

**BAY AREA HOSPITAL DISTRICT BOARD
SPECIAL BOARD MEETING MINUTES
FINANCIAL RECOVERY
July 19, 2023**

Hybrid-Administration Suite/TEAMS @ 12:00 pm

CALL TO ORDER

Dr. Tom McAndrew, MD, Board Chairperson, called the Bay Area Hospital (BAH) District Board Financial Recovery meeting to order at 11:49 pm.

BOARD ATTENDANCE

Chairperson Troy Cribbins; Dr. Tom McAndrew; Dr. Donna Rabin (*via Teams*); Barbara Taylor; Patrice Parrott

FINANCE COMMITTEE ATTENDANCE

None

ABSENT

Carma Erickson-Hurt (*excused*)

STAFF ATTENDANCE

Brian Moore, CEO; Mary Lou Tate, CFO; Claudia Wells, EA; Denise Bowers, EA

LEGAL COUNSEL

None present

PUBLIC ATTENDANCE AND INPUT

None in attendance

OATH OF OFFICE – INCOMING BOARD MEMBERS

Ms. Claudia Wells, EA and Notary Public, administered the oath of office to Dr. Tom McAndrew, elected to a continued seat on the BAHD Board of Directors, and Ms. Patrice Parrott, newly elected board member.

FINANCIAL RECOVERY PORTION BEGAN AT 11:53 AM

CHIEF EXECUTIVE OFFICER REPORT – Mr. Brian Moore, CEO

Bank Update

Mr. Moore reported that the draft agreement is with our attorney for review, and we should wrap up the final agreement by the end of this month. The attorneys have been working to memorialize the agreement as it has been operationally agreed to by the bank and the hospital. Mr. Victor Roehm, Bond Counsel, has been a good advocate for the hospital, and ensures compliance and guards against unwarranted restrictions on the hospital's assets. We will use a future Financial Recovery session to review the most recent document with the board.

Home Health Closure

The reduction in force by the sale of Home Health has been finalized. The next improvement opportunities are focused around Revenue Cycle. The hospital's improvement plan requires steady and continual improvement, and that is reflected in our commitments to the bank.

Mr. Moore, Ms. Tate and ECG are getting crisp clarity on the hospital's performance in revenue cycle. Communicating the surprise expenses that crop up in healthcare is critical, as our bank executive does not have healthcare experience and will need to understand this. Volumes, length of stay, productivity and holding payors accountable for increased payments will be critical to our financial recovery. Mr. Moore has laid the groundwork of tracking these metrics with ECG.

As we track and push back on denials of payments for services rendered in good faith by BAH, we are looking at potential refusals of service that are not covered by insurance; for example, OHP does not cover 3D mammograms; and we only offer 3D mammograms here at BAH. The plan in this case it to provide 3D mammograms and accept 2D payments. This is the right thing for patient care.

A comprehensive question and answers session ensued, and the meeting went into a short overtime.

ADJOURNMENT

The District Board Financial Recovery meeting was adjourned at 12:34 pm.

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Troy Cribbins, Board Chairperson

Date: 9/20/23



Patrice Parrott, Secretary

Date: 09/12/2023