BAY AREA HOSPITAL DISTRICT
JOINT BOARD OF DIRECTORS AND FINANCE COMMITTEE MEETING
August 18, 2026

CALL TO ORDER

Board Chair called the Joint Meeting of the Bay Area Hospital District Board of Directors and Finance Committee to order at 5:00 pm.

PUBLIC COMMENT

No public comments were received.

PATIENT SUCCESS STORY

A letter of appreciation from the Frederickson family was shared with the Board. The family expressed gratitude for the compassionate care provided to their father during end-of-life care in June. The family specifically recognized nursing staff, physicians, nursing assistants, environmental services staff, and emergency department personnel for their professionalism, kindness, and support.

CONSENT AGENDA

The Board reviewed the Consent Agenda.
Action Taken by the Board:
A motion was made and seconded to approve the Consent Agenda. The motion carried unanimously.

PATIENT EXPERIENCE REPORT

Leadership presented patient experience performance data and ongoing improvement initiatives.
Highlights included:

- Acute care patient recommendation scores improved from the 6th percentile to the 22nd percentile for the month of June.
- Ambulatory surgery achieved performance in the 79th percentile for June.
- Emergency Department patient experience scores continued to improve through focused leadership and provider engagement.
- Leadership identified opportunities to improve survey participation through the implementation of electronic survey distribution methods.

Additional patient experience initiatives discussed included:

- Charge nurse rounding improvements
- Bedside shift report compliance
- Leadership rounding expectations
- Development of RN/MD rounding processes
- Weekend and evening leadership rounding efforts

No Board action was required.

NURSING AND QUALITY INITIATIVES

The Board received updates regarding several patient care improvement projects, including:

Atlas Medication Assistance Program

Leadership reported that 87 patient medication assistance awards had been granted through the program to date.

Specialty Pharmacy

Leadership reported that the Specialty Pharmacy had opened and was beginning operations through a phased implementation process. Initial prescriptions were being processed while inventory development continued.

Professional Practice Initiatives

Updates included:

- Expansion of Unit-Based Councils outside nursing departments
- Development of a Perinatal Substance Use Initiative with a September 1 kickoff date
- Continued implementation of Right Patient, Right Bed initiatives
- Deployment planning for Epic Deterioration Index utilization
- Progress toward the FY27 Quality Improvement goals

No Board action was required.

CEO REPORT

The Chief Executive Officer provided updates regarding strategic initiatives and operational priorities.

Strategic Initiatives

Updates included:

- Epic transition planning activities
- Progress on the Cascade Region Clinically Integrated Network
- Development planning for a second cardiac catheterization laboratory
- Foundation fundraising activities
- Ratification of the UFCW labor contract
- Resolution of Oregon Health Authority corrective action requirements
- Oregon OSHA review activities within the Acute Psychiatric Unit
- Psychiatric provider recruitment and telepsychiatry coverage implementation
- Medical Staff Bylaw modernization efforts regarding advanced practice providers

No Board action was required.

CATHETERIZATION LAB EXPANSION DISCUSSION

Leadership presented preliminary information regarding the proposed cardiac catheterization laboratory expansion project.

Discussion included:

- Growth in interventional cardiology and interventional radiology volumes.
- Life-saving interventions recently performed through the interventional radiology program.
- Current facility and equipment limitations.

- Proposal to construct a second catheterization laboratory and renovate the existing laboratory.
- Estimated project cost approximately $5.7 million.
- Potential congressional funding opportunities and community fundraising strategies.

Formal project approval was deferred pending future review of financial analysis and project recommendations.

RISK MANAGEMENT REPORT

A Risk Management update was presented by Quinny Myers, Risk Manager.
Topics discussed included:

- Root Cause Analysis processes and safety event review procedures.
- Event reporting trends.
- Peer review activities.
- Grievance management.
- Professional liability claims activity.
- Insurance and tort cap protections.
- Workplace violence prevention initiatives.
- Implementation of Gracie Medical Defense training.
- Security event reporting and workplace safety monitoring.

No Board action was required.

RESOLUTION NO. 2026-08-18
MORGAN STANLEY BANKING AUTHORITY

The Board considered a resolution authorizing designated representatives to act on behalf of the District in matters relating to Morgan Stanley banking relationships.

Action Taken by the Board:

A motion was made and seconded to approve Resolution No. 2026-08-18, authorizing Gretchen Nichols and Patrick Banks as authorized representatives of the District for Morgan Stanley banking purposes.
The motion carried unanimously.

QUALITY AND PATIENT SAFETY COMMITTEE REPORT

The Board received the Quality and Patient Safety Committee report.
Topics reviewed included:

- Serious safety events and Root Cause Analyses.
- Patient experience performance.
- Corrective action plans.
- Pain reassessment compliance.
- Blood culture contamination rates.
- Tracer program activities and regulatory readiness.

FINANCE COMMITTEE REPORT

The Chief Financial Officer presented the July financial report.
Highlights included:

- July operating margin of approximately $86,000.
- Improved financial performance compared to July 2025.
- Favorable performance within the cardiac catheterization laboratory.
- Continued reductions in contract labor utilization.
- Stable cash position with approximately 63 days cash on hand.
- Early indicators suggesting improved payer mix and financial performance for August.

No Board action was required.

MEDICAL STAFF REPORT

Action Taken by the Board:
A motion was made and seconded to approve the Medical Staff Report.
The motion carried unanimously.

CREDENTIALING AND PRIVILEGING REPORT

Action Taken by the Board:
A motion was made and seconded to approve the Credentialing and Privileging Report.
The motion carried unanimously.

BOARD MEMBER COMMENTS

Board members:

- Expressed appreciation to executive leadership for organizational progress.
- Recognized leadership efforts in successfully completing UFCW negotiations.
- Acknowledged legislative accomplishments related to House Bill 4075.
- Thanked outgoing leaders and staff for their contributions and service.

EXECUTIVE SESSION

The Board entered Executive Session pursuant to applicable Oregon Revised Statutes as announced by legal counsel.

ADJOURNMENT

There being no further business, the meeting was adjourned at 7:16 pm.

______________________________ Date: 9/15/26

Simon Alonzo, Board Chairperson

Patrice Parrott ______________________________ Date: 9/15/2026

Patrice Parrott, Board Secretary