

## **Executive Summary**

**Finance Committee** 

Held June 27, 2023

## **Capital Purchase Requests reviewed:**

- Threshold
  - o None
- Non-Threshold:
  - o None

## **Discussion Items**

- Graystone Consulting attended to provide an update on the Board Restricted funds, market conditions and review of investment management company
- Financial recovery
  - o Review of the 13 week cash flow projections,
  - Reviewed status of payor negotiations for re-contracting
  - Reviewed list of bank discussions
  - o Update on ECG work

## **Financial Results:**

- See attached Narrative and financials
  - May 2023 financials showed an Operating loss of \$2.6 Million and overall loss at \$3.1 Million. Year to date has an Operating loss of \$31.1 million and overall loss at \$33.0 million
  - Cash and Cash equivalents balance as of May 2023 is \$65.94 million

## **Next meeting:**

Next Meeting – July 25, 2023



Overall, Bay Area hospital lost \$3.1M in May vs. a budget loss of \$508K and last year's loss of \$14.6M. One-time expenses and high benefit costs were the driver of the increased loss over run rate. Gross Revenue for the month finished strong at \$51.9 Million. Year-to-date performance of \$33.0M loss is still significantly off budget (\$28.5M); but favorable to last year-to-date loss by \$4.5M. Below is a breakdown of the financials.

Bay Area Hospital														
Consolidated Income Statement - May 2023														
	Month to Date						Year to Date							
	Actual	Budget	Variance	Var %	Prior Year	Variance	Var %	Actual	Budget	Variance	Var %	Prior Year	Variance	Var %
Total Gross Patient Revenue	51,929,818	46,651,873	5,277,944	11.3%	47,657,066	4,272,751	9.0%	526,142,085	504,141,212	22,000,873	4.4%	516,692,682	9,449,403	1.8%
Total Deductions	33,684,313	29,091,893	(4,592,420)	-15.8%	43,689,690	10,005,376	22.9%	342,623,012	314,380,134	(28,242,877)	-9.0%	337,944,754	(4,678,257)	-1.4%
Net Healthcare Revenue	18,245,505	17,559,980	685,524	3.9%	3,967,377	14,278,128	359.9%	183,519,073	189,761,078	(6,242,004)	-3.3%	178,747,928	4,771,145	2.7%
Other Oper Revenue	178,159	107,275	70,883	66.1%	113,871	64,287	56.5%	2,341,253	1,159,264	1,181,989	102.0%	1,258,859	1,082,393	86.0%
Total Net Revenue	18,423,663	17,667,256	756,408	4.3%	4,081,248	14,342,415	351.4%	185,860,326	190,920,342	(5,060,016)	-2.7%	180,006,787	5,853,539	3.3%
Net to Gross Ratio	35.5%	37.9%			8.6%			35.3%	37.9%			34.8%		
Total Operating Expenses	21,070,183	18,220,104	(2,850,079)	-15.6%	19,543,021	(1,527,162)	-7.8%	216,963,546	195,891,814	(21,071,732)	-10.8%	217,349,322	385,775	0.2%
Net Operating Income	(2,646,520)	(552,848)	(2,093,672)	378.7%	(15,461,772)	12,815,253	-82.9%	(31,103,220)	(4,971,472)	(26,131,748)	525.6%	(37,342,534)	6,239,314	-16.7%
Net Income	(3,065,392)	(508,152)	(2,557,239)	503.2%	(14,576,175)	11,510,784	-79.0%	(32,998,699)	(4,488,471)	(28,510,228)	635.2%	(37,456,757)	4,458,058	-11.9%

## **VOLUMES**

### **Inpatient Discharge**

- Inpatient discharges for the month were above budget by 81 patients (460 vs. 379) and 42 below last year (502). This is partially due to more Babies born and more Inpatient Surgeries this year vs last year.
- Year to date we remain above budget and slightly below last year (4,836 vs. 4,099 budget vs. 4,926 last year).

#### **ED Visits**

- ED visits were near budget (2,210 visits this month vs. 2,213 budget) and below last year (vs. 2,430). Compared to last year, we are seeing fewer low acuity patients.
- YTD visits are 23,551 vs. 24,994 budget vs last year-to-date of 24,822.

#### **Cardiac Cath Cases**

- This month we had 108 cases vs last year same month of 98. Cath Lab experienced a substantial drop in case volumes last May following lower case volumes in the Prefontaine Clinic.
- Year-to-date we have had 51 fewer Cath cases than last year 1,070 vs. 1,121 due to inpatient staffing issues in the fall.

## **Imaging**

- Is up over the same month last year by 497 billed procedures (6,754 vs. 6,257), with the majority of the increase being due to outpatient volume growth in Mammography, Cat Scanning and Diagnostic Ultrasound.
- Year-to-date we are 10% ahead of last year (70,773 vs. 63,938).



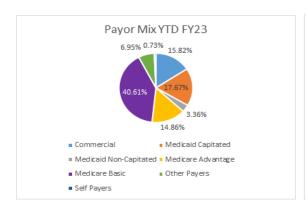
## **REVENUES**

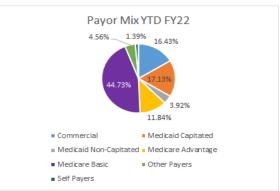
#### **Gross Revenues**

- May Gross Revenues were ahead of budget \$5.3M or 11.3% and over last year by \$4.3M or 9.0%.
   Emergency Room, Family Birth Center, Inpatient Nursing Units, Imaging, Pharmacy and Lab all showed favorable year to year increase.
- Compared to budget, Inpatient Gross Revenues were \$3.0M over budget and \$1.0M below last year. Outpatient Revenues were \$2.3M ahead of Budget and \$5.3M ahead of last year.
- Departments with the largest favorable Revenue variances year to date compared to last year were Emergency Room \$6.1M, Imaging \$4.8M, Cath Lab \$3.7M and Operating Room \$1.9M.

#### **Deductions from Revenue**

- As a %, Deductions from Revenue is higher than budget at 64.5% vs. 62.1% (35.5% and 37.9% revenue realization rates). Budget did not consider the year-end adjustments to Contractual Allowances for fiscal year 2022 (overall, FY22 was 63.8% or 36.2% revenue realization rate). The realization rate this month normalized at 35.5% (2.4% below budget); Overall, net healthcare revenue was favorable \$686K.
- Year to Date, FY23 Deductions from revenue stand at 64.7% (35.3% revenue realization). The largest driver of this change is the mix of payers away from Commercial and an increase in other governmental payors.
- YTD Medicare has decreased from 44.7% to 40.6% and Medicare Advantaged has increased from 11.84% to 14.86% (total change of 55.47% vs 56.57% last year), Capitated Medicaid is up slightly at 17.13% last year to 17.67% this year. The largest factor is that Commercial payors have decreased from 16.43% to 15.82%.





#### **Other Revenues**

- For the month actuals were \$178K vs \$107K Budget vs \$114K last year. We received \$83K in payments for 340b retail scripts filled and cafeteria revenue has been running higher than historical levels.
- YTD \$2.3M actual vs \$1.2M budget vs \$1.3M last year. We are billing for EPIC Training provided by BAH Staff and 340b Contract Pharmacy. Year to date revenue totals \$675K and \$409K respectively.



#### **Net Revenue**

- Net Revenue for the month was ahead of budget by \$756K and ahead of last year by \$14.3M (Actual of \$18.4M vs. Budget of \$17.7M vs. Last Year of \$4.1M).
- Year-to-date Net Revenues are \$5.1M below budget and \$5.9M above last year (Actual of \$185.9M vs. Budget of \$190.9M vs. Last Year of \$180.0M).

## **EXPENSES**

#### **Salaries**

• Salaries are 6.7% over budget and slightly higher than last year (Actual \$7.2M vs. Budget \$6.8M vs. Last Year \$7.0M). May salaries reflect a full month of the UFCW pay increase put into effect during April (\$230K). In addition, May saw the addition of Medical Oncology Staff with the transition from NBMC to BAH (\$64K). We also saw some conversion of contract labor staff becoming employed at BAH.

#### **Contract labor**

- Higher than budget (\$1.5M vs \$1.0M) as most contract labor was removed from the budget. Compared to last year, contract labor costs are down \$926K.
- Year to date Contract labor is more than double budget; however, it is \$1.8M lower than last year (\$24.8M vs \$11.1M vs. \$26.6M)
- The prior 3 month average for contract labor is \$2.44M, this month is down \$921K from the run rate.
- Departments with the highest amounts of contract labor variances for the month include Prefontaine Cardiology Physicians (\$106K), Anesthesia Physicians (\$94K), Diagnostic Radiology (\$102K), Intermediate Care (\$185K) and Patient Accounting (\$137K).

#### **Benefits**

- Over budget \$473K. Group Health Insurance was \$670K over budget during May and includes the receipt of \$235K of stop loss payments. Overall Benefits expense for the month was \$819K above last year (\$2.4M actual vs \$2.0M budget and \$1.6M last year).
- Year-to-date benefits are \$755K over budget (\$21.9M vs. \$21.1M) and \$1.4M ahead of last year's spend (\$20.4M).

## **Physician and Pro-fees**

- Over budget \$260K and unfavorable to last year for the month (\$1.7M actual vs. 1.4M budget and \$1.6M last year). During the month of May, we incurred \$320K in Cardiology Physician contract labor buyout cost.
- Year-to-date is over budget and prior year (\$17.0M actual vs. \$15.6M budget and \$16.2M last year) due to consulting fees.

#### **Supplies**

- This month actual spend was \$3.8M vs \$3.1M budget vs \$3.7M last year:
  - Inventory write-off Laundry/Linen \$280K.
  - o Cardiac/Vascular/Ortho/Other Implants \$167K over budget for the month and even with last year.



- o Drugs/Radiopharmaceuticals \$83K over budget.
- Year-to-Date spend is over budget \$2.2M and under last year \$3.0M (\$36.2M actual vs \$34.0M budget and \$39.2M last year). Decreased Drug Spend is the main driver of the decrease from last year (\$3.2M).

#### **Purchased Services**

- \$404K unfavorable to budget for the month and due to payment of prior year expense not previously accrued (\$253K), recruitment expense (\$120K) and Management Services expense (\$123K). \$353K unfavorable to last year (\$1.8M vs. \$1.4M budget vs \$1.4M last year)
- Year-to-date we were \$428K unfavorable to budget and \$1.5M favorable to last year (\$15.3M vs \$14.9M budget vs. \$16.8M last year). We have spent \$1.4M less on Maintenance Costs this year compared to last year.

## Lease/Rentals

- Below budget and below prior year due to Newmark and Bright Beginning leases being re-classified to amortization for the new Accounting rules (GASB 87) and lower housing rental expense (\$21K vs. \$94K budget and \$33K last year).
- YTD is similar in reasons and magnitude (\$214K vs \$1.0M budget and \$776K last year).

#### Depreciation

- Slightly ahead of budget for the month by \$168K and over last year (\$1.1M vs \$983K budget and \$953K last year) due to placing assets in service during the month of May.
- The offset for the lower Lease expense is an increase for the Newmark and Bright Beginning Leases in this category. This fiscal year includes Subscription Amortization as well.
- Year-to-date is similar (\$11.1M actual vs. \$10.6M budget and \$10.3M last year).

#### Other Operating expense

- Under budget by \$23K (\$1.4M Actual vs \$1.4M Budget and \$722K Last Year). The majority of the expense is due to provider tax.
- Year-to-date we are below budget and slightly ahead of last year due to Insurance and Provider Tax costs (\$14.9M Actual vs. \$15.5M Budget and \$14.7M Last Year).

			Mor	nth to Date						Von	r to Date			
	Actual	Budget	Variance	Var %	Prior Year	Variance	Var %	Actual	Budget	Variance	Var %	Prior Year	Variance	Var %
Gross Patient Revenue														
Inpatient Revenue	19,986,049	17,027,010	2,959,038		21,010,538	(1,024,490)	-4.9%	224,283,831	184,001,560	40,282,271		218,764,827	5,519,004	2.5%
Outpatient Revenue	31,943,769	29,624,863	2,318,906	7.8%	26,646,528	5,297,241	19.9%	301,858,254	320,139,651	(18,281,398)		297,927,855	3,930,398	1.3%
Total Gross Patient Revenue	51,929,818	46,651,873	5,277,944	11.3%	47,657,066	4,272,751	9.0%	526,142,085	504,141,212	22,000,873	4.4%	516,692,682	9,449,403	1.8%
Deductions	33,282,812	28,546,058	(4,736,754)	-16.6%	38,107,150	4,824,338	12.7%	336,309,811	308,481,593	(27,828,218)	-9.0%	326,663,468	(9,646,343)	-3.0%
Bad Debt	135,463	365,575	230,113	62.9%	5,518,632	5,383,169	97.5%	2,839,160	3,950,570	1,111,410	28.1%	9,480,534	6,641,374	70.1%
Charity	266,039	180,260	(85,779)	-47.6%	63,908	(202,131)	-316.3%	3,474,040	1,947,972	(1,526,069)	-78.3%	1,800,752	(1,673,289)	-92.9%
Total Deductions	33,684,313	29,091,893	(4,592,420)	-15.8%	43,689,690	10,005,376	22.9%	342,623,012	314,380,134	(28,242,877)	-9.0%	337,944,754	(4,678,257)	-1.4%
Net Healthcare Revenue	18,245,505	17,559,980	685,524	3.9%	3,967,377	14,278,128	359.9%	183.519.073	189.761.078	(6,242,004)	-3.3%	178.747.928	4.771.145	2.7%
Other Oper Revenue	178,159	107,275	70,883	66.1%	113,871	64,287	56.5%	2,341,253	1,159,264	1,181,989	102.0%	1,258,859	1,082,393	86.0%
Total Net Revenue	18,423,663	17,667,256	756,408	4.3%	4,081,248	14,342,415	351.4%	185,860,326	190,920,342	(5,060,016)	-2.7%	180,006,787	5,853,539	3.3%
Net to Gross Ratio	35.5%	37.9%			8.6%			35.3%	37.9%			34.8%		
Salaries	7,224,173	6,768,939	(455,234)	-6.7%	7,023,276	(200,897)	-2.9%	75,589,800	72,145,354	(3,444,446)	-4.8%	72,379,101	(3,210,699)	-4.4%
Contract Labor	1,515,548	1,025,497	(490,051)	-47.8%	2,441,608	926,060	37.9%	24,788,499	11,081,984	(13,706,516)	-123.7%	26,594,879	1,806,380	6.8%
Benefits	2,427,019	1,953,984	(473,035) (259,603)	-24.2%	1,607,539	(819,479)	-51.0%	21,870,717	21,115,629	(755,087)	-3.6%	20,428,884	(1,441,833)	-7.1%
Physician & Prof Fee Supplies	1,702,490 3,838,565	1,442,887 3,142,218	(696,347)	-18.0% -22.2%	1,654,872 3,677,373	(47,618) (161,193)	-2.9% -4.4%	17,025,378 36,191,335	15,592,487 33,956,232	(1,432,891) (2,235,103)	-9.2% -6.6%	16,190,727 39,182,903	(834,650) 2,991,568	-5.2% 7.6%
Purchased Services	1,783,110	1,379,242	(403,868)	-22.2%	1,430,411	(352,698)	-4.4% -24.7%	15,332,753	14,904,711	(428,041)	-0.0%	16,790,704	1,457,951	8.7%
Leases/Rentals	21,397	94,429	73,032	77.3%	33,378	11,982	35.9%	214,365	1,020,438	806,073	79.0%	775,615	561,250	72.4%
Depreciation	1,150,360	982,556	(167,804)	-17.1%	952,545	(197,815)	-20.8%	11,064,016	10,617,942	(446,075)	-4.2%	10,283,930	(780,087)	-7.6%
Other Oper Expense	1,407,522	1,430,353	22,831	1.6%	722,018	(685,503)	-94.9%	14,886,684	15,457,036	570,352	3.7%	14,722,579	(164,105)	-1.1%
Total Operating Expenses	21,070,183	18,220,104	(2,850,079)	-15.6%	19,543,021	(1,527,162)	-7.8%	216,963,546	195,891,814	(21,071,732)	-10.8%	217,349,322	385,775	0.2%
Not On any form In a sure	(0.040.500)	(550.040)	(0.000.070)	070 70/	(45, 404, 770)	10.015.050	-82.9%	(04.400.000)	(4.074.470)	(00 404 740)	FOF 00/	(07.040.504)	0.000.044	40.70/
Net Operating Income	(2,646,520) (348,569)	(552,848) 7,042	(2,093,672)	378.7% -5049.5%	(15,461,772) 711,830	12,815,253 (1,060,399)	-82.9% -149.0%	(31,103,220) (703,408)	(4,971,472) 76,104	(26,131,748) (779,512)	525.6% -1024.3%	(37,342,534) (6,314,108)	6,239,314 5,610,700	-16.7% -88.9%
Investment Income Other Nonop Inc(Exp)	134,018	145,509	(11,491)	-7.9%	284,413	(1,060,399)	-52.9%	1,146,322	1,572,436	(426,113)	-27.1%	7,408,858	(6,262,535)	-84.5%
Interest Expense	(204,321)	(107,856)	(96,465)	89.4%	(110,646)	(93,675)	84.7%	(2,338,393)	(1,165,538)	(1,172,855)	100.6%	(1,208,973)	(1,129,420)	93.4%
Net Income	(3,065,392)	(508,152)	(2,557,239)		(14,576,175)	11,510,784	-79.0%	(32,998,699)	(4,488,471)	(28,510,228)	635.2%		4,458,058	-11.9%
Bad Debt % of GR	0.3%	0.8%	-0.5%		11.6%	,, -		0.5%	0.8%	-0.2%		1.8%	,,	
Bad Debt % of NR	0.7%	2.1%	-1.3%		139.1%			1.5%	2.1%	-0.5%		5.3%		
Bad Debt/Charity % of GR	0.8%	1.2%	-0.4%		11.7%			1.2%	1.2%	0.0%		2.2%		
Contractual %	-64.9%	-62.4%	-2.5%	050.40/	-91.7%	004.50/		-65.1%	-62.4%	-2.8%	E 40 70/	-65.4%		
Operating Margin														
	-14.4%	-3.1%	-11.2%	359.1%	-378.8%	364.5%	05.00/	-16.7%	-2.6%	-14.1%	542.7%	-20.7%	4.01%	-19.3%
Net Margin %	-16.6%	-2.9%	-13.8%	478.5%	-357.1%	340.5%	-95.3% 80.7%	-17.8%	-2.4%	-15.4%	655.2%	-20.8%	3.05%	-14.7%
Net Margin % Operating EBIDTA	-16.6% (1,496,160)	-2.9% 429,708	-13.8% (2,261,476)	478.5% -526.3%	-357.1% (14,509,228)	340.5% 13,013,068	-95.3% -89.7%	-17.8% (20,039,203)	-2.4% 5,646,470	-15.4% (26,577,823)	655.2% -470.7%	-20.8% (27,058,604)	3.05% 7,019,401	-14.7% -25.9%
Net Margin %	-16.6% (1,496,160) -8.1%	-2.9% 429,708 2.4%	-13.8% (2,261,476) -10.6%	478.5% -526.3% -433.9%	-357.1% (14,509,228) -355.5%	340.5% 13,013,068 347.4%	-89.7%	-17.8% (20,039,203) -10.8%	-2.4% 5,646,470 3.0%	-15.4% (26,577,823) -13.7%	655.2% -470.7% -464.6%	-20.8% (27,058,604) -15.0%	3.05% 7,019,401 4.25%	-14.7% -25.9% -28.3%
Net Margin % Operating EBIDTA Operating EBIDTA %	-16.6% (1,496,160)	-2.9% 429,708	-13.8% (2,261,476)	478.5% -526.3% -433.9%	-357.1% (14,509,228)	340.5% 13,013,068		-17.8% (20,039,203)	-2.4% 5,646,470	-15.4% (26,577,823)	655.2% -470.7%	-20.8% (27,058,604) -15.0%	3.05% 7,019,401	-14.7% -25.9%
Net Margin % Operating EBIDTA Operating EBIDTA % EBIDTA	-16.6% (1,496,160) -8.1%	-2.9% 429,708 2.4% 582,259 3.3% 379	-13.8% (2,261,476) -10.6% (2,628,578)	478.5% -526.3% -433.9% -451.4%	-357.1% (14,509,228) -355.5% (13,512,984)	340.5% 13,013,068 347.4% 11,802,273 321.8% (42)	-89.7%	-17.8% (20,039,203) -10.8% (19,596,289)	-2.4% 5,646,470 3.0% 7,295,009	-15.4% (26,577,823) -13.7% (27,783,448)	655.2% -470.7% -464.6% -380.9%	-20.8% (27,058,604) -15.0% (25,963,855) -14.4% 4,926	3.05% 7,019,401 4.25% 6,367,565 3.88% (90)	-14.7% -25.9% -28.3% -24.5% -26.9% -1.8%
Net Margin % Operating EBIDTA Operating EBIDTA % EBIDTA EBIDTA % Discharges Patient Days	-16.6% (1,496,160) -8.1% (1,710,711) -9.3% 460 1,760	-2.9% 429,708 2.4% 582,259 3.3% 379 1,520	-13.8% (2,261,476) -10.6% (2,628,578) -12.6% 81 240	478.5% -526.3% -433.9% -451.4% -381.7% 21.4% 15.8%	-357.1% (14,509,228) -355.5% (13,512,984) -331.1% 502 2,108	340.5% 13,013,068 347.4% 11,802,273 321.8% (42) (348)	-89.7% -87.3% -8.4% -16.5%	-17.8% (20,039,203) -10.8% (19,596,289) -10.5% 4,836 20,270	-2.4% 5,646,470 3.0% 7,295,009 3.8% 4,099 16,426	-15.4% (26,577,823) -13.7% (27,783,448) -14.4% 737 3,844	655.2% -470.7% -464.6% -380.9% -375.9% 18.0% 23.4%	-20.8% (27,058,604) -15.0% (25,963,855) -14.4% 4,926 23,877	3.05% 7,019,401 4.25% 6,367,565 3.88% (90) (3,607)	-14.7% -25.9% -28.3% -24.5% -26.9% -1.8% -15.1%
Net Margin % Operating EBIDTA Operating EBIDTA % EBIDTA EBIDTA % Discharges Patient Days Adjusted Days	-16.6% (1,496,160) -8.1% (1,710,711) -9.3% 460 1,760 4,573	-2.9% 429,708 2.4% 582,259 3.3% 379 1,520 4,165	-13.8% (2,261,476) -10.6% (2,628,578) -12.6% 81 240 408	478.5% -526.3% -433.9% -451.4% -381.7% 21.4% 15.8% 9.8%	-357.1% (14,509,228) -355.5% (13,512,984) -331.1% 502 2,108 4,781	340.5% 13,013,068 347.4% 11,802,273 321.8% (42) (348) (208)	-89.7% -87.3% -8.4% -16.5% -4.4%	-17.8% (20,039,203) -10.8% (19,596,289) -10.5% 4,836 20,270 47,551	-2.4% 5,646,470 3.0% 7,295,009 3.8% 4,099 16,426 45,005	-15.4% (26,577,823) -13.7% (27,783,448) -14.4% 737 3,844 2,546	655.2% -470.7% -464.6% -380.9% -375.9% 18.0% 23.4% 5.7%	-20.8% (27,058,604) -15.0% (25,963,855) -14.4% 4,926 23,877 56,394	3.05% 7,019,401 4.25% 6,367,565 3.88% (90) (3,607) (8,843)	-14.7% -25.9% -28.3% -24.5% -26.9% -1.8% -15.1% -15.7%
Net Margin % Operating EBIDTA Operating EBIDTA % EBIDTA EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges	-16.6% (1,496,160) -8.1% (1,710,711) -9.3% 460 1,760 4,573 1,195	-2.9% 429,708 2.4% 582,259 3.3% 379 1,520 4,165 1,038	-13.8% (2,261,476) -10.6% (2,628,578) -12.6% 81 240 408 157	478.5% -526.3% -433.9% -451.4% -381.7% 21.4% 15.8% 9.8% 15.1%	-357.1% (14,509,228) -355.5% (13,512,984) -331.1% 502 2,108 4,781 1,139	340.5% 13,013,068 347.4% 11,802,273 321.8% (42) (348)	-89.7% -87.3% -8.4% -16.5%	-17.8% (20,039,203) -10.8% (19,596,289) -10.5% 4,836 20,270	-2.4% 5,646,470 3.0% 7,295,009 3.8% 4,099 16,426	-15.4% (26,577,823) -13.7% (27,783,448) -14.4% 737 3,844	655.2% -470.7% -464.6% -380.9% -375.9% 18.0% 23.4%	-20.8% (27,058,604) -15.0% (25,963,855) -14.4% 4,926 23,877	3.05% 7,019,401 4.25% 6,367,565 3.88% (90) (3,607)	-14.7% -25.9% -28.3% -24.5% -26.9% -1.8% -15.1%
Net Margin % Operating EBIDTA Operating EBIDTA % EBIDTA EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Day	-16.6% (1,496,160) -8.1% (1,710,711) -9.3% 460 1,760 4,573 1,195 3.83	-2.9% 429,708 2.4% 582,259 3.3% 379 1,520 4,165 1,038 4.01	-13.8% (2,261,476) -10.6% (2,628,578) -12.6% 81 240 408 157 2.96	478.5% -526.3% -433.9% -451.4% -381.7% 21.4% 15.8% 9.8% 15.1% 0.74	-357.1% (14,509,228) -355.5% (13,512,984) -331.1% 502 2,108 4,781 1,139 4.20	340.5% 13,013,068 347,4% 11,802,273 321.8% (42) (348) (208) 57	-89.7% -87.3% -8.4% -16.5% -4.4% 5.0%	-17.8% (20,039,203) -10.8% (19,596,289) -10.5% 4,836 20,270 47,551 11,345	-2.4% 5,646,470 3.0% 7,295,009 3.8% 4,099 16,426 45,005 11,231	-15.4% (26,577,823) -13.7% (27,783,448) -14.4% 737 3,844 2,546 114	655.2% -470.7% -464.6% -380.9% -375.9% 18.0% 23.4% 5.7% 1.0%	-20.8% (27,058,604) -15.0% (25,963,855) -14.4% 4,926 23,877 56,394 11,635	3.05% 7,019,401 4.25% 6,367,565 3.88% (90) (3,607) (8,843) (290)	-14.7% -25.9% -28.3% -24.5% -26.9% -1.8% -15.1% -15.7% -2.5%
Net Margin % Operating EBIDTA Operating EBIDTA % EBIDTA EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges	-16.6% (1,496,160) -8.1% (1,710,711) -9.3% 460 1,760 4,573 1,195	-2.9% 429,708 2.4% 582,259 3.3% 379 1,520 4,165 1,038 4.01 4,216	-13.8% (2,261,476) -10.6% (2,628,578) -12.6% 81 240 408 157 2.96 (227)	478.5% -526.3% -433.9% -451.4% -381.7% 21.4% 15.8% 9.8% 15.1% 0.74 -5.4%	-357.1% (14,509,228) -355.5% (13,512,984) -331.1% 502 2,108 4,781 1,139 4.20 830	340.5% 13,013,088 347.4% 11,802,273 321.8% (42) (348) (208) 57	-89.7% -87.3% -8.4% -16.5% -4.4% 5.0% 380.9%	-17.8% (20,039,203) -10.8% (19,596,289) -10.5% 4,836 20,270 47,551 11,345	-2.4% 5,646,470 3.0% 7,295,009 3.8% 4,099 16,426 45,005 11,231	-15.4% (26,577,823) -13.7% (27,783,448) -14.4% 737 3,844 2,546 114	655.2% -470.7% -464.6% -380.9% -375.9% 18.0% 5.7% 1.0%	-20.8% (27,058,604) -15.0% (25,963,855) -14.4% 4,926 23,877 56,394 11,635	3.05% 7,019,401 4.25% 6,367,565 3.88% (90) (3,607) (8,843) (290)	-14.7% -25.9% -28.3% -24.5% -26.9% -1.8% -15.1% -2.5%
Net Margin % Operating EBIDTA % EBIDTA % Discharges Patient Days Adjusted Days Adjusted Day Net Rev Incl BD/APD	-16.6% (1,496,160) -8.1% (1,710,711) -9.3% 460 1,760 4,573 1,195 3.83 3,990	-2.9% 429,708 2.4% 582,259 3.3% 379 1,520 4,165 1,038 4.01	-13.8% (2,261,476) -10.6% (2,628,578) -12.6% 81 240 408 157 2.96 (227) (101)	478.5% -526.3% -433.9% -451.4% -381.7% 21.4% 15.8% 9.8% 15.1% 0.74	-357.1% (14,509,228) -355.5% (13,512,984) -331.1% 502 2,108 4,781 1,139 4.20	340.5% 13,013,068 347.4% 11,802,273 321.8% (42) (348) (208) 57	-89.7% -87.3% -8.4% -16.5% -4.4% 5.0%	-17.8% (20,039,203) -10.8% (19,596,289) -10.5% 4,836 20,270 47,551 11,345	-2.4% 5,646,470 3.0% 7,295,009 3.8% 4,099 16,426 45,005 11,231	-15.4% (26,577,823) -13.7% (27,783,448) -14.4% 737 3,844 2,546 114	655.2% -470.7% -464.6% -380.9% -375.9% 18.0% 23.4% 5.7% 1.0%	-20.8% (27,058,604) -15.0% (25,963,855) -14.4% 4,926 23,877 56,394 11,635	3.05% 7,019,401 4.25% 6,367,565 3.88% (90) (3,607) (8,843) (290)	-14.7% -25.9% -28.3% -24.5% -26.9% -1.8% -15.1% -15.7% -2.5%
Net Margin % Operating EBIDTA % EBIDTA % EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Day Net Rev Incl BD/APD SWB/APD	-16.6% (1,496,160) -8.1% (1,710,711) -9.3% 460 1,760 4,573 1,195 3.83 3,990 2,442	-2.9% 429,708 2.4% 582,259 3.3% 379 1,520 4,165 1,038 4.01 4,216 2,341	-13.8% (2,261,476) -10.6% (2,628,578) -12.6% 81 240 408 157 2.96 (227)	478.5% -526.3% -433.9% -451.4% -381.7% 21.4% 15.8% 9.8% 15.1% 0.74 -5.4% -4.3%	-357.1% (14,509,228) -355.5% (13,512,984) -331.1% -502 2,108 4,781 1,139 4.20 830 2,316	340.5% 13,013,088 347.4% 11,802,273 321.8% (42) (348) (208) 57	-89.7% -87.3% -8.4% -16.5% -4.4% 5.0% -380.9% 5.4%	-17.8% (20,039,203) -10.8% (19,596,289) -10.5% 4,836 20,270 47,551 11,345	-2.4% 5,646,470 3.0% 7,295,009 3.8% 4,099 16,426 45,005 11,231	-15.4% (26,577,823) -13.7% (27,783,448) -14.4% 737 3,844 2,546 114 (357) (252)	655.2% -470.7% -464.6% -380.9% -375.9% 18.0% 23.4% 5.7% 1.0%	-20.8% (27,058,604) -15.0% (25,963,855) -14.4% 4,926 23,877 56,394 11,635	3.05% 7,019,401 4.25% 6,367,565 3.88% (90) (3,607) (8,843) (290)	-14.7% -25.9% -28.3% -24.5% -26.9% -1.8% -15.1% -2.5% -2.5%
Net Margin % Operating EBIDTA % EBIDTA % EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Day Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD	-16.6% (1,496,160) -8.1% (1,710,711) -9.3% 460 1,760 4,573 1,195 3.83 3,990 2,442 1,911	-2.9% 429,708 2.4% 582,259 3.3% 379 1,520 4,165 1,038 4.01 4,216 2,341 1,872	-13.8% (2,261,476) -10.6% (2,628,578) -12.6% 81 240 408 157 2.96 (227) (101) (40)	478.5% -526.3% -433.9% -451.4% -381.7% -21.4% -15.8% -9.8% -15.1% -0.74 -5.4% -4.3% -2.1%	-357.1% (14,509,228) -355.5% (13,512,984) -331.1% -502 2,108 4,781 1,139 -4.20 830 2,316 1,979	340.5% 13,013,068 347.4% 11,802,273 321.8% (42) (348) (208) 57 3,160 126 (68)	-89.7% -87.3% -8.4% -16.5% -4.4% 5.0% -380.9% -5.4% -3.5%	-17.8% (20,039,203) -10.8% (19,596,289) -10.5% 4.836 20,270 47,551 11,345 3,859 2,571 2,111	-2.4% 5,646,470 3.0% 7,295,009 3.8% 4,099 16,426 45,005 11,231 4,216 2,318 1,849	-15.4% (26,577,823) -13.7% (27,783,448) -14.4% 737 3,844 2,546 114 (357) (252) (262)	655.2% -470.7% -464.6% -380.9% -375.9% 18.0% 23.4% 5.7% 1.0% -8.5% -10.9% -14.2%	-20.8% (27,058,604) -15.0% (25,963,855) -14.4% 4,926 23,877 56,394 11,635 3,170 2,117 1,755	3.05% 7,019,401 4.25% 6,367,565 3.88% (90) (3,607) (8,843) (290) 690 454 356	-14.7% -25.9% -28.3% -24.5% -26.9% -1.8% -15.1% -15.7% -2.5% -21.8% 21.4% 20.3%
Net Margin % Operating EBIDTA Operating EBIDTA % EBIDTA EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Day Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge	-16.6% (1,496,160) -8.1% (1,710,711) -9.3% -460 1,760 4,573 1,195 3.83 3,990 2,442 1,911 839 680	-2.9% 429,708 2.4% 582,259 3.3% 379 1,520 4,165 1,038 4.01 4,216 2,341 1,872 755 690	-13.8% (2,261,476) -10.6% (2,628,578) -12.6% 81 240 408 157 2.96 (227) (101) (40) (85) 10	478.5% -526.3% -433.9% -451.4% -381.7% 21.4% 15.8% 9.8% 15.1% <b>0.74</b> -5.4% -4.3% -2.1% -11.3%	357.1% (14,509,228) -355.5% (13,512,984) -331.1% 502 2,108 4,781 1,139 4.20 830 2,316 1,979 769 497	340.5% 13,013,068 347.4% 11,802.273 321.8% (42) (348) (208) 57 3,160 126 (68) 70 183	-89.7% -87.3% -8.4% -16.5% -4.4% -5.0% -380.9% -3.5% 9.1% -36.8%	-17.8% (20,039,203) -10.8% (19,596,289) -10.5% 4,836 20,270 47,551 11,345 3,859 2,571 2,111 761 671	-2.4% 5,646,470 3.0% 7,295,009 3.8% 4,099 16,426 45,005 11,231 4,216 2,318 1,849 7,54 690	-15.4% (26,577,823) -13.7% (27,783,448) -14.4% 737 3,844 2,546 114 (357) (252) (262) (7)	655.2% -470.7% -464.6% -380.9% -375.9% 18.0% 23.4% 5.7% 1.0% -8.5% -10.9% -14.2% -0.9% 2.7%	-20.8% (27,058,604) -15.0% (25,963,855) -14.4% -4.926 23,877 56,394 11,635 3,170 2,117 1,755 695 548	3.05% 7,019,401 4.25% 6,367,565 3.88% (90) (3,607) (8,843) (290) 690 454 356 66 123	-14.7% -25.9% -28.3% -24.5% -26.9% -1.8% -15.7% -2.5% -21.8% 21.4% 20.3% 9.5% 22.4%
Net Margin % Operating EBIDTA Operating EBIDTA % EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Day Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge Net Rev Incl BD/Adj DC	-16.6% (1,496,160) -8.1% (1,710,711) -9.3% -460 -1,760 -4,573 -1,195 -3.83 -3,990 -2,442 -1,911 -839 -680	2.9% 429,708 2.4% 582,259 3.3% 379 1,520 4,165 1,038 4.01 4,216 2,341 1,872 755 690	-13.8% (2,261,476) -10.6% (2,628,578) -12.6% 81 240 408 157 2.96 (227) (101) (40) (85) 10	478.5% -526.3% -433.9% -451.4% -381.7% 21.4% 15.8% 9.8% 15.1% -5.4% -4.3% -2.1% -11.3% 1.4%	357.1% (14,509,228) -355.5% (13,512,984) -331.1% 502 2,108 4,781 1,139 4.20 830 2,316 1,979 769 497	340.5% 13,013,068 347.4% 11,802,273 321.8% (42) (348) (208) 57 3,160 126 (68) 70 183	-89.7% -87.3% -8.4% -16.5% -4.4% -5.0% -380.9% -3.5% -9.1% -36.8% -338.1%	-17.8% (20,039,203) -10.8% (19,596,289) -10.5% 4,836 20,270 47,551 11,345 3,859 2,571 2,111 761 671	-2.4% 5,646,470 3.0% 7,295,009 3.8% 4,099 16,426 45,005 11,231 4,216 2,318 1,849 754 690	-15.4% (26,577,823) -13.7% (27,783,448) -14.4% 737 3,844 2,546 114 (357) (252) (262) (7) 19	655.2% 470.7% 464.6% -380.9% 18.0% 23.4% 5.7% 1.0% -8.5% -10.9% -14.2% -0.9% 2.7% -4.3%	20.8% (27,058,604) -15.0% (25,963,855) -14.4% 4,926 23,877 56,394 11,635 3,170 2,117 1,755 695 548	3.05% 7,019,401 4.25% 6,367,565 3.88% (90) (3,607) (8,843) (290)  690 454 356 66 123	-14.7% -25.9% -28.3% -24.5% -26.9% -1.8% -15.7% -2.5% -21.8% 21.4% 20.3% 9.5% 22.4%
Net Margin % Operating EBIDTA % EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Day Net Rev Incl BD/APD SWB/APD Salary/APD Salary/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge Net Rev Incl BD/Adj DC SWB/APD Cother Expense/APD Per Adjusted Discharge	-16.6% (1,496,160) -8.1% (1,710,711) -9.3% -460 -1,760 -4,573 -1,195 -3.83 -3,990 -2,442 -1,911 -839 -680 -15,265 -9,343	-2.9% 429,708 2.4% 582,259 3.3% 379 1,520 4,165 1,038 4.01 4,216 2,341 1,872 755 690  16,910 9,388	-13.8% (2,261,476) -10.6% (2,628,578) -12.6% 81 240 408 157 2.96 (227) (101) (40) (85) 10	478.5% -526.3% -433.9% -451.4% -381.7% 21.4% 15.8% 9.8% 15.1% -4.3% -2.1% -11.3% 1.4%	-357.1% (14,509,228) -355.5% (13,512,984) -331.1% -502 2,108 4,781 1,139 4.20 830 2,316 1,979 769 497	340.5% 13,013,068 347.4% 11,802,273 321.8% (42) (348) (208) 57 3,160 126 (68) 70 183	-89.7% -87.3% -8.4% -16.5% -4.4% 5.0% -380.9% 5.4% -3.5% -3.8% -3.9%	-17.8% (20,039,203) -10.8% (19,596,289) -10.5% 4,836 20,270 47,551 11,345 3,859 2,571 2,111 761 6671	-2.4% 5,646,470 3.0% 7,295,009 3.8% 4,099 16,426 45,005 11,231 4,216 2,318 1,849 754 690	-15.4% (26,577,823) -13.7% (27,783,448) -14.4% 737 3,844 2,546 114 (357) (252) (262) (7) 19	655.2% 470.7% 464.6% -380.9% -375.9% 18.0% 23.4% 5.7% 1.0% -8.5% -10.9% -14.2% -0.9% 2.7%	20.8% (27,058,604) -15.0% (25,963,855) -14.4% 4,926 23,877 56,394 11,635 3,170 2,117 1,755 695 548 15,364 10,263	3.05% 7,019,401 4.25% 6,367,565 3.88% (90) (3,607) (8,843) (290)  690 454 356 66 123	-14.7% -25.9% -28.3% -24.5% -26.9% -1.8% -15.7% -2.5% -21.4% 20.3% -22.4% -3.5
Net Margin % Operating EBIDTA Operating EBIDTA % EBIDTA EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Days Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge  Net Rev Incl BD/Adj DC SWB/Adj DC SwB/Adj DC Salary/Adj DC Salary/Adj DC	-16.6% (1,496,160) -8.1% (1,710,711) -9.3% -460 1,760 4,573 1,195 3.83 3,990 2,442 1,911 839 680	-2.9% 429,708 2.4% 582,259 3.3% 379 1,520 4,165 1,038 4.01 4,216 2,341 1,872 755 690 16,910 9,388 7,506	-13.8% (2,261,476) -10.6% (2,628,578) -12.6% 81 240 408 157 2.96 (227) (101) (40) (85) 10 (1,645) 45	478.5% -526.3% -433.9% -451.4% -381.7% 21.4% 15.8% 9.8% 0.74 -5.4% -4.3% -2.1% -11.3% -9.7% 0.5% 2.6%	-357.1% (14,509,228) -355.5% (13,512,984) -331.1% -502 2.108 4,781 1.139 4.20 830 2.316 1.979 769 497	340.5% 13,013,088 347.4% 11,802.273 321.8% (42) (348) (208) 57 3,160 126 (68) 70 183 11,781 (381) (1,000)	-89.7% -87.3% -84% -16.5% -4.4% 5.0% -380.9% 5.4% -3.5% 9.1% 36.8% -3.9% -12.0%	-17.8% (20,039,203) -10.8% (19,596,289) -10.5% 4.836 20,270 47,551 11,345 3,859 2,571 2,111 761 671 10,776 8,848	-2.4% 5,646,470 3.0% 7,295,009 3.8% 4,099 16,426 45,005 11,231 4,216 2,318 1,849 754 690 16,897 9,291 7,411	-15.4% (26,577,823) -13.7% (27,783,448) -14.4% 737 3,844 2,546 114 (357) (252) (262) (7) 19 (720) (1,485) (1,437)	655.2% 470.7% 464.6% -380.9% -375.9% 18.0% 5.7% 1.0% -8.5% -10.9% -14.2% -0.9% 2.7% -4.3% -16.0% -19.4%	-20.8% (27,058,604) -15.0% (25,963,855) -14.4% -4.926 -23,877 -56,394 -11,635 -3,170 -2,117 -1,755 -695 -548 -15,364 -10,263 -8,507	3.05% 7,019,401 4.25% 6,367,565 3.88% (90) (3,607) (8,843) (290)  690 454 356 66 123 813 513 341	-14.7% -25.9% -28.3% -24.5% -26.9% -15.1% -15.7% -2.5% -21.8% 20.3% 9.5% 22.4% -5.3% 5.0% 4.0%
Net Margin % Operating EBIDTA Operating EBIDTA % EBIDTA EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Days Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge Net Rev Incl BD/Adj DC SWB/Adj DC Salary/Adj DC Salary/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC	-16.6% (1,496,160) -8.1% (1,710,711) -9.3% -460 -1,760 -4,573 -1,195 -3.83 -3,990 -2,442 -1,911 -839 -680 -15,265 -9,343 -7,312 -3,212	-2.9% 429,708 2.4% 582,259 3.3% 379 1,520 4,165 4,01 4,216 2,341 1,872 755 690  16,910 9,388 7,506 3,026	-13.8% (2,261,476) -10.6% (2,628,578) -12.6% 81 240 408 157 2.96 (227) (101) (40) (85) 10 (1,645) 45 194 (186)	478.5% -526.3% -433.9% -451.4% -381.7% 21.4% 15.8% 9.8% -5.1% -5.4% -4.3% -2.1% -11.3% 1.4% -9.7% 0.5% 2.6% -6.1%	357.1% (14,509,228) -355.5% (13,512,984) -331.1% 502 2,108 4,781 1,139 4.20 830 2,316 1,979 769 497	340.5% 13,013,068 347.4% 11,802,273 321.8% (42) (348) (208) 57 3,160 126 (68) 70 183 11,781 (381) (1,000) (18)	-89.7% -87.3% -8.4% -16.5% -4.4% 5.0% -380.9% 5.4% -3.5% 9.1% 36.8% -3.9% -12.0% -0.6%	-17.8% (20,039,203) -10.8% (19,596,289) -10.5% 4,836 20,270 47,551 11,345 3,859 2,571 2,111 761 671 16,177 10,776 8,848 3,190	-2.4% 5,646,470 3.0% 7,295,009 3.8% 4,999 16,426 45,005 11,231 4,216 2,318 1,849 754 690	-15.4% (26,577,823) -13.7% (27,783,448) -14.4% 737 3,844 2,546 114 (357) (252) (262) (7) 19 (720) (1,485) (1,437) (167)	655.2% 470.7% 464.6% -380.9% -375.9% 18.0% 5.7% 1.0% -8.5% -10.9% -14.2% -0.9% 2.7% -4.3% -16.0% -19.4% -5.5%	20.8% (27,058,604) -15.0% (25,963,855) -14.4% 4,965 23,877 56,394 11,635 3,170 2,117 1,755 695 548 10,263 8,507 3,368	3.05% 7,019,401 4.25% 6,367,565 3.88% (90) (3,607) (8,843) (290)  690 454 356 66 123 813 513 341 (178)	-14.7% -25.9% -28.3% -24.5% -26.9% -15.1% -15.7% -2.5% -21.4% -20.3% -9.5% -22.4% -5.3% -5.3%
Net Margin % Operating EBIDTA Operating EBIDTA % EBIDTA EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Days Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge  Net Rev Incl BD/Adj DC SWB/Adj DC SwB/Adj DC Salary/Adj DC Salary/Adj DC	-16.6% (1,496,160) -8.1% (1,710,711) -9.3% -460 1,760 4,573 1,195 3.83 3,990 2,442 1,911 839 680	-2.9% 429,708 2.4% 582,259 3.3% 379 1,520 4,165 1,038 4.01 4,216 2,341 1,872 755 690 16,910 9,388 7,506	-13.8% (2,261,476) -10.6% (2,628,578) -12.6% 81 240 408 157 2.96 (227) (101) (40) (85) 10 (1,645) 45	478.5% -526.3% -433.9% -451.4% -381.7% 21.4% 15.8% 9.8% 0.74 -5.4% -4.3% -2.1% -11.3% -9.7% 0.5% 2.6%	-357.1% (14,509,228) -355.5% (13,512,984) -331.1% -502 2.108 4,781 1.139 4.20 830 2.316 1.979 769 497	340.5% 13,013,088 347.4% 11,802.273 321.8% (42) (348) (208) 57 3,160 126 (68) 70 183 11,781 (381) (1,000)	-89.7% -87.3% -84% -16.5% -4.4% 5.0% -380.9% 5.4% -3.5% 9.1% 36.8% -3.9% -12.0%	-17.8% (20,039,203) -10.8% (19,596,289) -10.5% 4.836 20,270 47,551 11,345 3,859 2,571 2,111 761 671 10,776 8,848	-2.4% 5,646,470 3.0% 7,295,009 3.8% 4,099 16,426 45,005 11,231 4,216 2,318 1,849 754 690 16,897 9,291 7,411	-15.4% (26,577,823) -13.7% (27,783,448) -14.4% 737 3,844 2,546 114 (357) (252) (262) (7) 19 (720) (1,485) (1,437)	655.2% 470.7% 464.6% -380.9% -375.9% 18.0% 5.7% 1.0% -8.5% -10.9% -14.2% -0.9% 2.7% -4.3% -16.0% -19.4%	-20.8% (27,058,604) -15.0% (25,963,855) -14.4% -4.926 -23,877 -56,394 -11,635 -3,170 -2,117 -1,755 -695 -548 -15,364 -10,263 -8,507	3.05% 7,019,401 4.25% 6,367,565 3.88% (90) (3,607) (8,843) (290)  690 454 356 66 123 813 513 341	-14.7% -25.9% -28.3% -24.5% -26.9% -15.1% -15.7% -2.5% -21.8% 20.3% 9.5% 22.4% -5.3% 5.0% 4.0%
Net Margin % Operating EBIDTA % Departing EBIDTA % EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges  Per Adjusted Day Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge  Net Rev Incl BD/Adj DC SWB/AJj DC Salary/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Other Expense/Adj DC	-16.6% (1,496,160) -8.1% (1,710,711) -9.3% -460 -1,760 -4,573 -1,195 -3.83 -3,990 -2,442 -1,911 -839 -680 -15,265 -9,343 -7,312 -3,212	-2.9% 429,708 2.4% 582,259 3.3% 379 1,520 4,165 4,01 4,216 2,341 1,872 755 690  16,910 9,388 7,506 3,026	-13.8% (2,261,476) -10.6% (2,628,578) -12.6% 81 240 408 157 2.96 (227) (101) (40) (85) 10 (1,645) 45 194 (186)	478.5% -526.3% -433.9% -451.4% -381.7% 21.4% 15.8% 9.8% -5.1% -5.4% -4.3% -2.1% -11.3% 1.4% -9.7% 0.5% 2.6% -6.1%	357.1% (14,509,228) -355.5% (13,512,984) -331.1% 502 2,108 4,781 1,139 4.20 830 2,316 1,979 769 497	340.5% 13,013,068 347.4% 11,802,273 321.8% (42) (348) (208) 57 3,160 126 (68) 70 183 11,781 (381) (1,000) (18)	-89.7% -87.3% -8.4% -16.5% -4.4% 5.0% -380.9% 5.4% -3.5% 9.1% 36.8% -3.9% -12.0% -0.6%	-17.8% (20,039,203) -10.8% (19,596,289) -10.5% 4,836 20,270 47,551 11,345 3,859 2,571 2,111 761 671 16,177 10,776 8,848 3,190	-2.4% 5,646,470 3.0% 7,295,009 3.8% 4,999 16,426 45,005 11,231 4,216 2,318 1,849 754 690	-15.4% (26,577,823) -13.7% (27,783,448) -14.4% 737 3,844 2,546 114 (357) (252) (262) (7) 19 (720) (1,485) (1,437) (167)	655.2% 470.7% 464.6% -380.9% -375.9% 18.0% 5.7% 1.0% -8.5% -10.9% -14.2% -0.9% 2.7% -4.3% -16.0% -19.4% -5.5%	20.8% (27,058,604) -15.0% (25,963,855) -14.4% 4,965 23,877 56,394 11,635 3,170 2,117 1,755 695 548 10,263 8,507 3,368	3.05% 7,019,401 4.25% 6,367,565 3.88% (90) (3,607) (8,843) (290)  690 454 356 66 123 813 513 341 (178)	-14.7% -25.9% -28.3% -24.5% -26.9% -15.1% -15.7% -2.5% -21.4% -20.3% -9.5% -22.4% -5.3% -5.3%
Net Margin % Operating EBIDTA % Operating EBIDTA % EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Days Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge Net Rev Incl BD/Adj DC SWB/Adj DC SWB/Adj DC Supply Cost/Adj DC Supplice SWB SWB Supplies	-16.6% (1,496,160) -8.1% (1,710,711) -9.3% -460 -1,760 -4,573 -1,195 -3.83 -3,990 -2,442 -1,911 -1,811 -839 -680 -15,265 -9,343 -7,312 -2,602 -61,2%	-2.9% 429,708 2.4% 582,259 3.3% 379 1,520 4,165 1,038 4.01 4,216 2,341 1,872 755 690 16,910 9,388 7,506 3,026 2,767 55,5% 17,9%	-13.8% (2,261,476) -10.6% (2,628,578) -12.6% 81 240 408 157 2.96 (227) (101) (40) (85) 10 (1,645) 45 194 (186) 165	478.5% -526.3% -433.9% -451.4% -381.7% 21.4% 15.8% 9.8% -5.1% -5.4% -4.3% -2.1% -11.3% 1.4% -9.7% 0.5% 2.6% -6.1%	357.1% (14,509,228) -355.5% (13,512,984) -331.1% -502 2,108 4,781 1,139 4.20 830 2,316 1,979 769 497 3,484 9,724 8,312 3,230 2,087	340.5% 13,013,068 347.4% 11,802,273 321.8% (42) (348) (208) 57  3,160 126 (68) 70 183  11,781 (381) (1,000) (18) 515	-89.7% -87.3% -8.4% -16.5% -4.4% 5.0% -380.9% 5.4% -3.5% 9.1% 36.8% -3.9% -12.0% -0.6%	-17.8% (20,039,203) -10.8% (19,596,289) -10.5% 4,836 20,270 47,551 11,345 3,859 2,571 2,111 761 671  16,177 10,776 8,848 3,190 2,813	-2.4% 5,646,470 3.0% 7,295,009 3.8% 4,099 16,426 45,005 11,231 4,216 2,318 1,849 754 690 16,897 9,291 7,411 3,024 2,765	-15.4% (26,577,823) -13.7% (27,783,448) -14.4% 737 3,844 2,546 114  (357) (252) (262) (7) 19  (720) (1,485) (1,437) (167) (48)  -11.6% -1.8%	655.2% 470.7% 464.6% -380.9% -375.9% 18.0% 5.7% 1.0% -8.5% -10.9% -14.2% -0.9% 2.7% -4.3% -16.0% -19.4% -5.5%	20.8% (27,058,604) -15.0% (25,963,855) -14.4% 4,926 23,877 56,394 11,635 3,170 2,117 1,755 695 548 10,263 8,507 3,368 2,657 66.8% 21,9%	3.05% 7,019,401 4.25% 6,367,565 3.88% (90) (3,607) (8,843) (290)  690 454 356 66 123  813 513 341 (178) 156	-14.7% -25.9% -28.3% -24.5% -26.9% -15.1% -15.7% -2.5% -21.4% -20.3% -9.5% -22.4% -5.3% -5.3%
Net Margin % Operating EBIDTA Operating EBIDTA % EBIDTA EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Days Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge  Net Rev Incl BD/Adj DC SWB/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Other Expense	-16.6% (1,496,160) -8.1% (1,710,711) -9.3% -460 1,760 4,573 1,195 3.83 3,990 2,442 1,911 839 680 15,265 9,343 7,312 3,212 2,602	2.9% 429,708 2.4% 582,259 3.3% 379 1,520 4,165 1,038 4.01 4,216 2,341 1,872 755 690 16,910 9,388 7,506 3,026 2,767	-13.8% (2,261,476) -10.6% (2,628,578) -12.6% 81 240 408 157 2.96 (227) (101) (40) (85) 10 (1,645) 45 194 (186) 165	478.5% -526.3% -433.9% -451.4% -381.7% 21.4% 15.8% 9.8% -5.1% -5.4% -4.3% -2.1% -11.3% 1.4% -9.7% 0.5% 2.6% -6.1%	357.1% (14,509,228) -355.5% (13,512,984) -331.1% 502 2,108 4,781 1,139 4.20 830 2,316 1,979 769 497 3,484 9,724 8,312 3,230 2,087	340.5% 13,013,068 347.4% 11,802,273 321.8% (42) (348) (208) 57  3,160 126 (68) 70 183  11,781 (381) (1,000) (18) 515	-89.7% -87.3% -8.4% -16.5% -4.4% 5.0% -380.9% 5.4% -3.5% 9.1% 36.8% -3.9% -12.0% -0.6%	-17.8% (20,039,203) -10.8% (19,596,289) -10.5% 4.836 20,270 47,551 11,345 3.859 2,571 2,111 761 671 16,177 10,776 8.848 3,190 2,813	-2.4% 5,646,470 3.0% 7,295,009 3.8% 4,099 16,426 45,005 11,231 4,216 2,318 1,849 754 690 16,897 9,291 7,411 3,024 2,765	-15.4% (26,577,823) -13.7% (27,783,448) -14.4% 737 3,844 2,546 114 (357) (252) (262) (262) (7) 19 (720) (1,485) (1,437) (167) (48)	655.2% 470.7% 464.6% -380.9% -375.9% 18.0% 5.7% 1.0% -8.5% -10.9% -14.2% -0.9% 2.7% -4.3% -16.0% -19.4% -5.5%	20.8% (27,058,604) -15.0% (25,963,855) -14.4% 4,926 23,877 56,394 11,635 3,170 2,117 1,755 695 548 15,364 10,263 8,507 3,368 2,657 66.8%	3.05% 7,019,401 4.25% 6,367,565 3.88% (90) (3,607) (8,843) (290)  690 454 356 66 123 813 513 341 (178) 156	-14.7% -25.9% -28.3% -24.5% -26.9% -15.1% -15.7% -2.5% -21.4% -20.3% -9.5% -22.4% -5.3% -5.3%
Net Margin % Operating EBIDTA Operating EBIDTA % EBIDTA EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Days Net Rev Incl BD/APD Supply Cost/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge Net Rev Incl BD/Adj DC SWB/Adj DC SWB/Adj DC SWB/Adj DC Supply Cost/APD Other Expense/APD Per Adjusted Discharge Net Rev Incl BD/Adj DC SWB/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Pct of Net Revenue SWB Supplies Other Expense	-16.6% (1,496,160) -8.1% (1,710,711) -9.3% -460 1,760 4,573 1,195 3.83 3,990 2,442 1,911 839 680	2.9% 429,708 2.4% 582,259 3.3% 379 1,520 4,165 1,038 4.01 4,216 2,341 1,872 755 690 16,910 9,388 7,506 3,026 2,767 55.5% 17.9% 16.4%	-13.8% (2,261,476) -10.6% (2,628,578) -12.6% 81 240 408 157 2.96 (227) (101) (40) (85) 10  (1,645) 45 194 (186) 165  -5.7% -3.1% -0.7%	478.5% -526.3% -433.9% -451.4% -381.7% 21.4% 15.8% 9.8% 15.1% -5.4% -4.3% -2.1% -11.3% 1.4% -9.7% 0.5% 2.6% -6.1% 6.0%	357.1% (14,509,228) -355.5% (13,512,984) -331.1% 502 2,108 4,781 1,139 4.20 830 2,316 1,979 769 497 3,484 9,724 8,312 3,230 2,087 279.1% 92.7% 59.9%	340.5% 13,013,068 347.4% 11,802,273 321.8% (42) (348) (208) 57  3,160 126 (68) 70 183  11,781 (381) (1,000) (18) 515  217.9% 71.7% 42.9%	-89.7% -87.3% -8.4% -16.5% -4.4% 5.0% -380.9% 5.4% -3.5% 9.1% 36.8% -32.9% -12.0% -0.6% 24.7%	-17.8% (20,039,203) -10.8% (19,596,289) -10.5% 4,836 20,270 47,551 11,345 3,859 2,571 2,111 761 671 16,177 10,776 8,848 3,190 2,813	-2.4% 5,646,470 3.0% 7,295,009 3.8% 4,099 16,426 45,005 11,231 4,216 2,318 1,849 754 690 16,897 9,291 7,411 3,024 2,765 55.0% 17,9% 16.4%	-15.4% (26,577,823) -13.7% (27,783,448) -14.4% 737 3,844 2,546 114  (357) (252) (262) (7) 19  (720) (1,485) (1,437) (167) (48) -11.6% -1.8% -1.0%	655.2% 470.7% 464.6% -380.9% -375.9% 18.0% 5.7% 1.0% -8.5% -10.9% -14.2% -0.9% 2.7% -4.3% -16.0% -19.4% -15.5% -1.7%	20.8% (27,058,604) -15.0% (25,963,855) -14.4% 4,926 23,877 56,394 11,635 3,170 2,117 1,755 695 548 15,364 10,263 8,507 3,368 2,657 66.8% 21,9% 17.3%	3.05% 7,019,401 4.25% 6,367,565 3.88% (90) (3,607) (8,843) (290)  690 454 356 66 123  813 513 341 (178) 156  0.2% 2.2% -0.1%	-14.7% -25.9% -28.3% -24.5% -26.9% -15.1% -15.7% -2.5% -21.8% 21.4% -20.3% 9.5% 22.4% -5.3% 5.0% 4.0% -5.3% 5.9%
Net Margin % Operating EBIDTA % Departing EBIDTA % EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Day Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge Net Rev Incl BD/Adj DC SWB/Adj DC SWB/Adj DC Salary/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Pct of Net Revenue SWB Supplies Other Expense FTE'S  Total Salary FTE's	16.6% (1,496,160) -8.1% (1,710,711) -9.3% 460 1,760 4,573 1,195 3.83 3,990 2,442 1,911 1 839 680 15,265 9,343 7,312 2,602 61.2% 21.0% 17.0%	-2.9% 429,708 2.4% 582,259 3.3% 379 1,520 4,165 1,038 4.01 4,216 2,341 1,872 755 690 16,910 9,388 7,506 3,026 2,767 55.5% 17.9% 16.4%	-13.8% (2,261,476) -10.6% (2,628,578) -12.6% 81 240 408 157 2.96 (227) (101) (40) (85) 10  (1,645) 45 194 (186) 165  -5.7% -3.1% -0.7%	478.5% -526.3% -433.9% -451.4% -381.7% 21.4% 15.8% 9.8% 15.1% -5.4% -4.3% -2.1% -11.3% 1.4% -9.7% 0.5% 2.6% -6.1% -6.0%	357.1% (14,509,228) -355.5% (13,512,984) -331.1% -502 2,108 4,781 1,139 4.20 830 2,316 1,979 769 497 3,484 9,724 8,312 3,230 2,087 279.1% 92.7% 59.9%	340.5% 13,013,068 347.4% 11,802,273 321.8% (42) (348) (208) 57  3,160 126 (68) 70 183  11,781 (381) (1,000) (18) 515  217.9% 71.7% 42.9%	-89.7% -87.3% -8.4% -16.5% -4.4% 5.0% -380.9% 5.4% -3.5% 9.1% 36.8% -3.9% -12.0% -0.6% 24.7%	-17.8% (20,039,203) -10.8% (19,596,289) -10.5% 4,836 20,270 47,551 11,345  3,859 2,571 2,111 761 671  16,177 10,776 8,848 3,190 2,813  66,6% 19,7% 17.4%	-2.4% 5,646,470 3.0% 7,295,009 3.8% 4,099 16,426 45,005 11,231 4,216 2,318 1,849 754 690 16,897 9,291 7,411 3,024 2,765 55.0% 17.9% 16.4%	-15.4% (26,577,823) -13.7% (27,783,448) -14.4% 737 3,844 2,546 114  (357) (252) (262) (7) 19  (720) (1,485) (1,437) (167) (48) -11.6% -1.8% -1.0%	655.2% -470.7% -464.6% -380.9% -375.9% 18.0% 23.4% 5.7% -10.9% -14.2% -0.9% 2.7% -4.3% -16.0% -1.7%	20.8% (27,058,604) -15.0% (25,963,855) -14.4% 4,926 23,877 56,394 11,635 -3,170 2,117 1,755 695 548 -15,364 10,263 8,507 3,368 2,657 -66.8% 21.9% 17.3% 890.33	3.05% 7,019,401 4,25% 6,367,565 3.88% (90) (3,607) (8,843) (290)  690 454 356 66 123 813 513 341 (178) 156  0.2% 2.2% -0.1%	-14.7% -25.9% -28.3% -24.5% -26.9% -18.1% -15.7% -2.5% -21.8% 21.4% 20.3% -5.0% 4.0% -5.3% 5.0% 5.0%
Net Margin % Operating EBIDTA Operating EBIDTA % EBIDTA % EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Days Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge  Net Rev Incl BD/Adj DC SWB/Adj DC SWB/Adj DC Salary/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Pct of Net Revenue SWB Supplies Other Expense FTE'S Total Salary FTE'S Total Contract FTE'S	16.6% (1,496,160) -8.1% (1,710,711) -9.3% 4600 1,760 4,573 1,195 3.83 3,990 2,442 1,911 839 680 15.265 9,343 7,312 3,212 2,602 61.2% 21.0% 67.69 865.01 67.69	-2.9% 429,708 2.4% 582,259 3.3% 379 1,520 4,165 1,038 4.01 4,216 2,341 1,872 755 690 16,910 9,388 7,506 3,026 2,767 55,5% 17,9% 16,4%	-13.8% (2,261,476) -10.6% (2,628,578) -12.6% 81 240 408 157 2.96 (227) (101) (40) (85) 10 (1,645) 45 194 (186) 165 -5.7% -3.1% -0.7%	478.5% -526.3% -433.9% -451.4% -381.7% 21.4% 15.8% 9.8% -5.4% -2.1% -11.3% -2.1% -11.3% -6.6% -6.1% -6.0%	357.1% (14,509,228) -355.5% (13,512,984) -331.1% 502 2,108 4,781 1,139 4.20 830 2,316 1,979 769 497 3,484 9,724 8,312 3,230 2,087 279.1% 92.7% 59.9%	340.5% 13,013,068 347.4% 11,802.273 321.8% (42) (348) (208) 57  3,160 126 (68) 70 183  11,781 (381) (1,000) (18) 515  217.9% 71.7% 42.9%	-89.7% -87.3% -84.4% -16.5% -4.4% 5.0% -380.9% 5.4% -3.5% -3.5% -3.9% -12.0% -0.6% -24.7% -8.8% -8.8% -8.8% -8.8% -8.8% -8.8% -8.8% -8.8% -8.8% -8.8% -8.8% -8.8% -8.8% -8.8% -8.8% -8.8% -8.8%	-17.8% (20,039,203) -10.8% (19,596,289) -10.5% 4.836 20,270 47,551 11,345 3,859 2,571 2,111 761 671 10,776 8,848 3,190 2,813 66.6% 19.7% 17.4%	-2.4% 5,646,470 3.0% 7,295,009 3.8% 4,099 16,426 45,005 11,231 4,216 2,318 1,849 754 690 16,897 9,291 7,411 3,024 2,765 55,0% 17,9% 16,4%	-15.4% (26,577,823) -13.7% (27,783,448) -14.4% 737 3,844 2,546 114  (357) (252) (262) (7) 19  (720) (1,485) (1,437) (167) (48) -11.6% -1.8% -1.0%	655.2% 470.7% 464.6% -380.9% -375.9% 18.0% 5.7% -1.0% -8.5% -14.2% -0.9% 2.7% -4.3% -16.0% -19.4% -5.5% -1.7%	-20.8% (27,058,604) -15.0% (25,963,855) -14.4% (25,963,855) -14.4% (25,963,857) -56,394 -11,635 -3170 -2,117 -1,755 -695 -548 -15,364 -10,263 -8,507 -3,368 -2,657 -66.8% -21.9% -17.3% -890.33 -75.67	3.05% 7,019,401 4.25% 6,367,565 3.88% (90) (3,607) (8,843) (290)  690 454 356 66 123 813 513 341 (178) 156 0.2% 2.2% -0.1%	-14.7% -25.9% -28.3% -24.5% -26.9% -15.1% -15.7% -2.5% -21.4% -20.3% -9.5% -22.4% -5.3% -5.0% -5.3% -5.9%
Net Margin % Operating EBIDTA Operating EBIDTA % EBIDTA EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Day Net Rev Incl BD/APD Salary/APD Salary/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge  Net Rev Incl BD/Adj DC SWB/Adj DC SWB/Adj DC Supply Cost/APD Other Expense/APD Per Adjusted Discharge Net Rev Incl BD/Adj DC SWB/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Pct of Net Revenue SWB Supplies Other Expense FTE'S Total Salary FTE's Total Salary FTE's Total Facility Paid FTEs	-16.6% (1,496,160) -8.1% (1,710,711) -9.3% -6.60 -1,760 -1	2.9% 429,708 2.4% 582,259 3.3% 379 1,520 4,165 1,038 4.01 4,216 2,341 1,872 755 690 16,910 9,388 7,506 3,026 2,767 55.5% 17,9% 16,4%	-13.8% (2,261,476) -10.6% (2,628,578) -12.6% 81 240 408 157 2.96 (227) (101) (40) (85) 10  (1,645) 45 194 (186) 165  -5.7% -3.1% -0.7% (11.82) (13.71) (25.53)	478.5% -526.3% -433.9% -451.4% -381.7% 21.4% 15.8% 9.8% -5.4% -4.3% -2.1% -11.3% 1.4% -9.7% 0.5% 2.6% -6.1% 6.0%	357.1% (14,509,228) -355.5% (13,512,984) -331.1% -502 2,108 4,781 1,139 4.20 830 2,316 1,979 769 497  3,484 9,724 8,312 3,230 2,087  279.1% 92.7% 59.9%	340.5% 13,013,068 347.4% 11,802,273 321.8% (42) (348) (208) 57  3,160 126 (68) 70 183  11,781 (381) (1,000) (18) 515  217.9% 71.7% 42.9% (69.61) 12.17 (57.44)	-89.7% -87.3% -8.4% -16.5% -4.4% 5.0% -380.9% 5.4% -3.5% 9.1% 36.8% -32.9% -12.0% -0.6% 24.7% -8.8% -15.2% -6.6%	-17.8% (20,039,203) -10.8% (19,596,289) -10.5% 4.836 20,270 47,551 11,345 3.859 2,571 2,111 761 671 16,177 10,776 8.848 3,190 2,813 66.6% 19.7% 17.4% 845.79 86.90 932.68	-2.4% 5,646,470 3.0% 7,295,009 3.8% 4,099 16,426 45,005 11,231 4,216 2,318 1,849 754 690 16,897 9,291 7,411 3,024 2,765 55.0% 17.9% 16.4%	-15.4% (26,577,823) -13.7% (27,783,448) -14.4% 737 3,844 2,546 114 (357) (252) (262) (7) 19 (720) (1,485) (1,437) (167) (48) -1.8% -1.0%	655.2% 470.7% 464.6% -380.9% -375.9% 18.0% 5.7% 1.0% -8.5% -10.9% -14.2% -0.9% 2.7% -1.0% -1.1.7% -1.1.7%	20.8% (27,058,604) -15.0% (25,963,855) -14.4% (4,956,384 11,635 23,877 56,394 11,635 34,70 2,117 1,755 695 548 15,364 10,263 8,507 3,368 2,657 66.8% 21,9% 17.3% 890.33 75.67 965.99	3.05% 7,019,401 4.25% 6,367,565 3.88% (90) (3,607) (8,843) (290)  690 454 356 66 123 813 513 341 (178) 156  0.2% 2.2% -0.1%  44.54 (11.23) 33.31	-14.7% -25.9% -28.3% -24.5% -26.9% -15.1% -15.7% -2.5% -21.8% 21.4% -20.3% 9.5% 22.4% -5.3% 5.0% 4.0% -5.3% 5.9%
Net Margin % Operating EBIDTA Operating EBIDTA % EBIDTA % EBIDTA % Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Days Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge  Net Rev Incl BD/Adj DC SWB/Adj DC SWB/Adj DC Salary/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Pct of Net Revenue SWB Supplies Other Expense FTE'S Total Salary FTE'S Total Contract FTE'S	16.6% (1,496,160) -8.1% (1,710,711) -9.3% 4600 1,760 4,573 1,195 3.83 3,990 2,442 1,911 839 680 15.265 9,343 7,312 3,212 2,602 61.2% 21.0% 67.69 865.01 67.69	-2.9% 429,708 2.4% 582,259 3.3% 379 1,520 4,165 1,038 4.01 4,216 2,341 1,872 755 690 16,910 9,388 7,506 3,026 2,767 55,5% 17,9% 16,4%	-13.8% (2,261,476) -10.6% (2,628,578) -12.6% 81 240 408 157 2.96 (227) (101) (40) (85) 10 (1,645) 45 194 (186) 165 -5.7% -3.1% -0.7%	478.5% -526.3% -433.9% -451.4% -381.7% 21.4% -5.4% -4.3% -2.1% -11.3% 1.4% -9.7% 0.5% 2.6% -6.1% -6.0%	357.1% (14,509,228) -355.5% (13,512,984) -331.1% 502 2,108 4,781 1,139 4.20 830 2,316 1,979 769 497 3,484 9,724 8,312 3,230 2,087 279.1% 92.7% 59.9%	340.5% 13,013,068 347.4% 11,802.273 321.8% (42) (348) (208) 57  3,160 126 (68) 70 183  11,781 (381) (1,000) (18) 515  217.9% 71.7% 42.9%	-89.7% -87.3% -84.4% -16.5% -4.4% 5.0% -380.9% 5.4% -3.5% -3.5% -3.9% -12.0% -0.6% -24.7% -8.8% -8.8% -8.8% -8.8% -8.8% -8.8% -8.8% -8.8% -8.8% -8.8% -8.8% -8.8% -8.8% -8.8% -8.8% -8.8% -8.8%	-17.8% (20,039,203) -10.8% (19,596,289) -10.5% 4.836 20,270 47,551 11,345 3,859 2,571 2,111 761 671 10,776 8,848 3,190 2,813 66.6% 19.7% 17.4%	-2.4% 5,646,470 3.0% 7,295,009 3.8% 4,099 16,426 45,005 11,231 4,216 2,318 1,849 754 690 16,897 9,291 7,411 3,024 2,765 55,0% 17,9% 16,4%	-15.4% (26,577,823) -13.7% (27,783,448) -14.4% 737 3,844 2,546 114  (357) (252) (262) (7) 19  (720) (1,485) (1,437) (167) (48) -11.6% -1.8% -1.0%	655.2% 470.7% 464.6% -380.9% -375.9% 18.0% 5.7% -1.0% -8.5% -14.2% -0.9% 2.7% -4.3% -16.0% -19.4% -5.5% -1.7%	20.8% (27,058,604) -15.0% (25,963,855) -14.4% 4,926 23,877 56,394 11,635 -3,170 2,117 1,755 695 548 -10,263 8,507 3,368 2,657 -66.8% 21.9% 17.3% 890.33 75.67 965.99 5.74	3.05% 7,019,401 4.25% 6,367,565 3.88% (90) (3,607) (8,843) (290)  690 454 356 66 123 813 513 341 (178) 156 0.2% 2.2% -0.1%	-14.7% -25.9% -28.3% -24.5% -26.9% -15.1% -15.7% -2.5% -21.8% -20.3% -9.5% -22.4% -5.3% -5.0% -5.3% -5.9%

Income Statement 2023 - May 2023 6/8/2023 14:21

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	2022 MayMTD	2022 JunMTD	2022 JuIMTD	2022 AugMTD	2022 SepMTD	2022 OctMTD	2022 NovMTD	2022 DecMTD	2023 JanMTD	2023 FebMTD	2023 MarMTD	2023 AprMTD	2023 MayMTD
Gross Patient Revenue	MayMID	Junivir	JuliviTD	Augivitu	ЗерійТБ	OCUMID	NOVIVITO	Decivito	Janiwit	rebiviiD	WallVIID	Аргитъ	WayIW I D
Inpatient Revenue	21,010,538	17,745,825	16,839,892	19,036,683	16,552,366	18,947,417	21,945,875	23,974,676	24,362,551	20,710,145	21,088,768	20,839,409	19,986,049
Outpatient Revenue	26,646,528	29,023,494	22,961,287	27,804,027	25,269,488	25,455,664	27,088,171	27,405,149	27,508,431	27,644,069	31,028,139	27,750,060	31,943,769
Total Gross Patient Revenue	47,657,066	46,769,320	39,801,179	46,840,710	41,821,853	44,403,082	49,034,046	51,379,826	51,870,982	48,354,214	52,116,907	48,589,469	51,929,818
Deductions	38,107,150	49,343,338	25,244,814	30,623,410	26,570,878	27,819,136	32,196,607	32,132,943	33,365,240	32,435,472	33,072,230	29,566,270	33,282,812
Bad Debt	5,518,632	(5,953,801)	585,416	(394,368)	769,491	278,332	(22,457)	837,064	283,391	(405,605)	1,035,073	(262,640)	135,463
Charity	63,908	178,521	387,780	1,080,078	83,403	182,868	101,534	208,473	321,876	209,505	300,082	332,402	266,039
Total Deductions	43,689,690	43,568,057	26,218,010	31,309,120	27,423,772	28,280,336	32,275,684	33,178,480	33,970,507	32,239,373	34,407,385	29,636,032	33,684,313
Net Healthcare Revenue	3,967,377	3,201,262	13,583,169	15,531,590	14,398,081	16,122,746	16,758,362	18,201,346	17,900,475	16,114,841	17,709,522	18,953,437	18,245,505
Other Oper Revenue	113,871	128,330	103,411	92,746	135,288	110,628	84,050	280,086	80,957	818,583	253,437	203,908	178,159
Total Net Revenue	4,081,248	3,329,592	13,686,580	15,624,337	14,533,370	16,233,374	16,842,412	18,481,431	17,981,432	16,933,424	17,962,959	19,157,345	18,423,663
Expenses	8.6%	7.1%	34.4%	33.4%	34.8%	36.6%	34.3%	36.0%	34.7%	35.0%	34.5%	39.4%	35.5%
Salaries	7,023,276	6,684,246	7,612,366	6,843,560	6,675,760	6,764,373	7,025,547	7,015,901	6,956,439	6,198,810	6,902,484	6,370,387	7,224,173
Contract Labor	2,441,608	4,058,682	1,937,755	2,330,260	1,666,011	2,163,593	3,123,071	2,282,270	2,460,412	2,327,280	2,624,324	2,357,975	1,515,548
Benefits	1,607,539	1,766,848	1,586,170	1,776,365	1,757,407	1,819,103	2,007,389	1,727,933	2,219,143	2,068,817	2,236,208	2,245,163	2,427,019
Physician & Prof Fee	1,654,872	1,911,323	1,553,452	1,370,986	1,421,356	1,424,163	1,373,426	1,849,806	1,892,513	1,425,340	1,365,276	1,646,570	1,702,490
Supplies	3,677,373	3,632,098	3,351,313	3,394,317	2,417,220	3,331,031	3,334,830	3,381,559	3,449,654	3,316,941	3,061,350	3,314,555	3,838,565
Purchased Services	1,430,411	1,479,068	1,286,415	1,206,051	1,541,037	1,335,105	1,341,732	1,283,821	1,600,948	1,192,919	1,232,713	1,528,901	1,783,110
Leases/Rentals	33,378	(144,935)	35,801	29,679	17,533	25,035	1,180	24,039	28,105	14,397	7,127	10,073	21,397
Depreciation	952,545	1,655,964	997,807	994,783	996,194	996,124	982,344	983,634	981,041	1,020,995	988,299	972,436	1,150,360
Other Oper Expense  Total Operating Expenses	722,018 19,543,021	869,300 21,912,594	1,170,784 19,531,864	1,352,675 19,298,676	1,288,610 17,781,128	1,384,639 19,243,165	1,382,030 20,571,549	1,446,050 19,995,012	1,416,940 21,005,197	1,201,536 18,767,036	1,384,052 19,801,833	1,451,844 19,897,905	1,407,522 21,070,183
Total Operating Expenses	19,545,021	21,912,594	19,551,664	19,290,070	17,701,120	19,243,105	20,571,549	19,995,012	21,005,197	10,707,030	19,001,033	19,697,905	21,070,103
Net Operating Income	(15,461,772)	(18,583,001)	(5,845,284)	(3,674,340)	(3,247,758)	(3,009,790)	(3,729,137)	(1,513,581)	(3,023,765)	(1,833,612)	(1,838,874)	(740,559)	(2,646,520)
Investment Income	711,830	(923,590)	1,811,453	(2,219,478)	(2,525,944)	(672,723)	1,915,113	(151,049)	1,273,138	(1,164,412)	1,063,050	316,012	(348,569)
Other Nonop Inc(Exp)	284,413	1,109,298	131,310	97,400	52,636	85,883	78,779	244,666	45,254	57,550	71,775	147,051	134,018
Interest Expense	(110,646)	(169,179)	(133,237)	(145,409)	(142,178)	(150,328)	(142,058)	(613,800)	(203,032)	(197,762)	(206,012)	(200, 255)	(204,321)
Net Income	(14,576,175)	(18,566,473)	(4,035,758)	(5,941,826)	(5,863,244)	(3,746,959)	(1,877,304)	(2,033,763)	(1,908,404)	(3,138,236)	(910,061)	(477,752)	(3,065,392)
Operating Margin %	-378.8%	-558.1%	-42.7%	-23.5%	-22.3%	-18.5%	-22.1%	-8.2%	-16.8%	-10.8%	-10.2%	-3.9%	-14.4%
Not Margin 9/			-29.5%	-38.0%	-40.3%	-23.1%	-11.1%	-11.0%	-10.6%	-18.5%	-5.1%	-2.5%	-16.6%
Net Margin %	-357.1%	-557.6%											
Operating EBIDA	(14,509,228)	(16,927,037)	(4,847,477)	(2,679,557)	(2,251,564)	(2,013,667)	(2,746,793)	(529,947)	(2,042,723)	(812,617)	(850,575)	231,877	(1,496,160)
Operating EBIDA Operating EBIDA %	(14,509,228) -355.5%	(16,927,037) -508.4%	(4,847,477) -35.4%	(2,679,557) -17.1%	(2,251,564) -15.5%	(2,013,667) -12.4%	(2,746,793) -16.3%	(529,947) -2.9%	(2,042,723) -11.4%	(812,617) -4.8%	(850,575) -4.7%	231,877 1.2%	(1,496,160) -8.1%
Operating EBIDA Operating EBIDA % EBDITA Margin	(14,509,228) -355.5% -331.1%	(16,927,037) -508.4% -502.8%	(4,847,477) -35.4% -21.2%	(2,679,557) -17.1% -30.7%	(2,251,564) -15.5% -32.5%	(2,013,667) -12.4% -16.0%	(2,746,793) -16.3% -4.5%	(529,947) -2.9% -2.4%	(2,042,723) -11.4% -4.0%	(812,617) -4.8% -11.3%	(850,575) -4.7% 1.6%	231,877 1.2% 3.6%	(1,496,160) -8.1% -9.3%
Operating EBIDA Operating EBIDA % EBDITA Margin Discharges	(14,509,228) -355.5% -331.1% 502	(16,927,037) -508.4% -502.8% 424	(4,847,477) -35.4% -21.2% 385	(2,679,557) -17.1% -30.7% 394	(2,251,564) -15.5% -32.5% 374	(2,013,667) -12.4% -16.0% 402	(2,746,793) -16.3% -4.5% 403	(529,947) -2.9% -2.4% 496	(2,042,723) -11.4% -4.0% 498	(812,617) -4.8% -11.3% 452	(850,575) -4.7% 1.6% 494	231,877 1.2% 3.6% 478	(1,496,160) -8.1% -9.3% 460
Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days	(14,509,228) -355.5% -331.1% 502 2,108	(16,927,037) -508.4% -502.8% 424 1,689	(4,847,477) -35.4% -21.2% 385 1,508	(2,679,557) -17.1% -30.7% 394 1,521	(2,251,564) -15.5% -32.5% 374 1,512	(2,013,667) -12.4% -16.0% 402 1,736	(2,746,793) -16.3% -4.5% 403 2,026	(529,947) -2.9% -2.4% 496 2,270	(2,042,723) -11.4% -4.0% 498 2,261	(812,617) -4.8% -11.3% 452 1,798	(850,575) -4.7% 1.6% 494 1,936	231,877 1.2% 3.6% 478 1,942	(1,496,160) -8.1% -9.3% 460 1,760
Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days	(14,509,228) -355.5% -331.1% 502 2,108 4,781	(16,927,037) -508.4% -502.8% 424 1,689 4,451	(4,847,477) -35.4% -21.2% 385 1,508 3,564	(2,679,557) -17.1% -30.7% 394 1,521 3,742	(2,251,564) -15.5% -32.5% 374 1,512 3,820	(2,013,667) -12.4% -16.0% 402 1,736 4,068	(2,746,793) -16.3% -4.5% 403 2,026 4,527	(529,947) -2.9% -2.4% 496 2,270 4,865	(2,042,723) -11.4% -4.0% 498 2,261 4,814	(812,617) -4.8% -11.3% 452 1,798 4,198	(850,575) -4.7% 1.6% 494 1,936 4,784	231,877 1.2% 3.6% 478 1,942 4,528	(1,496,160) -8.1% -9.3% 460 1,760 4,573
Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges	(14,509,228) -355.5% -331.1% 502 2,108	(16,927,037) -508.4% -502.8% 424 1,689	(4,847,477) -35.4% -21.2% 385 1,508	(2,679,557) -17.1% -30.7% 394 1,521	(2,251,564) -15.5% -32.5% 374 1,512	(2,013,667) -12.4% -16.0% 402 1,736 4,068 942	(2,746,793) -16.3% -4.5% 403 2,026 4,527 900	(529,947) -2.9% -2.4% 496 2,270 4,865 1,063	(2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060	(812,617) -4.8% -11.3% 452 1,798 4,198 1,055	(850,575) -4.7% 1.6% 494 1,936 4,784 1,221	231,877 1.2% 3.6% 478 1,942 4,528 1,115	(1,496,160) -8.1% -9.3% 460 1,760 4,573 1,195
Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days	(14,509,228) -355.5% -331.1% 502 2,108 4,781	(16,927,037) -508.4% -502.8% 424 1,689 4,451	(4,847,477) -35.4% -21.2% 385 1,508 3,564	(2,679,557) -17.1% -30.7% 394 1,521 3,742 969	(2,251,564) -15.5% -32.5% 374 1,512 3,820	(2,013,667) -12.4% -16.0% 402 1,736 4,068	(2,746,793) -16.3% -4.5% 403 2,026 4,527	(529,947) -2.9% -2.4% 496 2,270 4,865	(2,042,723) -11.4% -4.0% 498 2,261 4,814	(812,617) -4.8% -11.3% 452 1,798 4,198	(850,575) -4.7% 1.6% 494 1,936 4,784	231,877 1.2% 3.6% 478 1,942 4,528	(1,496,160) -8.1% -9.3% 460 1,760 4,573
Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Day	(14,509,228) -355.5% -331.1% 502 2,108 4,781 1,139	(16,927,037) -508.4% -502.8% 424 1,689 4,451 1,117	(4,847,477) -35.4% -21.2% 385 1,508 3,564 910	(2,679,557) -17.1% -30.7% 394 1,521 3,742	(2,251,564) -15.5% -32.5% 374 1,512 3,820 945	(2,013,667) -12.4% -16.0% 402 1,736 4,068 942 4.32	(2,746,793) -16.3% -4.5% 403 2,026 4,527 900 5.03	(529,947) -2.9% -2.4% 496 2,270 4,865 1,063 4.58	(2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 4.54	(812,617) -4.8% -11.3% 452 1,798 4,198 1,055 3.98	(850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3.92	231,877 1.2% 3.6% 478 1,942 4,528 1,115 4.06	(1,496,160) -8.1% -9.3% 460 1,760 4,573 1,195 3.83
Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Day Net Revenue/APD	(14,509,228) -355.5% -331.1% -502 -2,108 -4,781 -1,139 -830	(16,927,037) -508.4% -502.8% 424 1,689 4,451 1,117	(4,847,477) -35.4% -21.2% 385 1,508 3,564 910	(2,679,557) -17.1% -30.7% 394 1,521 3,742 969 4,150	(2,251,564) -15.5% -32.5% 374 1,512 3,820 945	(2,013,667) -12.4% -16.0% 402 1,736 4,068 942 4.32 3,963	(2,746,793) -16.3% -4.5% 403 2,026 4,527 900 5.03 3,702	(529,947) -2.9% -2.4% 496 2,270 4,865 1,063 4.58 3,741	(2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 4.54 3,718	(812,617) -4.8% -11.3% 452 1,798 4,198 1,055 3.98 3,839	(850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3.92 3,701	231,877 1.2% 3.6% 478 1,942 4,528 1,115 4.06 4,186	(1,496,160) -8.1% -9.3% 460 1,760 4,573 1,195 3.83 3,990
Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Day  Net Revenue/APD Net Rev Incl BD/APD	(14,509,228) -355.5% -331.1% -502 -2,108 -4,781 -1,139  830 -830 -830	(16,927,037) -508.4% -502.8% 424 1,689 4,451 1,117	(4,847,477) -35.4% -21.2% 385 1,508 3,564 910 3,811 3,811	(2,679,557) -17.1% -30.7% 394 1,521 3,742 969 4,150 4,150	(2,251,564) -15.5% -32.5% 374 1,512 3,820 945 3,769 3,769	(2,013,667) -12.4% -16.0% 402 1,736 4,068 942 4.32 3,963 3,963	(2,746,793) -16.3% -4.5% 403 2,026 4,527 900 5.03 3,702 3,702	(529,947) -2.9% -2.4% 496 2,270 4,865 1,063 4.58 3,741 3,741	(2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 4.54 3,718 3,718	(812,617) -4.8% -11.3% 452 1,798 4,198 1,055 3.98 3,839 3,839	(850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3.92 3,701 3,701	231,877 1.2% 3.6% 478 1,942 4,528 1,115 4.06 4,186 4,186	(1,496,160) -8.1% -9.3% 460 1,760 4,573 1,195 3.83 3,990 3,990
Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Day  Net Revenue/APD Net Rev Incl BD/APD SWB/APD	(14,509,228) -355.5% -331.1% 502 2,108 4,781 1,139 830 830 2,316	(16,927,037) -508.4% -502.8% 424 1,689 4,451 1,117 719 719 2,810	(4,847,477) -35.4% -21.2% 385 1,508 3,564 910 3,811 3,811 3,125	(2,679,557) -17.1% -30.7% 394 1,521 3,742 969 	(2,251,564) -15.5% -32.5% 374 1,512 3,820 945 	(2,013,667) -12.4% -16.0% 402 1,736 4,068 942 4.32 3,963 3,963 2,642	(2,746,793) -16.3% -4.5% 403 2,026 4,527 900 5.03 3,702 3,702 2,685	(529,947) -2.9% -2.4% -496 -2,270 -4,865 -1,063 -4.58 -3,741 -3,741 -2,267	(2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 -4.54 3,718 3,718 2,417	(812,617) -4.8% -11.3% 452 1,798 4,198 1,055 3.98 3,839 3,839 2,524	(850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3.92 3,701 3,701 2,459	231,877 1.2% 3.6% 478 1,942 4,528 1,115 4.06 4,186 4,186 2,423	(1,496,160) -8.1% -9.3% 460 1,760 4,573 1,195 3.83 3,990 3,990 2,442
Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges  Per Adjusted Day  Net Revenue/APD Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD	(14,509,228) -355.5% -331.1% 502 2,108 4,781 1,139  830 830 830 2,316 1,979	(16,927,037) -508.4% -502.8% 424 1,689 4,451 1,117 719 719 2,810 2,413	(4,847,477) -35.4% -21.2% 385 1,508 3,564 910 3,811 3,811 3,125 2,679	(2,679,557) -17.1% -30.7% 394 1,521 3,742 969 4,150 4,150 2,926 2,451	(2,251,564) -15.5% -32.5% 374 1,512 3,820 945 3,769 3,769 2,644 2,184	(2,013,667) -12.4% -16.0% 402 1,736 4,068 942 4.32 3,963 3,963 2,642 2,195	(2,746,793) -16.3% -4.5% 403 2,026 4,527 900 5.03 3,702 2,685 2,242	(529,947) -2.9% -2.4% 496 2,270 4,865 1,063 4.58 3,741 3,741 2,267 1,911	(2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 4.54 3,718 3,718 2,417 1,956	(812,617) -4.8% -11.3% 452 1,798 4,198 1,055 3.98 3,839 3,839 2,524 2,031	(850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3.92 3,701 3,701 2,459 1,991	231,877 1.2% 3.6% 478 1,942 4,528 1,115 4.06 4,186 4,186 2,423 1,928	(1,496,160) -8.1% -9.3% 460 1,760 4,573 1,195 3.83 3,990 3,990 2,442 1,911
Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Day  Net Revenue/APD Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge	(14,509,228) -355.5% -331.1% -502 -2,108 -4,781 -1,139  830 -830 -2,316 -1,979 -769 -497	(16,927,037) -508.4% -502.8% 424 1,689 4,451 1,117 719 719 2,810 2,413 816 625	(4,847,477) -35.4% -21.2% 385 1,508 3,564 910 	(2,679,557) -17.1% -30.7% 394 1,521 3,742 969 	(2,251,564) -15.5% -32.5% 374 1,512 3,820 945 	(2,013,667) -12.4% -16.0% 402 1,736 4,068 942 	(2,746,793) -16.3% -4.5% 403 2,026 4,527 900 5.03 3,702 2,685 2,242 737 609	(529,947) -2.9% -2.4% -496 -2,270 -4,865 -1,063 -4.58 -3,741 -3,741 -2,267 -1,911 -695 -677	(2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 -4.54 3,718 3,718 2,417 1,956 717 687	(812,617) -4.8% -11.3% 452 1,798 4,198 1,055 3.98 3,839 3,839 2,524 2,031 790 626	(850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3.92 3,701 3,701 2,459 1,991 640 575	231,877 1.2% 3.6% 478 1,942 4,528 1,115 4.06 4,186 4,186 2,423 1,928 732 684	(1,496,160) -8.1% -9.3% -9.3% -460 1,760 4,573 1,195 3.83 3,990 3,990 2,442 1,911 839 680
Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Day Net Revenue/APD Net Revenue/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge Net Revenue/Adj DC	(14,509,228) -355.5% -331.1% -502 -2,108 -4,781 -1,139  830 -830 -2,316 -1,979 -769 -497	(16,927,037) -508.4% -502.8% 424 1,689 4,451 1,117 719 719 2,810 2,413 816 625	(4,847,477) -35.4% -21.2% 385 1,508 3,564 910 3,811 3,811 3,125 2,679 940 764	(2,679,557) -17.1% -30.7% 394 1,521 3,742 969 	(2,251,564) -15.5% -32.5% 374 1,512 3,820 945 	(2,013,667) -12.4% -16.0% 402 1,736 4,068 942 	(2,746,793) -16.3% -4.5% 403 2,026 4,527 900 5.03 3,702 2,685 2,242 737 609	(529,947) -2.9% -2.4% -496 -2,270 -4,865 -1,063 -4.58 -3,741 -3,741 -2,267 -1,911 -695 -677	(2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 4.54 3,718 3,718 2,417 1,956 717 687	(812,617) -4.8% -11.3% 452 1,798 4,198 1,055 3.98 3,839 2,524 2,031 790 626	(850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3.92 3,701 3,701 2,459 1,991 640 575	231,877 1.2% 3.6% 478 1,942 4,528 1,115 4.06 4,186 4,186 2,423 1,928 732 684	(1,496,160) -8.1% -9.3% 460 1,760 4,573 1,195 3.83 3,990 2,442 1,911 839 680
Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges  Per Adjusted Day  Net Revenue/APD Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge  Net Revenue/ADD Other Expense/APD Per Adjusted Discharge  Net Revenue/Adj DC Net Rev Incl BD/Adj DC	(14,509,228) -355.5% -331.1% -502 -2,108 -4,781 -1,139  830 -830 -830 -2,316 -1,979 -769 -497  3,484 -3,484 -3,484	(16,927,037) -508.4% -502.8% 424 1,689 4,451 1,117 719 719 2,810 2,413 816 625 2,865 2,865	(4,847,477) -35.4% -21.2% 385 1,508 3,564 910 3,811 3,811 3,125 2,679 940 764 14,927	(2,679,557) -17.1% -30.7% 394 1,521 3,742 969 	(2,251,564) -15.5% -32.5% 374 1,512 3,820 945 3,769 3,769 2,644 2,184 633 709	(2,013,667) -12.4% -16.0% 402 1,736 4,068 942 4.32 3,963 3,963 2,642 2,195 819 690	(2,746,793) -16.3% -4.5% 403 2,026 4,527 900 5.03 3,702 2,685 2,242 737 609 18,612 18,612	(529,947) -2.9% -2.4% 496 2,270 4,865 1,063 4.58 3,741 3,741 2,267 1,911 695 677	(2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 4.54 3,718 3,718 2,417 1,956 717 687	(812,617) -4.8% -11.3% 452 1,798 4,198 1,055 3.98 3,839 2,524 2,031 790 626	(850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3.92 3,701 2,459 1,991 640 575	231,877 1.2% 3.6% 478 1,942 4,528 1,115 4.06 4,186 2,423 1,928 732 684	(1,496,160) -8.1% -9.3% -460 1,760 4,573 1,195 3.83 3,990 3,990 2,442 1,911 839 680
Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges  Per Adjusted Discharges  Per Adjusted Day  Net Revenue/APD Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD  Per Adjusted Discharge  Net Revenue/Adj DC Net Rev Incl BD/Adj DC SWB/Adj DC SWB/Adj DC	(14,509,228) -355.5% -331.1% -502 -2,108 -4,781 -1,139  830 -830 -2,316 -1,979 -769 -497  3,484 -3,484 -9,724	(16,927,037) -508.4% -502.8% 424 1,689 4,451 1,117 719 2,810 2,413 816 625 2,865 2,865 11,195	(4,847,477) -35.4% -21.2% -385 -1,508 -3,564 -910	(2,679,557) -17.1% -30.7% 394 1,521 3,742 969 4,150 4,150 2,926 2,451 907 728 16,021 16,021 11,295	(2,251,564) -15.5% -32.5% -374 1,512 3,820 945 	(2,013,667) -12.4% -16.0% 402 1,736 4,068 942 4.32 3,963 3,963 2,642 2,195 819 690	(2,746,793) -16.3% -4.5% 403 2,026 4,527 900 5.03 3,702 2,685 2,242 737 609 18,612 18,612 18,612 13,500	(529,947) -2.9% -2.4% -496 -2,270 -4,865 -1,063 -4.58 -3,741 -3,741 -2,267 -1,911 -695 -677	(2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 4.54 3,718 3,718 2,417 1,956 717 687	(812,617) -4.8% -11.3% 452 1,798 4,198 1,055 3.98 3,839 2,524 2,031 790 626	(850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3.92 3,701 3,701 2,459 1,991 640 575	231,877 1.2% 3.6% 478 1,942 4,528 1,115 4.06 4,186 4,186 2,423 1,928 732 684	(1,496,160) -8.1% -9.3% 460 1,760 4,573 1,195 3.83 3,990 2,442 1,911 839 680  15,265 9,343
Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges  Per Adjusted Discharges  Per Adjusted Day  Net Revenue/APD Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD  Per Adjusted Discharge  Net Revenue/Adj DC Net Rev Incl BD/Adj DC SWB/Adj DC SWB/Adj DC Salary/Adj DC Salary/Adj DC	(14,509,228) -355.5% -331.1% -502 -2,108 -4,781 -1,139  830 -830 -2,316 -1,979 -769 -497  3,484 -3,484 -9,724 -8,312	(16,927,037) -508.4% -502.8% 424 1,689 4,451 1,117 719 719 2,810 2,413 816 625 2,865 2,865 11,195 9,614	(4,847,477) -35.4% -21.2% -3.85 1,508 3,564 910 	(2,679,557) -17.1% -30.7% 394 1,521 3,742 969 	(2,251,564) -15.5% -32.5% -374 1,512 3,820 945 	(2,013,667) -12,4% -16.0% 402 1,736 4,068 942 	(2,746,793) -16.3% -4.5% 403 2,026 4,527 900 5.03 3,702 2,685 2,242 737 609 18,612 18,612 13,500 11,271	(529,947) -2.9% -2.4% -2.4% -496 -2.270 -4.865 -1.063 -4.58 -3.741 -2.267 -1.911 -695 -677	(2,042,723) -11.4% -4.0% -4.0% -4.98 2,261 4,814 1,060 -4.54 3,718 3,718 2,417 1,956 717 687 	(812,617) -4.8% -11.3% 452 1,798 4,198 1,055 3.98 3,839 2,524 2,031 790 626 15,270 15,270 10,039 8,079	(850,575) -4,7% 1.6% 494 1,936 4,784 1,221 3.92 3,701 3,701 2,459 1,991 640 575  14,506 14,506 9,635 7,804	231,877 1.2% 3.6% 478 1,942 4,528 1,115 4.06 4,186 4,186 2,423 1,928 732 684  17,006 17,006 9,846 7,832	(1,496,160) -8.1% -9.3% 460 1,760 4,573 1,195 3.83 3,990 2,442 1,911 839 680
Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges  Per Adjusted Day  Net Revenue/APD Net Rev Incl BD/APD Salary/APD Salary/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge  Net Revenue/Adj DC Net Rev Incl BD/Adj DC SWB/Adj DC Salary/Adj DC Salary/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC	(14,509,228) -355.5% -331.1% -502 2,108 4,781 1,139  830 830 2,316 1,979 769 497  3,484 3,484 9,724 8,312 3,230	(16,927,037) -508.4% -502.8% 424 1,689 4,451 1,117 719 719 2,810 2,413 816 625 2,865 2,865 11,195 9,614 3,250	(4,847,477) -35.4% -21.2% -385 1,508 3,564 910 	(2,679,557) -17.1% -30.7% 394 1,521 3,742 969 -4,150 4,150 2,926 2,451 907 728 	(2,251,564) -15.5% -32.5% 374 1,512 3,820 945 	(2,013,667) -12.4% -16.0% 402 1,736 4,068 942 	(2,746,793) -16.3% -4.5% 403 2,026 4,527 900 5.03 3,702 2,685 2,242 737 609 18,612 18,612 18,612 13,500 11,271 3,704	(529,947) -2.9% -2.4% -2.4% -4.865 -1.063 -4.58 -3.741 -3.741 -2.267 -1.911 -6.95 -6.77	(2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 -4.54 3,718 3,718 2,417 1,956 717 687 	(812,617) -4.8% -11.3% 452 1,798 4,198 1,055 3.98 3,839 2,524 2,031 790 626 15,270 15,270 10,039 8,079 3,143	(850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3,701 2,459 1,991 640 575  14,506 14,506 9,635 7,804 2,508	231,877 1.2% 3.6% 478 1,942 4,528 1,115 4.06 4,186 4,186 2,423 1,928 732 684 17,006 17,006 9,846 7,832 2,974	(1,496,160) -8.1% -9.3% 460 1,760 4,573 1,195 3.83 3,990 2,442 1,911 839 680  15,265 15,265 9,343 7,312 3,212
Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Discharges Per Adjusted Day  Net Revenue/APD Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge  Net Revenue/Adj DC Net Rev Incl BD/Adj DC SWB/Adj DC SWB/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Other Expense/Adj DC Other Expense/Adj DC	(14,509,228) -355.5% -331.1% -502 -2,108 -4,781 -1,139  830 -830 -2,316 -1,979 -769 -497  3,484 -3,484 -9,724 -8,312	(16,927,037) -508.4% -502.8% 424 1,689 4,451 1,117 719 719 2,810 2,413 816 625 2,865 2,865 11,195 9,614	(4,847,477) -35.4% -21.2% -3.85 1,508 3,564 910 	(2,679,557) -17.1% -30.7% 394 1,521 3,742 969 	(2,251,564) -15.5% -32.5% -374 1,512 3,820 945 	(2,013,667) -12,4% -16.0% 402 1,736 4,068 942 	(2,746,793) -16.3% -4.5% 403 2,026 4,527 900 5.03 3,702 2,685 2,242 737 609 18,612 18,612 13,500 11,271	(529,947) -2.9% -2.4% -2.4% -496 -2.270 -4.865 -1.063 -4.58 -3.741 -2.267 -1.911 -695 -677	(2,042,723) -11.4% -4.0% -4.0% -4.98 2,261 4,814 1,060 -4.54 3,718 3,718 2,417 1,956 717 687 	(812,617) -4.8% -11.3% 452 1,798 4,198 1,055 3.98 3,839 2,524 2,031 790 626 15,270 15,270 10,039 8,079	(850,575) -4,7% 1.6% 494 1,936 4,784 1,221 3.92 3,701 3,701 2,459 1,991 640 575	231,877 1.2% 3.6% 478 1,942 4,528 1,115 4.06 4,186 4,186 2,423 1,928 732 684  17,006 17,006 9,846 7,832	(1,496,160) -8.1% -9.3% -460 1,760 4,573 1,195 3.83 3,990 2,442 1,911 839 680 15,265 15,265 9,343 7,312
Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges  Per Adjusted Day  Net Revenue/APD Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD  Per Adjusted Discharge  Net Revenue/ADD Supply Cost/APD Other Expense/APD  Per Adjusted Discharge  Net Revenue/Adj DC Net Rev Incl BD/Adj DC SuBARY/Adj DC Salary/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Other Expense/Adj DC Other Expense/Adj DC Other Expense/Adj DC	(14,509,228) -355.5% -331.1% -502 -2,108 -4,781 -1,139  830 -830 -2,316 -1,979 -769 -497  3,484 -3,484 -9,724 -8,312 -3,230 -2,087	(16,927,037) -508.4% -502.8% 424 1,689 4,451 1,117 719 2,810 2,413 816 625 2,865 2,865 11,195 9,614 3,250 2,488	(4,847,477) -35.4% -21.2% -385 -1,508 -3,564 -910	(2,679,557) -17.1% -30.7% -394 1,521 3,742 969 -4,150 2,926 2,451 907 728 	(2,251,564) -15.5% -32.5% 374 1,512 3,820 945 3,769 2,644 2,184 633 709 15,237 15,237 10,687 8,828 2,558 2,868	(2,013,667) -12.4% -16.0% -402 1,736 4,068 942 -4.32 3,963 3,963 2,642 2,195 819 690 	(2,746,793) -16.3% -4.5% 403 2,026 4,527 900 5.03 3,702 2,685 2,242 737 609 18,612 18,612 13,500 11,271 3,704 3,060	(529,947) -2.9% -2.4% -496 -2.270 -4.865 -1.063 -4.58 -3.741 -3.741 -2.267 -1.911 -695 -677  -17,123	(2,042,723) -11.4% -4.0% -498 2,261 4,814 1,060 -4.54 3,718 3,718 2,417 1,956 717 687 	(812,617) -4.8% -11.3% -452 1,798 4,198 1,055 -3.98 3,839 2,524 2,031 790 626	(850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3.92 3,701 3,701 2,459 1,991 640 575  14,506 14,506 9,635 7,804 2,508 2,252	231,877 1.2% 3.6% 478 1,942 4,528 1,115 4.06 4,186 4,186 2,423 1,928 732 684  17,006 17,006 9,846 7,832 2,974 2,780	(1,496,160) -8.1% -9.3% 460 1,760 4,573 1,195 3.83 3,990 2,442 1,911 839 680  15,265 15,265 9,343 7,312 3,212 2,602
Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges  Per Adjusted Day  Net Revenue/APD Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge  Net Revenue/Adj DC Net Rev Incl BD/Adj DC SWB/Adj DC Supply Cost/ADD Other Expense/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC Other Expense/Adj DC	(14,509,228) -355.5% -331.1% -502 -2,108 -4,781 -1,139  830 -830 -2,316 -1,979 -769 -497  3,484 -3,484 -9,724 -8,312 -3,230 -2,087	(16,927,037) -508.4% -502.8% 424 1,689 4,451 1,117 719 2,810 2,413 816 625 2,865 2,865 11,195 9,614 3,250 2,488	(4,847,477) -35.4% -21.2% 385 1,508 3,564 910  3,811 3,125 2,679 940 764  14,927 14,927 14,927 12,238 10,495 3,683 2,994  82.0%	(2,679,557) -17.1% -30.7% 394 1,521 3,742 969 4,150 2,926 2,451 907 728 16,021 16,021 11,295 9,463 3,501 2,809	(2,251,564) -15.5% -32.5% 374 1,512 3,820 945 3,769 2,644 2,184 633 709 15,237 15,237 10,687 8,828 2,558 2,868	(2,013,667) -12,4% -16.0% 402 1,736 4,068 942 	(2,746,793) -16.3% -4.5% 403 2,026 4,527 900 5.03 3,702 2,685 2,242 737 609 18,612 18,612 13,500 11,271 3,704 3,060	(529,947) -2.9% -2.4% -2.4% -496 -2.270 -4.865 -1.063 -4.58 -3.741 -3.741 -2.267 -1.911 -695 -677	(2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 4.54 3,718 3,718 2,417 1,956 717 687 16,882 16,882 10,974 8,881 3,253 3,121	(812,617) -4.8% -11.3% -452 1,798 4,198 1,055 3.98 3,839 2,524 2,031 790 626	(850,575) -4,7% 1.6% 494 1,936 4,784 1,221 3.92 3,701 3,701 2,459 1,991 640 575  14,506 14,506 9,635 7,804 2,508 2,252	231,877 1.2% 3.6% 478 1,942 4,528 1,115 4.06 4,186 4,186 2,423 1,928 732 684  17,006 9,846 7,832 2,974 2,780	(1,496,160) -8.1% -9.3% 460 1,760 4,573 1,195 3.83 3,990 2,442 1,911 839 680  15,265 15,265 9,343 7,312 3,212 2,602
Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges  Per Adjusted Day  Net Revenue/APD Net Rev Incl BD/APD Salary/APD Salary/APD Salary/APD Supply Cost/APD Other Expense/APD  Per Adjusted Discharge  Net Revenue/Adj DC Net Rev Incl BD/Adj DC SWB/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Pct of Net Revenue SWB Supplies	(14,509,228) -355.5% -331.1% -502 -2,108 -4,781 -1,139  830 -830 -2,316 -1,979 -769 -497  3,484 -3,484 -9,724 -8,312 -3,230 -2,087  279.1% -92.7%	(16,927,037) -508.4% -502.8% 424 1,689 4,451 1,117 719 2,810 2,413 816 625 2,865 2,865 11,195 9,614 3,250 2,488 390.8% 113.5%	(4,847,477) -35,4% -21,2% -385 1,508 3,564 910 	(2,679,557) -17.1% -30.7% 394 1,521 3,742 969 -4,150 2,926 2,451 907 728 -16,021 16,021 11,295 9,463 3,501 2,809	(2,251,564) -15.5% -32.5% 374 1,512 3,820 945 3,769 2,644 2,184 633 709 15,237 15,237 10,687 8,828 2,558 2,868	(2,013,667) -12,4% -16.0% 402 1,736 4,068 942 	(2,746,793) -16.3% -4.5% 403 2,026 4,527 900 5.03 3,702 2,685 2,242 737 609 18,612 18,612 13,500 11,271 3,704 3,060	(529,947) -2.9% -2.4% -2.4% -496 -2.270 -4.865 -1,063 -4.58 -3,741 -2,267 -1,911 -695 -677	(2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 4.54 3,718 3,718 2,417 1,956 717 687 16,882 16,882 10,974 8,881 3,253 3,121	(812,617) -4.8% -11.3% -452 1,798 4,198 1,055 3.98 3,839 2,524 2,031 790 626	(850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3,701 2,459 1,991 640 575  14,506 14,506 9,635 7,804 2,508 2,252	231,877 1.2% 3.6% 478 1,942 4,528 1,115 4.06 4,186 2,423 1,928 732 684  17,006 17,006 9,846 7,832 2,974 2,780	(1,496,160) -8.1% -9.3% -460 1,760 4,573 1,195 -3.83 -3,990 -2,442 1,911 839 680
Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges  Per Adjusted Day  Net Revenue/APD Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge  Net Rev Incl BD/Adj DC SWB/Adj DC SWB/Adj DC SWB/Adj DC SWB/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Pct of Net Revenue  SWB Supplies Other Expense	(14,509,228) -355.5% -331.1% -502 -2,108 -4,781 -1,139  830 -830 -2,316 -1,979 -769 -497  3,484 -3,484 -9,724 -8,312 -3,230 -2,087	(16,927,037) -508.4% -502.8% 424 1,689 4,451 1,117 719 2,810 2,413 816 625 2,865 2,865 11,195 9,614 3,250 2,488	(4,847,477) -35.4% -21.2% 385 1,508 3,564 910  3,811 3,125 2,679 940 764  14,927 14,927 14,927 12,238 10,495 3,683 2,994  82.0%	(2,679,557) -17.1% -30.7% 394 1,521 3,742 969 4,150 2,926 2,451 907 728 16,021 16,021 11,295 9,463 3,501 2,809	(2,251,564) -15.5% -32.5% 374 1,512 3,820 945 3,769 2,644 2,184 633 709 15,237 15,237 10,687 8,828 2,558 2,868	(2,013,667) -12,4% -16.0% 402 1,736 4,068 942 	(2,746,793) -16.3% -4.5% 403 2,026 4,527 900 5.03 3,702 2,685 2,242 737 609 18,612 18,612 13,500 11,271 3,704 3,060	(529,947) -2.9% -2.4% -2.4% -496 -2.270 -4.865 -1.063 -4.58 -3.741 -3.741 -2.267 -1.911 -695 -677	(2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 4.54 3,718 3,718 2,417 1,956 717 687 16,882 16,882 10,974 8,881 3,253 3,121	(812,617) -4.8% -11.3% -452 1,798 4,198 1,055 3.98 3,839 2,524 2,031 790 626	(850,575) -4,7% 1.6% 494 1,936 4,784 1,221 3.92 3,701 3,701 2,459 1,991 640 575  14,506 14,506 9,635 7,804 2,508 2,252	231,877 1.2% 3.6% 478 1,942 4,528 1,115 4.06 4,186 4,186 2,423 1,928 732 684  17,006 9,846 7,832 2,974 2,780	(1,496,160) -8.1% -9.3% 460 1,760 4,573 1,195 3.83 3,990 2,442 1,911 839 680  15,265 15,265 9,343 7,312 3,212 2,602
Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges  Per Adjusted Discharges  Per Adjusted Day  Net Revenue/APD Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD  Per Adjusted Discharge  Net Revenue/Adj DC Net Revenue/Adj DC SWB/Adj DC Salary/Adj DC Salary/Adj DC Salary/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Other Expense/Adj DC Supply Cost/Adj DC Other Expense/Adj DC	(14,509,228) -355.5% -331.1% -502 -2,108 -4,781 -1,139  830 -830 -2,316 -1,979 -769 -497  3,484 -3,484 -9,724 -8,312 -3,230 -2,087  279.1% -92.7% -59.9%	(16,927,037) -508.4% -502.8% -424 1,689 4,451 1,117 -719 -719 2,810 2,413 816 625 -2,865 2,865 11,195 9,614 3,250 2,488 -390.8% 113.5% 86.9%	(4,847,477) -35.4% -21.2% -385 -1,508 -3,564 -910	(2,679,557) -17.1% -30.7% 394 1,521 3,742 969  4,150 4,150 2,926 2,451 907 728  16,021 11,295 9,463 3,501 2,809  70.5% 21.9% 17.5%	(2,251,564) -15.5% -32.5% 374 1,512 3,820 945 3,769 2,644 2,184 633 709 15,237 15,237 10,687 8,828 2,558 2,868 70.1% 16.8% 18.8%	(2,013,667) -12.4% -16.0% -402 1,736 4,068 942 -4.32 3,963 3,963 2,642 2,195 819 690 	(2,746,793) -16.3% -4.5% 403 2,026 4,527 900 5.03 3,702 2,685 2,242 737 609 18,612 18,612 13,500 11,271 3,704 3,060 72.5% 19.9% 16.4%	(529,947) -2.9% -2.4% 496 2,270 4,865 1,063 4.58 3,741 3,741 2,267 1,911 695 677  17,123 17,123 10,373 8,747 3,181 3,101  60.6% 18.6% 18.1%	(2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 4.54 3,718 3,718 2,417 1,956 717 687 16,882 16,882 10,974 8,881 3,253 3,121 65.0% 19.3% 18.5%	(812,617) -4.8% -11.3% 452 1,798 4,198 1,055 3.98 3,839 2,524 2,031 790 626  15,270 10,039 8,079 3,143 2,489  65.7% 20.6% 16.3%	(850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3.92 3,701 3,701 2,459 1,991 640 575  14,506 9,635 7,804 2,508 2,252 66.4% 17.3% 15.5%	231,877 1.2% 3.6% 478 1,942 4,528 1,115 4.06 4,186 4,186 2,423 1,928 732 684  17,006 17,006 9,846 7,832 2,974 2,780  57.9% 17.5% 16.3%	(1,496,160) -8.1% -9.3% -460 1,760 4,573 1,195 3.83 3,990 2,442 1,911 839 680  15,265 15,265 9,343 7,312 3,212 2,602  61.2% 21.0% 17.0%
Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges Per Adjusted Day  Net Revenue/APD Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge  Net Revenue/Adj DC Net Revenue/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Pct of Net Revenue SWB Supplies Other Expense FTE's  Total Salary FTE's	(14,509,228) -355.5% -331.1% -502 -2,108 -4,781 -1,139  830 -830 -2,316 -1,979 -769 -497  3,484 -3,484 -9,724 -8,312 -3,230 -2,087  279.1% -92.7% -59.9%	(16,927,037) -508.4% -502.8% 424 1,689 4,451 1,117 719 2,810 2,413 816 625 2,865 2,865 11,195 9,614 3,250 2,488 390.8% 113.5% 86.9%	(4,847,477) -35.4% -21.2% 385 1,508 3,564 910  3,811 3,811 3,125 2,679 940 764  14,927 14,927 14,927 12,238 10,495 3,683 2,994  82.0% 24.7% 20.1%	(2,679,557) -17.1% -30.7% -394 1,521 3,742 969 -4,150 2,926 2,451 907 728 	(2,251,564) -15.5% -32.5% 374 1,512 3,820 945 3,769 2,644 2,184 633 709 15,237 15,237 10,687 8,828 2,558 2,868 70.1% 16.8% 18.8%	(2,013,667) -12.4% -16.0% -402 1,736 4,068 942 -2.3,963 3,963 2,642 2,195 819 690 	(2,746,793) -16.3% -4.5% 403 2,026 4,527 900 5.03 3,702 2,685 2,242 737 609 18,612 18,612 13,500 11,271 3,704 3,060 72.5% 19.9% 16.4%	(529,947) -2.9% -2.4% -496 2,270 4,865 1,063 -4.58 3,741 3,741 2,267 1,911 695 677  17,123 17,123 10,373 8,747 3,181 3,101  60.6% 18.6% 18.1%	(2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 4.54 3,718 3,718 2,417 1,956 717 687 16,882 16,882 10,974 8,881 3,253 3,121 65.0% 19.3% 856.18	(812,617) -4.8% -11.3% -452 1,798 4,198 1,055 3.98 3,839 2,524 2,031 790 626	(850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3.92 3,701 3,701 2,459 1,991 640 575  14,506 14,506 9,635 7,804 2,508 2,252  66.4% 17.3% 15.5%	231,877 1.2% 3.6% 478 1,942 4,528 1,115 4.06 4,186 4,186 2,423 1,928 732 684  17,006 17,006 9,846 7,832 2,974 2,780  57.9% 17.5% 16.3%	(1,496,160) -8.1% -9.3% 460 1,760 4,573 1,195 3.83 3,990 2,442 1,911 839 680  15,265 15,265 9,343 7,312 3,212 2,602  61.2% 21.0% 17.0%
Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges  Per Adjusted Day  Net Revenue/APD Net Rev Incl BD/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD  Per Adjusted Discharge  Net Revenue/Adj DC Net Rev Incl BD/Adj DC Supply Cost/Adj DC Other Expense/Adj DC  Pct of Net Revenue  SWB Supplies Other Expense  FTE'S  Total Salary FTE's Total Contract FTE'S	(14,509,228) -355.5% -331.1% -502 -2,108 -4,781 -1,139  830 -830 -2,316 -1,979 -769 -497  3,484 -3,484 -9,724 -8,312 -3,230 -2,087  279.1% -92.7% -59.9%  795.40 -79.86	(16,927,037) -508.4% -502.8% 424 1,689 4,451 1,117 719 2,810 2,413 816 625 2,865 2,865 2,865 11,195 9,614 3,250 2,488 390.8% 113.5% 86.9%	(4,847,477) -35.4% -21.2% 385 1,508 3,564 910  3,811 3,125 2,679 940 764  14,927 14,927 14,927 12,238 10,495 3,683 2,994  82.0% 24.7% 20.1%	(2,679,557) -17.1% -30.7% -394 1,521 3,742 969 -4,150 4,150 2,926 2,451 907 728 -16,021 16,021 11,295 9,463 3,501 2,809 -70.5% 21.9% 17.5%	(2,251,564) -15.5% -32.5% 374 1,512 3,820 945 3,769 2,644 2,184 633 709 15,237 15,237 10,687 8,828 2,558 2,868 70.1% 16.8% 18.8%	(2,013,667) -12,4% -16.0% -402 1,736 4,068 942 	(2,746,793) -16.3% -4.5% 403 2,026 4,527 900 5.03 3,702 2,685 2,242 737 609 18,612 18,612 13,500 11,271 3,704 3,060 72.5% 19.9% 16.4%	(529,947) -2.9% -2.4% -2.4% -2.496 -2.270 -4.865 -1.063 -3.741 -2.267 -1.911 -695 -677	(2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 4.54 3,718 3,718 2,417 1,956 717 687 16,882 16,882 10,974 8,881 3,253 3,121 65.0% 19.3% 18.5%	(812,617) -4.8% -11.3% -452 1,798 4,198 1,055 -3.98 3,839 2,524 2,031 790 626	(850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3.92 3,701 2,459 1,991 640 575  14,506 14,506 9,635 7,804 2,508 2,252 66.4% 17.3% 15.5%	231,877 1.2% 3.6% 478 1,942 4,528 1,115 4.06 4,186 2,423 1,928 732 684  17,006 17,006 9,846 7,832 2,974 2,780  57.9% 17.5% 16.3%	(1,496,160) -8.1% -9.3% 460 1,760 4,573 1,195 3.83 3,990 2,442 1,911 839 680  15,265 15,265 9,343 7,312 3,212 2,602 61.2% 21.0% 17.0%
Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Days Adjusted Days Net Revenue/APD Net Revenue/APD SWB/APD Salary/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge  Net Revenue/Adj DC Net Revenue/Adj DC SWB/Adj DC SWB/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Pct of Net Revenue SWB Supplies Other Expense FTE'S  Total Salary FTE's Total Contract FTE's Total Facility Paid FTE's	(14,509,228) -355.5% -331.1% -502 -2,108 -4,781 -1,139  830 -830 -2,316 -1,979 -769 -497  3,484 -3,484 -9,724 -8,312 -3,230 -2,087  279.1% -92.7% -59.9%  795.40 -79.86 -875.26	(16,927,037) -508.4% -502.8% 424 1,689 4,451 1,117 719 719 2,810 2,413 816 625 2,865 2,865 2,865 11,195 9,614 3,250 2,488 390.8% 113.5% 86.9%	(4,847,477) -35.4% -21.2% -385 1,508 3,564 910	(2,679,557) -17.1% -30.7% -394 1,521 3,742 969  4,150 4,150 2,926 2,451 907 728  16,021 16,021 11,295 9,463 3,501 2,809  70.5% 21.9% 17.5%  851.68 76.60 928.27	(2,251,564) -15.5% -32.5% 374 1,512 3,820 945 3,769 2,644 2,184 633 709 15,237 15,237 10,687 8,828 2,558 2,868 70.1% 16.8% 18.8% 855.92 57.82 913.74	(2,013,667) -12,4% -16.0% -10,0% -10,0% -10,08 -10,1736 -10,08 -10,1736 -10	(2,746,793) -16.3% -4.5% 403 2,026 4,527 900 5.03 3,702 2,685 2,242 737 609 18,612 18,612 13,500 11,271 3,704 3,060 72.5% 19.9% 16.4%	(529,947) -2.9% -2.4% -2.4% -2.67 -1,063 -3.741 -2,267 -1,911 -695 -677	(2,042,723) -11.4% -4.0% -4.98 2,261 4,814 1,060 -4.54 3,718 3,718 2,417 1,956 717 687	(812,617) -4.8% -11.3% -452 1,798 4,198 1,055 3.98 3,839 2,524 2,031 790 626	(850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3,701 2,459 1,991 640 575  14,506 14,506 14,506 9,635 7,804 2,508 2,252  66,4% 17.3% 15.5%	231,877 1.2% 3.6% 478 1,942 4,528 1,115 4.06 4,186 2,423 1,928 732 684  17,006 17,006 9,846 7,832 2,974 2,780  57.9% 16.3%  851.48 102.17 953.65	(1,496,160) -8.1% -9.3% -460 1,760 4,573 1,195 3.83 3,990 2,442 1,911 839 680
Operating EBIDA Operating EBIDA % EBDITA Margin Discharges Patient Days Adjusted Days Adjusted Discharges  Per Adjusted Day  Net Revenue/APD Net Revenue/APD Sulary/APD Sulary/APD Supply Cost/APD Other Expense/APD Per Adjusted Discharge  Net Revenue/Adj DC Net Revenue/Adj DC Net Rev Incl BD/Adj DC Sulary/Adj DC Sulary/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC Supply Cost/Adj DC Other Expense/Adj DC Pct of Net Revenue SWB Supplies Other Expense FTE's  Total Salary FTE's Total Contract FTE'S	(14,509,228) -355.5% -331.1% -502 -2,108 -4,781 -1,139  830 -830 -2,316 -1,979 -769 -497  3,484 -3,484 -9,724 -8,312 -3,230 -2,087  279.1% -92.7% -59.9%  795.40 -79.86	(16,927,037) -508.4% -502.8% 424 1,689 4,451 1,117 719 719 2,810 2,413 816 625  2,865 2,865 11,195 9,614 3,250 2,488  390.8% 113.5% 86.9%  814.96 139.15 954.12 6.43	(4,847,477) -35.4% -21.2% 385 1,508 3,564 910 3,811 3,811 3,125 2,679 940 764  14,927 14,927 12,238 10,495 3,683 2,994  82.0% 24.7% 20.1%  862.60 78.24 940.84 8.18	(2,679,557) -17.1% -30.7% 394 1,521 3,742 969  4,150 4,150 2,926 2,451 907 728  16,021 11,295 9,463 3,501 2,809  70.5% 21.9% 17.5%  851.68 76.60 928.27 7.69	(2,251,564) -15.5% -32.5% 374 1,512 3,820 945 3,769 2,644 2,184 633 709 15,237 10,687 8,828 2,558 2,868 70.1% 16.8% 18.8% 855.92 57.82 913.74 7.18	(2,013,667) -12.4% -16.0% 402 1,736 4,068 942 4.32 3,963 3,963 2,642 2,195 819 690 17,114 11,408 9,477 3,536 2,981 66.7% 20.7% 17.4% 711.61 68.81 780.42 5.95	(2,746,793) -16.3% -4.5% 403 2,026 4,527 900 5.03 3,702 2,685 2,242 737 609 18,612 18,612 13,500 11,271 3,704 3,060 72.5% 19.9% 16.4% 867.19 109.89 977.08 6.48	(529,947) -2.9% -2.4% 496 2,270 4,865 1,063 4.58 3,741 3,741 2,267 1,911 695 677  17,123 10,373 8,747 3,181 3,101  60.6% 18.6% 18.1%  858.85 87.29 946.14 6.03	(2,042,723) -11.4% -4.0% 498 2,261 4,814 1,060 4.54 3,718 3,718 2,417 1,956 717 687  16,882 10,974 8,881 3,253 3,121  65.0% 19.3% 18.5%  856.18 91.36 947.53 6.10	(812,617) -4.8% -11.3% 452 1,798 4,198 1,055 3.98 3,839 2,524 2,031 790 626  15,270 10,039 8,079 3,143 2,489  65.7% 20.6% 16.3% 857.68 97.43 955.11 6.37	(850,575) -4.7% 1.6% 494 1,936 4,784 1,221 3.92 3,701 3,701 2,459 1,991 640 575  14,506 9,635 7,804 2,508 2,252 66.4% 17.3% 15.5% 851.85 118.33 970.18 6.29	231,877 1.2% 3.6% 478 1,942 4,528 1,115 4.06 4,186 4,186 2,423 1,928 732 684  17,006 9,846 7,832 2,974 2,780  57.9% 17.5% 16.3% 851.48 102.17 953.65 6.32	(1,496,160) -8.1% -9.3% -460 1,760 4,573 1,195 3.83 3,990 3,990 2,442 1,911 839 680

Income Statement 2023 - May 2023 6/8/2023 14:22

Bay Area Hospital
<b>Balance Sheet (Including Foundation)</b>
May 2023

May 2023			Audited
	<u>May-23</u>	<u>Apr-23</u>	<u>Jun-22</u>
Assets And Defered Outflows Of Resources			
Current Assets			
Cash & Cash Equivalents	12,226,105	13,083,740	17,016,994
Accounts Receivable (Net)	17,168,119	16,945,124	24,465,619
Inventory	5,881,252	6,123,079	6,261,727
Other Current Assets	6,059,127	5,120,755	4,410,739
Total Current Assets	41,334,603	41,272,697	52,155,080
Assets Limited As to Use Capital Assets	53,712,636	54,079,871	87,331,596
Depreciable Capital Assets (Net)	87,131,274	83,746,623	91,510,791
Nondepreciable Capital Assets	1,510,530	5,724,199	4,142,630
Total Capital Assets (Net)	88,641,804	89,470,822	95,653,420
Other Non Current Assets	1,107,129	1,110,026	1,135,685
Total Assets	184,796,172	185,933,417	236,275,781
Deferred Outflows Of Resources	17,878,901	17,878,901	17,878,901
Total Assets And Deferred Outflows	202,675,073	203,812,318	254,154,682
Liabilities, Deferred Inflows of Resources, And New Current Liabilities	t Position		
Accounts Payable	(6,609,192)	(5,654,127)	(11,140,688)
Accrued Liabilities			
Payroll, payroll taxes, witholdings	(3,040,665)	(2,257,821)	(3,092,600)
Paid Time Off	(5,500,779)	(5,605,562)	(5,393,829)
Other	(7,883,709)	(6,597,397)	(4,338,632)
3rd Party Settlments Payable (net)	(5,310,727)	(5,314,727)	(6,229,262)
Revolving Line of Credit	0	0	(8,000,000)
Long-Term Debt in Default Classified as Current	(46,502,092)	(46,628,534)	(47,876,185)
Long-Term Obligations - Current Portion	(3,308,572)	(3,715,038)	(3,308,573)
Deferred Revenue	(500,002)	(583,335)	/7.4FC F10\
Medicare accelerated payments Total Current Liabilities	(70 655 720)	/76 2F6 F41\	(7,156,518)
Total Current Liabilities	(78,655,738)	(76,356,541)	(96,536,287)
Long Term Obligations (Net of Current Portion)	(5,853,082)	(6,221,233)	(6,454,886)
Other Noncurrent Liabilities	(4,470,081)	(4,472,978)	(4,468,637)
Net Pension Asset	(8,910,885)	(8,910,885)	(8,910,885)
Total Liabilities	(97,889,786)	(95,961,637)	(116,370,695)
Deferred Inflows Of Resources	(8,923,732)	(8,923,732)	(8,923,732)
Total Liabilities & Deferred Cash Inlows	(106,813,518)	(104,885,369)	(125,294,427)
Net Desiries	(420,000,000)	(420.000.250)	(400.047.305)
Net Position	(128,860,256)	(128,860,256)	(189,017,386)
Net Income/Loss	32,998,700	29,933,308	60,157,130
	,,		00,137,130

# **Bay Area Hospital**

# Statement of Cash Flows

May 2023	Current	Year
Way 2023	Month	to Date
Cash flows from operating activities:		
Excess of revenues over expenses	(3,065,393)	(32,998,700)
Adjustment to reconcile excess of revenues over		
expenses to net cash provided by operating expenses:		
Depreciation & Amortization	1,150,360	11,064,016
Loss (gain) on disposal of property, plant & equipment	(222.005)	0
Receivables	(222,995)	7,297,501
Inventory of supplies Other current assets	241,827	380,475
Net Pension Asset	(938,372) 0	(1,648,388)
Other non current assets/liabilities	0	0 30,000
Current liabilities (excluding debt & deferred revenue)	2,915,437	(9,006,459)
Deferred Revenue	(83,333)	500,002
Deferred Neveride	(63,333)	300,002
Net cash provided by operating activities	(2,469)	(24,381,552)
Cash flows from investing activities:		
Purchase of property, plant & equipment	(321,342)	(4,052,400)
Change in Value of Investments	367,235	618,960
Transfer Investments to Cash		33,000,000
Net cash provided by investing activities	45,893	29,566,559
Net cash provided by investing activities	45,695	29,300,339
Cash flows from financing activities:		
Deferred Inflows/Outflows of Resources	0	0
Debt/Subscription Principle Payments	(901,058)	(3,199,408)
Increase in Capital Lease Obligations		1,223,511
Revolving Line of Credit Payment		(8,000,000)
Net cash provided by financing activities	(901,058)	(9,975,897)
Net increase (decrease) in cash	(857,635)	(4,790,890)
Beginning Cash Balance	13,083,740	17,016,994
Ending Cash Balance	12,226,105	12,226,105

Bay Area Hospital Compliance Certification

Title: \_

Compliance Certification								
as of May 31, 2023		Audited						
		FYE		TTM		TTM		TTM
A. Income Available for Debt Service		<u>Jun-22</u>		Sep-22		Dec-22		May-23
Excess Revenue over Expenses	\$	(60,157,130)	\$	(74,405,957)	\$	(79,533,450)	\$	(55,699,072)
Add:								
Interest Expense	\$	1,380,794	\$	1,685,760	\$	2,035,451	\$	2,510,215
Depreciation	\$	11,975,113	\$	14,262,304	\$	13,655,480	\$	12,755,201
Amortization	\$	-	\$	- 1,202,50	\$	-	\$	-
	\$		\$		\$		\$	
(Gain) or Loss on extinguishment of debt		-		-		-		-
(Gain) or Loss on disposition of assets	\$	-	\$	-	\$	-	\$	-
(Gain) or Loss on discontinued operations	\$	-	\$	-	\$	-	\$	-
Adj. to value of assets or liabilities (accounting adjustments)	\$	-	\$	-	\$	-	\$	-
Unrealized (Gains) or Loss on marketable securities	\$	6,980,288	\$	8,195,904	\$	6,472,228	\$	670,391
(Gains) or Losses - M2M derivatives	\$	-	\$	-	\$	-	\$	-
Non-recurring - EPIC/Workday Expenses	\$	-	\$	-	\$	-	\$	-
(A.1) Income Available for Debt Service	\$	(39,820,935)	\$	(50,261,989)	Ś	(57,370,291)	\$	(39,763,265)
( )	•	(,,,	•	(00,000,	•	(01)010)=0	•	(,,,
(A.2) Debt Service Requirements (MADS) [BOW Amort Schedule]	\$	2,643,610	\$	2,643,610	\$	2,643,610	\$	2,643,610
(A.3) Ratio of Line A.1 to Line A.2		-15.06x		-19.01x		-21.70x		-15.04x
(A.4) Line A.3 must not be less than		1.15x		1.15x		1.15x		1.15x
(A.5) Borrower is in Compliance (Yes/No)		No		No		No		No
B 4 Days Cook on Hand (hypothesis authors definition)								
B.1 Days Cash on Hand (break out per definition)								
Cash & Equivalents	\$	17,016,994	\$	12,311,096	\$		\$	12,226,105
Add: Marketable Securities/Board designated Funds	\$	87,331,596	\$	69,453,715	\$	52,553,195	\$	53,712,636
Less: Trustee Held funds	\$	-	\$	-	\$	-	\$	-
Less: Outstanding Principal on short term debt	\$	(8,000,000)	\$	(8,000,000)	\$	-	\$	-
Less: Proceeds from A/R factoring	\$	-	\$	-	\$	-	\$	_
Less: Collateral Posting for Interest Rate Agreements	\$	_	\$	_	\$	_	\$	_
Less: Outstanding Principal on Put Indebtedness	\$	_	\$	_	\$	_	\$	_
Cash & Equivalents	\$	96,348,590	÷	73,764,811	_	66,890,094	\$	65,938,741
B.2 Cash Operating Expenses								
Total Operating Expenses	\$	242,583,589	\$	279,579,437	\$	244,544,729	\$	242,197,814
Add: Interest Expenses	\$	1,380,794	\$	1,685,760	\$	2,035,451	\$	2,510,215
Less: Depreciation & Amortization	\$	11,975,113	\$	14,262,304	\$	13,655,480	\$	12,755,201
Less: Non-cash expenses	\$	-	\$	-	\$	-	\$	-
Less: Losses on refinancing debt	\$	_	\$	_	\$	_	\$	_
Less: Provision for uncollectable accounts	Ġ	_	\$	_	\$	_	Ś	_
	<del>-</del>	231,989,270		267,002,894		232,924,699		221 052 020
Total Cash Operating Expenses	Þ	231,989,270	Þ	267,002,894	Þ	232,924,699	Þ	231,952,828
B.3 Line B2 divided by 365	\$	635,587	\$	731,515	\$	638,150	\$	635,487
B.4 Ratio of Line B.1 to Line B3		152		101		105		104
								104
B.5 Line B.4 must not be less than		75		75		75		75
B.6 Borrower is in Compliance (Yes/No)		Yes		Yes		Yes		Yes
C.1 Unrestricted Liquid Funds								
					٠,	14 226 000	۲.	12 226 105
Cash & Equivalents					<u>۲</u>	14,336,899	\$	
Add: Marketable Securities/Board designated Funds					<u>,</u>	52,553,195	\$	
Unrestricted Liquid Funds					Ş	66,890,094	\$	65,938,741
C.2 Line C.1 must not be less than					\$	52,000,000	\$	52,000,000
C.3 Borrower is in Compliance (Yes/No)						Yes		Yes
	,	70.000	,	1 575 043				
Note: Realized (Gains) or Loss on marketable securities	\$	78,083	\$	1,575,942	\$	1,785,605	\$	827,979
Signature of Bay Area Hospital:								
Name:	_							