324 4.27 3,463 3,463 2,037 1,666 773 560	8.5% 1,022,277 5.2% 14.4% 571 2,332 5,263 1,289 4.08 3,702 2,041 1,730 618 626
Net Margin Operating EBDITA M Discharges Patient Da' Adjusted D Adjusted D Adjusted D Reven Net Rev In SWB/APD Salary/APE Supply Co: Other Expe Per Adjusted Dischal Net Reven Net Reven SWB (APD SUPPLIES (APD SUPP	in % g EBIDA g EBIDA % Margin es ays Days Discharges nue/APD nol BD/APD D st/APD best/APD pense/APD arge nue/AdD arge nue/AdD D bot/AD D b	-11.0% (529,947) -2.9% -2.4% 496 2,270 4,865 1,063 3,741 3,741 2,267 1,911 695 677	-10.6% (2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 3,718 3,718 2,417 1,956 717 687	-18.5% (812,617) -4.8% -11.3% 452 1,798 4,198 1,055 	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3,701 3,701 2,459 1,991 640 575	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4,186 4,186 2,423 1,928 732 684 17,006 17,006 9,846	-16.6% (1,496,160) -8.1% -9.3% 460 1,760 4,573 1,195 3.83 3,990 2,442 1,911 839 680 	-9.7% (709,900) -3.3% -4.2% 512 1,947 4,864 1,279 3.80 4,437 4,437 2,694 1,911 935 643	-5.4% 143,974 0.8% 1.2% 490 1,900 4,516 1,165 3.88 3,954 2,273 1,864 743 617	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434 1,358 4.00 3,730 2,124 1,785 630 505	7.7% 541,992 2.7% 1.9% 528 2.273 5,220 1,213 4.30 3,825 2,115 1,739 691 638 16,466 16,466 9,103	-3.9% 846,396 4.3% 2.1% 568 2,511 5,687 1,286 4.42 3,452 1,952 1,562 561 558	-0.9% (739,655) -3.7% 5.1% 552 2,355 5,648 1,324 4.27 3,463 3,463 2,037 1,666 773 560	8.5% 1,022,277 5.2% 14.4% 571 2,332 5,263 1,289 4.08 3,702 2,041 1,730 618 626 15,119 15,119 8,336
Net Margin Operating EBDITA M Discharges Patient Da' Adjusted D Adjusted D Adjusted D Net Reven Net Rev In SWB/APD Salary/API Supply Co: Other Expt Per Adjusted Dischal Net Rev In SWB/Adj IS Salary/Adj Supply Co: Other Expt	in % g EBIDA g EBIDA % Margin es ays Days Discharges nue/APD nol BD/APD D st/APD best/APD pense/APD arge nue/AdD arge nue/AdD D bot/AD D b	-11.0% (529,947) -2.9% -2.4% 496 2,270 4,865 1,063 3,741 2,267 1,911 695 677 17,123 17,123 17,123 17,123 18,747	-10.6% (2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 3,718 3,718 2,417 1,956 717 687 16,882 16,882 10,974 8,881	-18.5% (812,617) -4.8% -411.3% -452 1,798 4,198 1,055 	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3,701 2,459 1,991 640 575 14,506 14,506 14,506 9,635 7,804	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4,186 4,186 2,423 1,928 732 684 17,006 17,006 9,846 7,832	-16.6% (1,496,160) -8.1% -9.3% -460 1,760 4,573 1,195 -3.83 3,990 2,442 1,911 839 680 	-9.7% (709,900) -3.3% -4.2% 512 1,947 4,864 1,279 3.80 4,437 2,694 1,911 935 643 16,871 16,871 10,244 7,269	-5.4% 143,974 0.8% 1.2% 490 1,900 4,516 1,165 3.88 3,954 2,273 1,864 743 617 15,331 15,331 8,812 7,227	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434 1,358 4.00 3,730 2,124 1,785 630 505 14,928 14,928 14,928 8,498 7,144	77.7% 541,992 2.7% 1.9% 528 2,273 5,220 1,213 4.30 3,825 3,825 2,115 1,739 691 638 16,466 16,466 9,103 7,484	-3.9% 846,396 4.3% 2.1% 568 2,511 5,687 1,286 4.42 3,452 1,952 1,562 561 558 15,262 15,262 8,631 6,906	-0.9% (739,655) -3.7% 5.1% 552 2,355 5,648 1,324 4.27 3,463 2,037 1,666 773 560 14,773 14,773 8,690 7,109	8.5% 1,022,277 5.2% 14.4% 571 2,332 5,263 1,289 4.08 3,702 2,041 1,730 618 626 15,119 15,119 8,336 7,064
Net Margin Operating EBDITA M Discharges Patient Da' Adjusted D Adjusted D Adjusted D Per Adjusted Day Net Reven Net Rev In SWB/APD Salary/API Supply Cos Other Expe Per Adjusted Dischal Net Reven Net Reven Net Reven SWB/Adj L Salary/Adj Supply Cos Other Expe	in % g EBIDA g EBIDA % Margin es says Days Discharges mue/APD mol BD/APD D ost/APD sense/APD arge mue/Adj DC mol BD/Adj DC DC j DC sost/Adj DC DC sost/Adj DC DC sost/Adj DC	-11.0% (529,947) -2.9% -2.4% 496 2,270 4,865 1,063 3,741 2,267 1,911 695 677 17,123 17,123 10,373 8,747 3,181 3,101	-10.6% (2,042,723) -11.4% -4.0% -4.0% -4.98 2,261 4,814 1,060 	-18.5% (812,617) -4.8% -11.3% 4,52 1,798 4,198 4,198 2,524 2,031 790 626 	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3,701 2,459 1,991 640 575 14,506 14,506 14,506 9,635 7,804 2,508 2,252	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4,186 4,186 2,423 1,928 732 684 17,006 17,006 9,846 7,832 2,974 2,780	-16.6% (1,496,160) -8.1% -9.3% -460 1,760 4,573 1,195 -3.83 3,990 2,442 1,911 839 680 	-9.7% (709,900) -3.3% -4.2% -512 1,947 4,864 1,279 3.80 4,437 2,694 1,911 935 643 16,871 16,871 10,244 7,269 3,554 2,447	-5.4% 143,974 0.8% 1.2% 490 1,900 4,516 1,165 3.88 3,954 2,273 1,864 743 617 15,331 15,331 15,331 8,812 7,227 2,882 2,394	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434 1,358 4.00 3,730 2,124 1,785 630 505 14,928 14,928 8,498 7,144 2,522 2,022	77.7% 541,992 2.7% 1.9% 528 2.273 5,220 1,213 4.30 3,825 2,115 1,739 691 638 16,466 16,466 9,103 7,484 2,976 2,748	-3.9% 846,396 4.3% 2.1% 568 2,511 5,687 1,286 4.42 3,452 1,952 1,562 561 558 15,262 15,262 8,631 6,906 2,479 2,469	-0.9% (739,655) -3.7% 5.1% 552 2,355 5,648 1,324 4.27 3,463 2,037 1,666 773 560 14,773 14,773 8,690 7,109 3,297 2,389	8.5% 1,022,277 5.2% 14.4% 571 2,332 5,263 1,289 4.08 3,702 2,041 1,730 618 626 15,119 15,119 8,336 7,064 2,525 2,556
Net Margin Operating EBDITA M Discharges Patient Dar Adjusted D Adjusted D Per Adjusted Day Net Reven Net Rev In SWB/APD Salary/AP[Supply Co: Other Expe Per Adjusted Dischar Net Reven Net Rev In SWB/AJD Salary/Adj Supply Co: Other Expe Per Adjusted Dischar Net Rev In SWB/Adj I Salary/Adj Supply Co: Other Expe Pct of Net Revenue SWB	in % g EBIDA g EBIDA % Margin es says Days Discharges mue/APD mol BD/APD D ost/APD sense/APD arge mue/Adj DC mol BD/Adj DC DC j DC sost/Adj DC DC sost/Adj DC DC sost/Adj DC	-11.0% (529,947) -2.9% -2.4% 496 2,270 4,865 1,063 3,741 3,741 2,267 1,911 695 677 17,123 17,123 17,123 17,123 10,373 8,747 3,181 3,101	-10.6% (2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 3,718 3,718 2,417 1,956 717 687 16,882 16,882 10,974 8,881 3,253 3,121	-18.5% (812,617) -4.8% -11.3% -4.198 -4,198 -1,055 	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3,701 2,459 1,991 640 575 14,506 14,506 14,506 9,635 7,804 2,508 2,252	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4,186 4,186 2,423 1,928 732 684 17,006 17,006 9,846 7,832 2,974 2,780	-16.6% (1,496,160) -8.1% -9.3% -460 1,760 4,573 1,195 -3.83 3,990 2,442 1,911 839 680 	-9.7% (709,900) -3.3% -4.2% -512 -1,947 -4,864 -1,279 -3.80 -4,437 -2,694 -1,911 -935 -643	-5.4% 143,974 0.8% 1.2% 490 1,900 4,516 1,165 3.88 3,954 2,273 1,864 743 617 15,331 15,331 15,331 8,812 7,227 2,882 2,394	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434 1,358 4.00 3,730 2,124 1,785 630 505 14,928 14,928 14,928 14,928 7,144 2,522 2,022	77.7% 541,992 2.77% 1.99% 528 2,273 5,220 1,213 4.30 3,825 3,825 2,115 1,739 691 638 16,466 16,466 16,466 16,466 2,748 2,976 2,748	-3.9% 846,396 4.3% 2.1% 568 2.511 5,687 1,286 4.42 3,452 1,952 1,562 561 558 15,262 15,262 8,631 6,906 2,479 2,469	-0.9% (739,655) -3.7% -5.1% -5.52 -2.355 -5,648 -1.324 -4.27 -3.463 -2.037 -1.666 -773 -560 -14,773 -1	8.5% 1,022,277 5.2% 14.4% 571 2,332 5,263 1,289 4.08 3,702 2,041 1,730 618 626 15,119 15,119 8,336 7,064 2,525 2,556
Net Margin Operating EBDITA M Discharges Patient Day Adjusted D Adjusted D Adjusted D Adjusted Day Net Reven Net Rev In SWB/APD Salary/API Supply Cos Other Expe Per Adjusted Dischar Net Reven Net Rev In SWB/Adju Salary/Adj Supply Cos Other Expe Pct of Net Revenue SWB Supplies	in % g EBIDA g EBIDA % Margin es says Days Discharges nue/APD not BD/APD D ost/APD sense/APD arge nue/Adj DC not BD/Adj DC DC j j DC sot/Adj DC post/Adj DC	-11.0% (529,947) -2.9% -2.4% 496 2,270 4,865 1,063 3,741 2,267 1,911 695 677 17,123 17,123 10,373 8,747 3,181 3,101	-10.6% (2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 3,718 3,718 2,417 1,956 717 687 16,882 16,882 10,974 8,881 3,253 3,121	-18.5% (812,617) -4.8% -11.3% -452 1,798 4,198 1,055 	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3,701 2,459 1,991 640 575 14,506 14,506 9,635 7,804 2,508 2,252	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4,186 4,186 2,423 1,928 732 684 17,006 17,006 9,846 7,832 2,974 2,780 57.9% 17.5%	-16.6% (1,496,160) -8.1% -9.3% -460 1,760 4,573 1,195 3.83 3,990 2,442 1,911 839 680 	-9.7% (709,900) -3.3% -4.2% 512 1,947 4,864 1,279 3.80 4,437 2,694 1,911 935 643 16,871 16,871 10,244 7,269 3,554 2,447	-5.4% 143,974 0.8% 1.2% 490 1,900 4,516 1,165 3.88 3,954 2,273 1,864 743 617 15,331 15,331 8,812 7,227 2,882 2,394	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434 1,358 4.00 3,730 2,124 1,785 630 505 14,928 14,928 8,498 7,144 2,522 2,022 56.9% 16.9%	7.7% 541,992 2.7% 1.9% 528 2.273 5,220 1,213 4.30 3,825 3,825 2,115 1,739 691 638 16,466 16,466 9,103 7,484 2,976 2,748	-3.9% 846,396 4.3% 2.1% 568 2,511 5,687 1,286 4.42 3,452 3,452 1,952 1,562 561 558 15,262 8,631 6,906 2,479 2,469	-0.9% (739,655) -3.7% -5.1% -5.2 -2.355 -5.648 -1.324 -4.27 -3.463 -2.037 -1.666 -773 -560 	8.5% 1,022,277 5.2% 14.4% 571 2,332 5,263 1,289 4.08 3,702 2,041 1,730 618 626 15,119 15,119 8,336 7,064 2,525 2,556
Net Margin Operating EBDITA M Discharges Patient Da' Adjusted D Adjusted D Adjusted D Adjusted D Net Reven Net Rev In SWB/APD Salary/API Supply Co: Other Expt Per Adjusted Dischal Net Reven Net Reven SWB/Adj E Salary/Adj Supply Co: Other Expt Cother Expt SWB/Adj E Supply Co: Other Expt Other Expt Other Expt SWB Supplies Other Expt	in % g EBIDA g EBIDA % Margin es says Days Discharges nue/APD not BD/APD D ost/APD sense/APD arge nue/Adj DC not BD/Adj DC DC j j DC sot/Adj DC post/Adj DC	-11.0% (529,947) -2.9% -2.4% 496 2,270 4,865 1,063 3,741 3,741 2,267 1,911 695 677 17,123 17,123 17,123 17,123 10,373 8,747 3,181 3,101	-10.6% (2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 3,718 3,718 2,417 1,956 717 687 16,882 16,882 10,974 8,881 3,253 3,121	-18.5% (812,617) -4.8% -11.3% -4.198 -4,198 -1,055 	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3,701 2,459 1,991 640 575 14,506 14,506 14,506 9,635 7,804 2,508 2,252	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4,186 4,186 2,423 1,928 732 684 17,006 17,006 9,846 7,832 2,974 2,780	-16.6% (1,496,160) -8.1% -9.3% -460 1,760 4,573 1,195 -3.83 3,990 2,442 1,911 839 680 	-9.7% (709,900) -3.3% -4.2% -512 -1,947 -4,864 -1,279 -3.80 -4,437 -2,694 -1,911 -935 -643	-5.4% 143,974 0.8% 1.2% 490 1,900 4,516 1,165 3.88 3,954 2,273 1,864 743 617 15,331 15,331 15,331 8,812 7,227 2,882 2,394	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434 1,358 4.00 3,730 2,124 1,785 630 505 14,928 14,928 14,928 14,928 7,144 2,522 2,022	77.7% 541,992 2.77% 1.99% 528 2,273 5,220 1,213 4.30 3,825 3,825 2,115 1,739 691 638 16,466 16,466 16,466 16,466 2,748 2,976 2,748	-3.9% 846,396 4.3% 2.1% 568 2.511 5,687 1,286 4.42 3,452 1,952 1,562 561 558 15,262 15,262 8,631 6,906 2,479 2,469	-0.9% (739,655) -3.7% -5.1% -5.52 -2.355 -5,648 -1.324 -4.27 -3.463 -2.037 -1.666 -773 -560 -14,773 -1	8.5% 1,022,277 5.2% 14.4% 571 2,332 5,263 1,289 4.08 3,702 2,041 1,730 618 626 15,119 15,119 8,336 7,064 2,525 2,556
Net Margin Operating EBDITA M Discharges Patient Dar Adjusted D Adjusted D Adjusted D Adjusted D Selection Net Reven Net Rev In SWB/APD Salary/API Supply Cos Other Expe Per Adjusted Dischal Net Reven Net Reven Net Reven SWB/Adj L Salary/Adj Supply Cos Other Expe Pct of Net Revenue SWB Supplies Other Expe	in % g EBIDA g EBIDA % Margin es says Days Discharges nue/APD not BD/APD or PD bense/APD arge nue/APD arge nue/APD arge nue/APD bense/APD arge nue/APD bense/APD arge nue/APD bense/APD arge nue/APD arge nue/APD bense/APD arge nue/Adj DC nue/Adj DC bense/Adj DC bense/Adj DC	-11.0% (529,947) -2.9% -2.4% 496 2,270 4,865 1,063 3,741 2,267 1,911 695 677 17,123 17,123 10,373 8,747 3,181 3,101 60.6% 18.6% 18.1%	-10.6% (2,042,723) -11.4% -4.0% -4.0% -4.98 2,261 4,814 1,060 	-18.5% (812,617) -4.8% -11.3% 452 1,798 4,198 1,055 	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3,701 2,459 1,991 640 575 14,506 14,506 9,635 7,804 2,508 2,252 66.4% 17.3% 15.5%	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4,186 4,186 2,423 1,928 732 684 17,006 17,006 9,846 7,832 2,974 2,780 57.9% 17.5% 16.3%	-16.6% (1,496,160) -8.1% -9.3% -460 1,760 4,573 1,195 -3.83 3,990 2,442 1,911 839 680 	-9.7% (709,900) -3.3% -4.2% -512 1,947 4,864 1,279 3.80 4,437 2,694 1,911 935 643 16.871 10.244 7,269 3,554 2,447 60.7% 21.1% 14.5%	-5.4% 143,974 0.8% 1.2% 490 1,900 4,516 1,165 3.88 3,954 2,273 1,864 743 617 15,331 15,331 15,331 8,812 7,227 2,882 2,394 57,5% 18.8% 15.6%	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434 1,358 4.00 3,730 2,124 1,785 630 505 14,928 14,928 8,498 7,144 2,522 2,022 56.9% 16.9% 13.5%	77.7% 541,992 2.7% 1.9% 528 2.273 5,220 1,213 4.30 3,825 2,115 1,739 691 638 16,466 16,466 9,103 7,484 2,976 2,748 55.3% 18.1% 16.7%	-3.9% 846,396 4.3% 2.1% 568 2,511 5,687 1,286 4.42 3,452 1,952 1,562 561 558 15,262 15,262 8,631 6,906 2,479 2,469 56.6% 16.2%	-0.9% (739,655) -3.7% 5.1% 552 2,355 5,648 1,324 4.27 3,463 2,037 1,666 773 560 14,773 8,690 7,109 3,297 2,389 58.8% 22.3% 16.2%	8.5% 1,022,277 5.2% 14.4% 571 2,332 5,263 1,289 4.08 3,702 2,041 1,730 618 626 15,119 15,119 8,336 7,064 2,525 2,556 55.1% 16.7% 16.9%
Net Margin Operating EBDITA M Discharges Patient Da' Adjusted D Adjusted D Adjusted D Adjusted D Net Reven Net Rev In SWB/APD Salary/API Supply Co: Other Expt Per Adjusted Dischal Net Reven Net Reven SWB/Adj E Salary/Adj Supply Co: Other Expt Cother Expt SWB/Adj E Supply Co: Other Expt Other Expt Other Expt SWB Supplies Other Expt	in % g EBIDA g EBIDA % Margin es ays Days Discharges mue/APD mol BD/APD D obst/APD post/APD post/APD arge mue/Adj DC mol BD/Adj DC DC j DC ost/Adj DC cost/Adj DC post/Adj DC	-11.0% (529,947) -2.9% -2.4% 496 2,270 4,865 1,063 3,741 2,267 1,911 695 677 17,123 17,123 10,373 8,747 3,181 3,101	-10.6% (2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 3,718 3,718 2,417 1,956 717 687 16,882 16,882 10,974 8,881 3,253 3,121	-18.5% (812,617) -4.8% -11.3% -452 1,798 4,198 1,055 	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3,701 2,459 1,991 640 575 14,506 14,506 9,635 7,804 2,508 2,252	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4,186 4,186 2,423 1,928 732 684 17,006 17,006 9,846 7,832 2,974 2,780 57.9% 17.5%	-16.6% (1,496,160) -8.1% -9.3% -460 1,760 4,573 1,195 3.83 3,990 2,442 1,911 839 680 	-9.7% (709,900) -3.3% -4.2% 512 1,947 4,864 1,279 3.80 4,437 2,694 1,911 935 643 16,871 16,871 10,244 7,269 3,554 2,447	-5.4% 143,974 0.8% 1.2% 490 1,900 4,516 1,165 3.88 3,954 2,273 1,864 743 617 15,331 15,331 8,812 7,227 2,882 2,394	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434 1,358 4.00 3,730 2,124 1,785 630 505 14,928 14,928 8,498 7,144 2,522 2,022 56.9% 16.9%	7.7% 541,992 2.7% 1.9% 528 2.273 5,220 1,213 4.30 3,825 3,825 2,115 1,739 691 638 16,466 16,466 9,103 7,484 2,976 2,748	-3.9% 846,396 4.3% 2.1% 568 2,511 5,687 1,286 4.42 3,452 3,452 1,952 1,562 561 558 15,262 8,631 6,906 2,479 2,469	-0.9% (739,655) -3.7% -5.1% -5.2 -2.355 -5.648 -1.324 -4.27 -3.463 -2.037 -1.666 -773 -560 	8.5% 1,022,277 5.2% 14.4% 571 2,332 5,263 1,289 4.08 3,702 2,041 1,730 618 626 15,119 15,119 8,336 7,064 2,525 2,556
Net Margin Operating EBDITA M Discharges Patient Da' Adjusted D Adjusted D Adjusted D Reven Net Reven Net Reven SWB/APD Salary/APE Supply Co: Other Expe Per Adjusted Dischal Net Reven Net Reven SWB/Adj E Salary/Adj Supply Co: Other Expe Per Adjusted Dischal Net Reven Net Reven SWB/Adj E Salary/Adj Supply Co: Other Expe Pct of Net Revenue SWB Supplies Other Expe FTE'S	in % g EBIDA g EBIDA % Margin es ays Days Discharges mue/APD mol BD/APD D obst/APD post/APD post/APD arge mue/Adj DC mol BD/Adj DC DC j DC ost/Adj DC cost/Adj DC post/Adj DC	-11.0% (529,947) -2.9% -2.4% 496 2,270 4,865 1,063 3,741 3,741 2,267 1,911 695 677 17,123 17,123 17,123 17,123 10,373 8,747 3,181 3,101 60.6% 18.6% 18.1%	-10.6% (2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 3,718 3,718 2,417 1,956 717 687 16,882 16,882 10,974 8,881 3,253 3,121 65.0% 19,3% 18,5%	-18.5% (812,617) -4.8% -11.3% -4.198 -4,198 -1,055 	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3,701 2,459 1,991 640 575 14,506 14,506 14,506 9,635 7,804 2,508 2,252 66.4% 17.3% 15.5%	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4,186 4,186 2,423 1,928 732 684 17,006 17,006 9,846 7,832 2,974 2,780 57.9% 17.5% 16.3%	-16.6% (1,496,160) -8.1% -9.3% -460 1,760 4,573 1,195 -3.83 3,990 2,442 1,911 839 680 	-9.7% (709,900) -3.3% -4.2% 512 1,947 4,864 1,279 3.80 4,437 2,694 1,911 935 643 16,871 16,871 10,244 7,269 3,554 2,447 60.7% 21.1% 14.5%	-5.4% 143,974 0.8% 1.2% 490 1,900 4,516 1,165 3.88 3,954 2,273 1,864 743 617 15,331 15,331 15,331 8,812 7,227 2,882 2,394 57.5% 18.8% 15.6%	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434 1,358 4.00 3,730 2,124 1,785 630 505 14,928 14,928 14,928 8,498 7,144 2,522 2,022 56.9% 16.9% 13.5%	77.7% 541,992 2.7% 1.99% 528 2,273 5,220 1,213 4.30 3,825 3,825 2,115 1,739 691 638 16,466 16,466 16,466 2,748 2,976 2,748 55.3% 18.1% 16.7%	-3.9% 846,396 4.3% 2.1% 568 2.511 5,687 1,286 4.42 3,452 1,952 1,562 561 558 15,262 15,262 8,631 6,906 2,479 2,469 56.6% 16,2% 851.98	-0.9% (739,655) -3.7% -5.1% -5.52 -2.355 -5,648 -1.324 -4.27 -3.463 -2.037 -1.666 -773 -560 	8.5% 1,022,277 5.2% 14.4% 571 2,332 5,263 1,289 4.08 3,702 2,041 1,730 618 626 15,119 15,119 8,336 7,064 2,525 2,556 55.1% 16.7% 16.9%
Net Margin Operating EBDITA M Discharges Patient Day Adjusted D Adjusted D Adjusted D Adjusted D Reven Net Reven SWB/APD Salary/API Supply Cos Other Expe Per Adjusted Dischal SWB/Adj I Salary/Adj Supply Cos Other Expe Pct of Net Revenue SWB Supplies Other Expe FTE'S Total Salar Total Facili Paid F	in % g EBIDA g EBIDA % Margin ss ays Days Discharges nue/APD ncl BD/APD D st/APD pense/APD arge nue/APD arge nue/AID D st/AID D st/AID D st/AID D const/AID D con	-11.0% (529,947) -2.9% -2.4% 496 2,270 4,865 1,063 3,741 2,267 1,911 695 677 17,123 17,123 10,373 8,747 3,181 3,101 60.6% 18.6% 18.1%	-10.6% (2,042,723) -11.4% -4.0% -4.0% -4.08 -4.060 -3.718 -3.718 -2.417 -1.956 -717 -687 -16.882 -16.882 -16.882 -10.974 -8.881 -3.253 -3.121 -65.0% -19.3%	-18.5% (812,617) -4.8% -11.3% 4,198 4,198 4,198 1,055 	-5.1% (850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3,701 2,459 1,991 640 575 14,506 14,506 9,635 7,804 2,508 2,252 66.4% 17.3% 45.5% 849.52 118.01 967.52 6.27	-2.5% 231,877 1.2% 3.6% 478 1,942 4,528 1,115 4,186 4,186 2,423 1,928 732 684 17,006 17,006 9,846 7,832 2,974 2,780 57.9% 17.5% 16.3% 849.15 101.89 951.04 6.30	-16.6% (1,496,160) -8.1% -9.3% -460 1,760 4,573 1,195 3.83 3,990 2,442 1,911 839 680 	-9.7% (709,900) -3.3% -4.2% -512 1,947 4,864 1,279 3.80 4,437 2,694 1,911 935 643	-5.4% 143,974 0.8% 1.2% 490 1,900 4,516 1,165 3.88 3,954 2,273 1,864 743 617 15,331 15,331 15,331 8,812 7,227 2,882 2,394 57,5% 18.8% 15.6% 850.08 64.40 914.47 6.28	2.2% 1,596,755 7.8% 8.0% 539 2,157 5,434 1,358 4.00 3,730 2,124 1,785 630 505 14,928 14,928 8,498 7,144 2,522 2,022 56,9% 16,9% 13,5% 901,88 92,97 994,85 5,68	7.7% 541,992 2.7% -1.9% 528 2.273 5,220 1,213 4.30 3,825 2,115 1,739 691 638 -16,466 9,103 7,484 2,976 2,748 -5.3% 18.1% 16.7% -846.31 82.53	-3.9% 846,396 4.3% 2.1% 568 2,511 5,687 1,286 4.42 3,452 1,952 1,562 561 558 15,262 15,262 8,631 6,906 2,479 2,469 56.6% 16.2% 851.98 91.98 943.96 5.15	-0.9% (739,655) -3.7% -5.1% -5.52 -2.355 -5.648 -1.324 -4.27 -3.463 -2.037 -1.666 -773 -560 	8.5% 1,022,277 5.2% 14.4% 571 2,332 5,263 1,289 4.08 3,702 2,041 1,730 618 626 15,119 15,119 8,336 7,064 2,525 2,556 55.1% 16.7% 16.9% 865.77 118.06 983.84 5.80

Income Statement 2023 - December 2023 1/12/2024 13:05

Bay Area Hospital

Balance S	heet (Including Foundation))
D	2022	

Barante Sneet (including Foundation)			A
December 2023	<u>Dec-23</u>	<u>Nov-23</u>	Audited <u>Jun-23</u>
Assets And Defered Outflows Of Resources			
Current Assets			
Cash & Cash Equivalents	9,470,509	12,876,094	12,030,483
Accounts Receivable (Net)	26,974,907	27,030,082	19,921,642
Inventory	5,644,771	5,599,489	5,205,080
Other Current Assets	5,339,662	3,865,746	4,530,204
Total Current Assets	47,429,850	49,371,411	41,687,409
Assets Limited As to Use	50,938,357	49,425,148	53,401,226
Capital Assets			
Depreciable Capital Assets (Net)	70,412,844	71,122,497	74,844,553
Nondepreciable Capital Assets	2,343,360	2,331,813	1,690,791
Total Capital Assets (Net)	72,756,204	73,454,310	76,535,344
Leases and Subscriptions (Net)	10,047,959	10,286,172	11,477,240
Other Non Current Assets	1,159,644	1,140,332	1,096,420
Total Assets	182,332,014	183,677,374	184,197,639
Deferred Outflows Of Resources	13,559,422	13,565,905	13,585,354
Total Assets And Deferred Outflows	195,891,436	197,243,279	197,782,993
Liabilities, Deferred Inflows of Resources, And Net	Position		
Current Liabilities			
Accounts Payable	(7,420,550)	(9,421,353)	(7,192,828)
Accrued Liabilities			
Payroll, payroll taxes, witholdings	(3,870,071)	(3,533,591)	(3,580,718)
Paid Time Off	(4,483,857)	(4,876,629)	(5,389,005)
Other	(7,723,227)	(5,835,872)	(5,890,925)
3rd Party Settlments Payable (net)	(5,214,607)	(7,191,413)	(5,676,967)
Long-Term Obligations - Current Portion	(3,562,333)	(3,562,333)	(3,545,686)
Deferred Revenue	(600,000)	(661,295)	(416,669)
Total Current Liabilities	(32,874,646)	(35,082,486)	(31,692,797)
Long Term Obligations (Net of Current Portion)	(50,277,411)	(51,096,246)	(51,946,347)
Other Noncurrent Liabilities	(3,154,846)	(3,135,976)	(3,093,390)
Net Pension Liability	(7,133,416)	(7,133,416)	(7,133,416)
Total Liabilities	(93,440,319)	(96,448,124)	(93,865,950)
Deferred Inflows Of Resources	(10,029,754)	(10,061,291)	(10,155,902)
Total Liabilities & Deferred Cash Inlows	(103,470,073)	(106,509,415)	(104,021,852)
		,,,	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Net Position	(93,761,140)	(93,761,140)	(128,860,256)
Net Income/Loss	1,339,777	3,027,276	35,099,115
Total Liabilities, Deferred Inflows, Net Position	(195,891,436)	(197,243,279)	(197,782,993)

Bay Area Hospital

Statement of Cash Flows

Statement of Cash Flows		
December 2023	Current	Year
	<u>Month</u>	to Date
Cash flows from operating activities:		
Excess of revenues over expenses	1,687,499	(1,339,777)
Adjustment to reconcile excess of revenues over		
expenses to net cash provided by operating expenses:		
Depreciation & Amortization	947,867	5,853,724
Loss (gain) on disposal of property, plant & equipment	0	0
Receivables	55,175	(7,053,265)
Inventory of supplies	(45,282)	(439,691)
Other current assets	(1,473,917)	(809,458)
Net Pension Asset and Liability	0	0
Other non current assets	(19,312)	(63,224)
Accounts Payable	(2,000,803)	227,723
Estimated 3rd Party Settlements	(1,976,806)	(462,360)
Other current liabilities	1,831,064	1,216,508
Other noncurrent liabilities	18,870	61,456
Deferred Revenue	(61,294)	183,331
Net cash provided by operating activities	(1,036,940)	(2,625,034)
Cash flows from investing activities:		
Purchase of property, plant & equipment	(11,547)	(745,304)
Change in Value of Investments	(1,513,209)	(1,537,131)
Transfer Investments to Cash		4,000,000
Net cash provided by investing activities	(1,524,756)	1,717,565
Net cash provided by investing activities	(1,524,730)	1,717,303
Cash flows from financing activities:		
Deferred Inflows/Outflows of Resources	(25,054)	(100,216)
Debt/Subscription Principle Payments	(818,835)	(1,652,289)
Increase in Capital Lease Obligations		0
Business Asset Disposal Gain/Loss		100,000
Net cash provided by financing activities	(843,889)	(1,652,505)
Net increase (decrease) in cash	(3,405,585)	(2,559,974)
Beginning Cash Balance	12,876,094	12,030,483
Seguining Cash Balance	12,070,034	12,030,703
Ending Cash Balance	9,470,509	9,470,509

Bay Area Hospital Compliance Certification as of December 31, 2023

as of December 31, 2023		TTM		TTM		TTM		ΠM		TTM
D. Income Available for Debt Service (Quarterly)		Jun-23		Sep-23		Oct-23		Nov-23		Dec-23
Excess Revenue over Expenses	\$	(35,099,115)	\$	(21,329,204)	\$	(18,352,721)	\$	(16,661,301)	\$	(12,940,039)
Add:										
Interest Expense	\$	2,535,806		2,715,478		2,772,387		2,846,091		2,446,531
Depreciation	\$	12,062,287	\$	12,021,636	\$	12,005,204	\$	12,000,892	\$	11,965,125
Amortization	\$		\$		\$	25	\$		\$	200 200
(Gain) or Loss on extinguishment of debt	\$		\$	37	\$		\$	5	\$	50
(Gain) or Loss on disposition of assets	\$	-	~	-	\$		\$		\$	-
(Gain) or Loss on discontinued operations	\$ \$		\$	3.1	۶ \$	5	\$		\$	
Adj. to value of assets or liabilities (accounting adjustments) Unrealized (Gains) or Loss on marketable securities	۶ \$	215,664	\$	(207,689)	\$	(389,250)	\$	318,716	\$	(1,162,258)
,	\$	213,004	\$	(207,085)	\$	(303,230)	\$	510,710	\$	(1,102,230)
(Gains) or Losses - M2M derivatives Non-recurring - Consultant, Severance, and Legal Fees	\$	1,708,941	\$	2,974,112	\$	3,254,618	Ś	3,298,308	\$	3,328,489
(D.1) Income Available for Debt Service	_	(18,576,417)	_	(3,825,668)	\$	(709,761)	_	1,802,707	\$	3,637,848
(D.2) Line D.1 must not be less than	\$	(25,000,000)	\$	(15,000,000)	\$	(15,000,000)	\$	(15,000,000)	\$	(5,000,000)
(D.3) Borrower is in Compliance (Yes/No)		Yes		Yes		Yes		Yes		Yes
(S.S.) Solitonal is in compliant (1.04)				10675				1000		
B.1 Days Cash on Hand (Monthly)										
Cash & Equivalents	\$		\$	13,117,050	\$	14,009,932	\$	12,761,686	\$	9,470,509
Add: Marketable Securities/Board designated Funds	\$	(4)	\$	48,303,977	\$	47,793,630	\$	49,425,148	\$	50,938,357
Less: Trustee Held funds	\$		\$	3.0	\$		\$	57	\$	
Less: Outstanding Principal on short term debt	\$		\$		\$		\$	3 4	\$	18:
Less: Proceeds from A/R factoring	\$		\$	88	\$	- 5	\$	-	\$	
Less: Collateral Posting for Interest Rate Agreements	\$		\$	(*)	\$	_	ç		Š	120
Less: Outstanding Principal on Put Indebtedness	<u>\$</u>		\$	61,421,027	\$	61,803,562	\$	62,186,834	\$	60,408,866
Cash & Equivalents	ş	03,431,703	ş	01,421,027	Þ	01,003,302	٠	02,100,034	7	50,400,000
B.2 Cash Operating Expenses										
Total Operating Expenses	\$	240,424,619	\$	243,196,104	\$	243,955,106	\$	244,914,610	\$	244,669,983
Add: Interest Expenses	\$	2,535,806	\$	2,715,478	\$	2,772,387		2,846,091		2,446,531
Less: Depreciation & Amortization	\$	12,062,287		12,021,636		12,005,204		12,000,892		11,965,125
Less: Non-cash expenses	\$	12	\$		\$	~	\$	90	\$	#5
Less: Losses on refinancing debt	\$	2.75	\$:55	\$		\$		\$	•
Less: Provision for uncollectable accounts	\$		\$	- Sec	\$	<u> </u>	\$		\$	225 454 200
Total Cash Operating Expenses	\$	230,898,139	\$	233,889,947	\$	234,722,290	\$	235,759,809	\$	235,151,388
B ₃ Line B2 divided by 365	\$	632,598	\$	640,794	\$	643,075	\$	645,917	\$	644,250
B.4 Ratio of Line B.1 to Line B3		103		96		96		96		94
B.5 Line B.4 must not be less than		75		70		70		70		70
B.6 Borrower is in Compliance (Yes/No)	Ü.	N/A		Yes	Ŧ	Yes		Yes		Yes
many and the state of the state										
C.1 Unrestricted Liquid Funds (Monthly)	,	12,030,483	ć	13,117,050	\$	14,009,932	\$	12,761,686	¢	9,470,509
Cash & Equivalents	\$		\$	48,303,977	Š	47,793,630	\$			50,938,357
Add: Marketable Securities/Board designated Funds Unrestricted Liquid Funds	\$		\$		\$		_			
C.2 Line C.1 must not be less than	\$	45,000,000	\$	45,000,000	\$	45,000,000	\$	45,000,000	\$	45,000,000
C.3 Borrower is in Compliance (Yes/No)		N/A		Yes		Yes	9	Yes		Yes

Signature of Bay Area Hospital:

Name: Mary & late

Title: CFO

01/17/24

Bay Area Hospital Accounts Receivable Reserves Trend - December, 2023

	2022 Dec	2023 Jan	2023 Feb	2023 Mar	2023 Apr	2023 May	2023 Jun-Audited	2023 July	2023 Aug	2023 Sept	2023 Oct	2023 Nov	2023 Dec
Gross Accounts Receivable	82,901,626	79,222,345	69,180,572	60,111,225	57,481,694	56,531,947	58,584,042	57,922,067	57,987,953	60,055,730	66,120,436	71,472,311	71,705,333
Allowances (ALL)	(63,008,868)	(59,580,075)	(51,480,246)	(44,739,709)	(40,536,570)	(39,363,829)	(38,662,399)	(39,267,997)	(35,962,134)	(36,694,501)	(41,847,621)	(44,327,821)	(44,730,425)
Net Accounts Receivable	19,892,758	19,642,270	17,700,326	15,371,517	16,945,124	17,168,119	19,921,642	18,654,070	22,025,818	23,361,229	24,272,814	27,144,490	26,974,907
Accounts Receivable Net to Gross	24.0%	24.8%	25.6%	25.6%	29.5%	30.4%	34.0%	32.2%	38.0%	38.9%	36.7%	38.0%	37.6%

Key Performance Indicators (KPI) Review

	1	la di catani		ı	1 1								1				1	
		Industry Bench-								1 '						FY22 Year	FY23 Year End	FY24 YTD
	FY24 Goal	marks	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	End Actual	Actual	Actual
Charges	54,685,046	marks	51,379,826	51,869,630	48.353.966	52,116,291	48.586.671	51,933,307	51,525,526	52.957.076	58,094,481	54,955,468	58,351,922	60,634,241	59,549,101	562,897,702	577,661,143	344,542,289
Net Pt Revenue	19,258,860		18,201,346	17,900,475	16,114,841	17,709,522	18,953,437	18,245,505	21,943,792	17,853,601	20,271,904	19,965,255	19,632,021	19,556,344	19,482,648	181,949,190	205,462,867	116,761,773
Provider Tax	940,832		989,753	893,218	938,120	949,377	1,061,313	985,930	924,860	1,004,447	1,091,140	1,069,717	1,017,081	993,907	1,362,728	10,267,119	10,898,689	6,539,020
Net Pt Rev less Provide	18.318.028		17,211,593	17,007,257	15,176,721	16,760,145	17,892,124	17,259,575	21,018,932	16,849,154	19,180,764	18,895,538	18,614,940	18,562,437	18,119,920	171,682,072	194,564,178	110,222,753
Cash Collected	17,768,487		16,280,693	16,748,712	18,182,066	19,838,591	16,607,179	16,963,045	18,007,319	17,116,004	16,135,430	17,313,788	17,322,292	17,318,881	18,398,234	170.845.981	196,654,713	103,604,629
			10,260,093	10,746,712	18,182,000	13,030,331	10,007,179	10,903,043	16,007,319	17,110,004	10,133,430	17,313,700	17,322,232	17,510,001	10,330,234	170,643,961	190,034,713	103,004,029
Ave Age of Cash Collect																		
Net to Gross	35.22%		35.43%	34.51%	33.33%	33.98%	39.01%	35.13%	42.59%	33.7%	34.9%	36.3%	33.6%	32.3%	32.7%	32.32%	35.57%	33.9%
Net to Gross w/o provid			33.50%	32.79%	31.39%	32.16%	36.83%	33.23%	40.79%	31.82%	33.02%	34.38%	31.90%	30.61%	30.43%	30.50%	33.68%	31.99%
Net Collections	97.00%	86-100%	94.59%	98.48%	119.80%	118.37%	92.82%	98.28%	85.67%	101.6%	84.1%	91.6%	93.1%	93.3%	101.5%	99.51%	101.07%	94.0%
Net Collections-90day	97.00%	95-98%	101.15%	100.36%	110.43%	121.60%	99.99%	98.03%	98.76%	93.8%	86.9%	91.2%	94.2%	92.1%	99.2%	99.51%	101.07%	94.0%
_																		
AR Balance			81,030,407	78,017,147	68,097,565	59,652,583	57,206,116	56,261,996	58,337,069	57,777,512	57,892,273	59,954,613	66,021,283	71,233,462	71,325,977	66,564,775	58,337,069	71,325,977
Epic AR 90days+			24,470,560	22,498,503	16,618,403	14,619,519	13,449,915	12,678,678	12,226,248	12,316,765	11,221,670	12,465,571	13,747,333	15,075,055	15,973,665	20,891,011	12,226,248	15,973,665
% AR 90+Days	21.0%	15-30%	30.2%	28.8%	24.4%	24.5%	23.5%	22.5%	21.0%	21.3%	19.4%	20.8%	20.8%	21.2%	22.4%	31.4%	21.0%	22.4%
HB DNFB Days	6.0	3.00	14.7	12.0	8.3	6.5	7.2	5.6	7.2	6.20	5.20	6.40	8.00	9.40	8.60	9.3	7.2	8.60
EB AR Days	34.0	30-60	51.1	47.1	40.2	35.5	34.0	34.0	34.9	34.00	32.90	33.00	35.40	37.30	36.50	43.6	34.9	36.50
Pre-Service Cash																		
Collection	15%	5-35%	3.1%	3.2%	3.4%	7.7%	7.3%	3.2%	17.5%	15.0%	28.8%	10.6%	12.4%	11.5%	8.4%	3.5%	6.3%	14.5%
Conection	15%	J-33%	3.1%	3.2%	3.4%	1.1%	7.3%	3.2%	17.5%	15.0%	20.0%	10.6%	12.4%	11.5%	0.4%	3.5%	0.3%	14.5%
Degistration C-Ut	100.000		42.401	27.540	30.000	07.500	22.501	90.500	127 70 *	64 43-	02.202	05 303	112 775	95.007	F0 F00		62.655	FOC 440
Registration Collection	100,000		43,191	37,519	39,983	97,502	32,601	89,588	127,794	61,425	93,282	95,293	112,775	85,067	58,568		63,655	506,410
HB Clean Claims	85.0%	90-95%	76.0%	75.0%	74.0%	76.0%	77.0%	79.0%	80.0%	79.0%	77.0%	82.0%	79.0%	80.0%	80.0%	70.0%	75.8%	79.5%
PB Clean Claim	85.0%	90-95%	43.0%	44.0%	37.0%	31.0%	38.0%	34.0%	29.0%	27.0%	28.0%	28.0%	20.0%	15.0%	21.0%	42.0%	37.7%	23.2%
HB Overall Denial	10.0%	5-10%	14.7%	10.7%	12.7%	12.0%	11.7%	11.8%	11.4%	13.0%	11.7%	9.9%	11.3%	11.0%	10.8%	12.0%	12.0%	11.3%
PB Overall Denial	10.0%	5-10%	9.5%	10.0%	12.2%	11.8%	11.5%	11.9%	11.1%	11.7%	11.7%	9.0%	8.5%	8.8%	8.4%	13.8%	11.4%	9.7%
Case Mix Index			1.5307	1.6324	1.5042	1.5056	1.5761	1.4461	1.4426	1.4038	1.4028	1.5136	1.4625	1.5510	1.5225			
	0.00/	000/														05.00/	05.69/	06.30/
HB Charges on time	96%	98%	96.0%	95.0%	95.0%	96.0%	96.0%	95.0%	96.0%	96.0%	96.0%	96.0%	97.0%	96.0%	96.0%	95.0%	95.6%	96.2%
Discharges			496	498	452	494	478	460	512	491	539	530	570	605	618	5,350	5,348	3,353
Patient Days			2,270	2,261	1,798	1,936	1,942	1,760	1,947	1,900	2,157	2,273	2,517	2,457	2,413	25,566	22,217	13,717
Emergency Room Visits			2,253	1,985	1,937	2,140	2,072	2,210	2,154	2,300	2,281	2,093	2,135	2,203	2,300	27,180	25,241	13,312
Operating Room Cases			319	333	328	309	305	326	349	265	303	332	353	352	319	4,074	3,753	1,924
Outpatient Registration:	S		11,176	11,832	10,947	12,863	11,604	12,333	11,654	10,592	12,244	11,023	12,539	11,633	10,865	108,184	139,275	68,896
Adj. Factor			2.14	2.13	2.33	2.47	2.33	2.60	2.50	2.38	2.52	2.30	2.26	2.40	2	2.38	2.36	2.35
Adj. Patient Days			4,864.81	4,813.96	4,197.98	4,784.46	4,528.00	4,573.01	4,863.61	4,515.53	5,434.39	5,227.90	5,688.42	5,896.80	5,453.38	60,908.33	52,402.98	32,271.57
Gross Rev/Adj Pt Day			10,561.53	10,774.84	11,518.38	10,892.83	10,730.28	11,356.47	10,594.08	11,727.76	10,690.15	10,511.96	10,258.02	10,282.57	10,919.67	9,241.72	11,023.44	10,676.34
Net Rev/Adj Pt Day			3,741	3,718	3,839	3,701	4,186	3,990	4,512	3,954	3,730	3,819	3,451	3,316	3,573	2,987	3,921	3,618
, ,			-,	-,	,,,,,,,	-, -	,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,-			-,	-, -	-,	-,-	,	-,-	-,
Adj Patient Discharge			1,063	1,060	1,055	1,221	1,115	1,195	1,279	1,167	1,358	1,219	1,288	1,452	1,397	12,746	12,614	7,889
Gross Rev/Adj Pt Discha	rae		48,336	48,920	45,819	42,689	43,595	43,451	40,286	45,382	42,780	45,082	45,297	41,759	42,636	44,163	45,794	43,677
Net Rev/Adj Pt Discharg	-		17,123	16,882	15,270	14,506	17,006	15,265	17,157	15,300	14,928	16,378	15,240	13,469	13,949	14,275	16,288	14,802
Net Nev/Adj Ft Discharg			17,123	10,682	13,270	14,300	17,000	13,203	17,137	13,300	14,328	10,378	13,240	13,403	13,343	14,273	10,288	14,602
Cash Aging Buckets (age	of account	then cach	was collocted	1)-Does no+:	nclude CCC ~	nitated name	nents											
	or account v	men cash				14,890,468		12 700 000	14 620 024	12 502 625	14,504,151	15,022,193	16 251 105	16 142 620	17,041,696	132,998,929	151,866,499	02 655 490
<90		-	12,755,049	12,659,921	13,492,770		12,961,854	13,789,000	14,638,821	13,592,635		, ,	16,351,195	16,143,620			, ,	92,655,489
90-119			524,949	414,717	561,880	645,746	606,350	379,525	428,950	405,461	535,979	296,732	390,220	396,965	473,312	10,594,094	5,921,231	2,498,669
120-179		 	216,026	505,564	830,790	926,346	444,641	463,208	433,199	449,646	446,068	521,168	262,591	330,689	288,344	11,007,673	6,324,303	2,298,505
180-269			693,539	362,672	434,769	372,563	333,405	340,302	276,139	233,144	214,005	562,919	56,367	104,396	267,914	11,669,505	5,545,254	1,438,745
270-364		ļ	300,550	112,637	404,756	373,731	147,867	172,492	65,262	218,181	177,361	60,697	65,577	230,334	35,745	2,511,570	2,648,997	787,895
365+		$oxed{\Box}$	210,216	229,219	373,796	489,038	830,396	72,806	301,605	319,074	185,109	70,587	204,020	128,427	121,405	1,419,771	3,487,385	1,028,623
% of Cash Collected by A	Account Age I	Bucket																
<90			86.77%	88.63%	83.81%	84.14%	84.58%	90.61%	90.68%	89.32%	90.30%	90.85%	94.35%	93.13%	93.49%	78.14%	86.39%	92.00%
90-119			3.57%	2.90%	3.49%	3.65%	3.96%	2.49%	2.66%	2.66%	3.34%	1.79%	2.25%	2.29%	2.60%	6.22%	3.37%	2.48%
120-179			1.47%	3.54%	5.16%	5.23%	2.90%	3.04%	2.68%	2.95%	2.78%	3.15%	1.52%	1.91%	1.58%	6.47%	3.60%	2.28%
180-269			4.72%	2.54%		2.11%	2.18%	2.24%	1.71%	1.53%	1.33%	3.40%	0.33%	0.60%	1.47%	6.86%	3.15%	1.43%
			2.04%	0.79%	2.51%	2.11%	0.96%	1.13%	0.40%	1.43%	1.10%	0.37%	0.38%	1.33%	0.20%	1.48%	1.51%	0.78%
270-364			1.43%	1.60%		2.76%	5.42%	0.48%	1.87%	2.10%	1.15%	0.43%	1.18%	0.74%	0.67%	0.83%	1.98%	1.02%
270-364 365+				1.00%	2.32/0	2.70/0	J.≒∠/0	0.40/0	1.07/0	2.10/0	1.13/0	0.43/0	1.10/0	0.74/0	3.07/8	0.03/6	1.50/0	1.02/0
270-364 365+																		
365+				74	20	21	20	21	20	21	21	30	21	20	21	265	265	104
365+ Days in Month			31			31	30		30						31	365		184
365+						31 1,681,171	30 1,619,556	31 1,675,268		31 1,708,293			31 1,882,320		31 1,920,939	365 1,542,185	365 1,582,633	184 1,872,512